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(Requestor's Name)

(Address)

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(City/State/Zip/Phone #)

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(Business Entity Name)

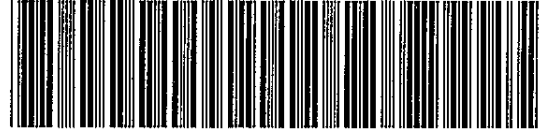
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FLORIDA DEPARTMENT OF STATE  
DIVISION OF CORPORATIONS

Attached are the forms and instructions to register a foreign profit corporation to transact business in Florida. The requirements are as follows:

- Pursuant to section 607.1503(1), Florida Statutes, the attached application must be completed in its entirety.
- The corporation must submit an original certificate of existence, no more than 90 days old, duly authenticated by the Secretary of State or the proper official having custody of corporate records in the state or country under the law of which it is incorporated. A photocopy is not acceptable. If the certificate is in a foreign language, a translation of the certificate under oath of the translator must be submitted.
- There is a \$70.00 registration fee and a letter of acknowledgment will be issued free of charge upon registration.
- Certification fees are optional. Please submit an additional \$8.75 if a certificate of status is needed. The fee for a certified copy of the application is \$8.75 (plus \$1 per page for each page over 8, not to exceed a maximum of \$52.50). Please check the appropriate box on the COVER letter and send one check for the total amount made payable to the Florida Department of State.
- The COVER letter included in this packet should be completed and submitted along with the certificate, application and check. Both the mailing address and courier address are noted in the COVER letter.

Any further inquiries concerning this matter should be directed to the Registration/Tax Lien Section by calling (850) 245-6051 or writing the Registration Section, Division of Corporations, P.O. Box 6327, Tallahassee, FL 32314.

**APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT  
BUSINESS IN FLORIDA**

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO  
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. John B. Collins Associates, Inc.  
(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"  
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Moldova 3. 41-1592062  
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. JUNE 19, 1987 5. ongoing  
(Date of incorporation) (Duration: Year corp. will cease to exist or "perpetual")

6. \_\_\_\_\_  
(Date first transacted business in Florida, if prior to registration)  
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 8300 NORMANT CENTER DRIVE, Suite 1275  
(Principal office address)  
Bloomington, Md 55437  
(Current mailing address)

8. REINSURANCE INTERMEDIARY  
(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

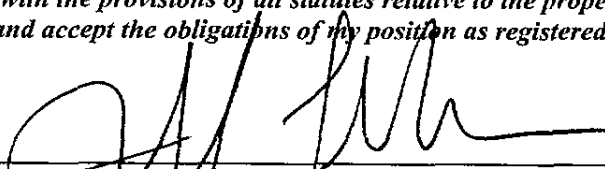
9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: JEFF LEGARE

Office Address: CORPORATE CENTER ONE, 2202 N. WEST SHORE BLVD., Suite 200  
TAMPA, Florida 33607  
(City) (Zip code)

**10. Registered agent's acceptance:**

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

  
(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and business addresses of officers and/or directors:

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## COVER LETTER

**TO:** Registration Section  
Division of Corporations

**SUBJECT:** John B. Collins Associates, Inc.  
(Name of corporation - must include suffix)

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Thomas M. Morin  
(Name of Person)  
John B. Collins Associates, Inc.  
(Firm/Company)  
8300 Alhambra Center Drive, Suite 1275  
(Address)  
Bloomington, Md 55437  
(City/State and Zip code)

For further information concerning this matter, please call:

Thomas M. Morin at ( 952 ) 820-1001  
(Name of Person) (Area Code & Daytime Telephone Number)

**STREET/COURIER ADDRESS:**

Registration Section  
Division of Corporations  
Clifton Building  
2661 Executive Center Circle  
Tallahassee, FL 32301

**MAILING ADDRESS:**

Registration Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- ☐ \$70.00 Filing Fee    ☒ \$78.75 Filing Fee & Certificate of Status    ☐ \$78.75 Filing Fee & Certified Copy    ☐ \$87.50 Filing Fee, Certificate of Status & Certified Copy

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**A. DIRECTORS** - See Attached

Chairman: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

Vice Chairman: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

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**B. OFFICERS**

President: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

Vice President: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

Secretary: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

Treasurer: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

**NOTE:** If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. \_\_\_\_\_  
(Signature of Director or Officer listed in number 12 of the application)

14. \_\_\_\_\_  
(Typed or printed name and capacity of person signing application)

**OFFICERS OF  
JOHN B. COLLINS ASSOCIATES, INC.**

<u>Name</u>	<u>Title</u>
John B. Collins	Chairman
Patrick J. Denzer	President/CEO
Robert D. Donohoe	Executive Vice President/COO
Vibhu R. Sharma	Executive Vice President/CFO
Robert M. Benjamin	Executive Vice President/General Counsel
Daniel A. Bilot	Senior Vice President
Daniel G. Boisvert	Senior Vice President
James E. Christianson	Senior Vice President
Chris W. Christofilis	Senior Vice President
Joseph B. Cole	Senior Vice President
Randy Floden	Senior Vice President
James R. Grant	Senior Vice President
Simon M. Hudson	Senior Vice President
Michael S. Joyce	Senior Vice President
Andrew A. Justice	Senior Vice President
Robert J. Kimmel	Senior Vice President
Diane M. Klemenhausen	Senior Vice President
Michael D. Larson	Senior Vice President/Chief Act
Todd Mockler	Senior Vice President
David G. Moline	Senior Vice President
Charles R. Ott	Senior Vice President
Christopher L. Ruyak	Senior Vice President
Geoffrey W. Russell	Senior Vice President
Scott T. Self	Senior Vice President
Jeanne M. Steiner	Senior Vice President
Stephen M. Underdal	Senior Vice President
Spencer H. Woodbury	Senior Vice President
John B. Daum	Vice President
Heath A. Fisher	Vice President
Thomas A. Frank	Vice President
Bryan M. Friendshuh	Vice President
Jean E. Gallo	Vice President
Mark R. Hagen	Vice President
Janna T. Hepper	Vice President
Patrick Hirigoyen	Vice President
Frank M. Johnson	Vice President
Jonathan B. Knutzen	Vice President
Daniel A. Koshiol	Vice President
Hannah Kuhn	Vice President

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<u>Name</u>	<u>Title</u>
Jeffrey P. LeGare	Vice President
Kristen H. Musser	Vice President
Stefano Nicolini	Vice President
Robert H. Paul	Vice President
Tim J. Poeton	Vice President
Steven W. Robertson	Vice President
Robert Roehrig	Vice President
Stephanie A. Steel	Vice President
Joseph W. Sullivan	Vice President
Amy C. West	Vice President
Laura West	Vice President
Mark D. Anderson	Assistant Vice President
David P. Balmer	Assistant Vice President
Roseanne M. Boyum	Assistant Vice President
Ann M. Brady	Assistant Vice President
Beth A. Briner	Assistant Vice President
Graham M. Doran	Assistant Vice President
Jeffrey J. Erickson	Assistant Vice President
Urban Friesz	Assistant Vice President
Leslie A. Geiger	Assistant Vice President
Jeremy J. Ginter	Assistant Vice President
Lindsay M. Ginter	Assistant Vice President
Peggy A. Hanninen	Assistant Vice President
Steven J. Hokanson	Assistant Vice President
Michael L. Hollman	Assistant Vice President
Gregory L. Kaiser	Assistant Vice President
Carrie L. Moultrie	Assistant Vice President
Andrew Peterson	Assistant Vice President
Matthew F. Petka	Assistant Vice President

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**JOHN B. COLLINS ASSOCIATES, INC.**

**Board of Directors**

<u>Name</u>	<u>Title</u>	<u>Address</u>
John B. Collins, Jr.	Chairman	3080 East Lakeshore Drive, Whitefish, MT 59937
Patrick J. Denzer	President/CEO	2706 West Lake of the Isles Parkway, Minneapolis, MN 55416
Robert D. Donohoe	Executive Vice President/COO	880 Deer Oak Run, Mahtomedi, MN 55115
Vibhu R. Sharma	Executive Vice President/CFO	2505 Lafayette Road, Minnetonka Beach, MN 55391
Daniel G. Boisvert	Senior Vice President	44 Forge Lane, Marshfield, MA 02050
James E. Christanson	Senior Vice President	1223 Englewood Road, Marshall, MN 56258
Michael S. Joyce	Senior Vice President	688 Wesley Lane, Mendota Heights, MN
Robert J. Kimmel	Senior Vice President	1606 Vallejo St., San Francisco, CA 94123
Charles R. Ott, Jr.	Senior Vice President	12697 Riverview Road, Eden Prairie, MN 55347

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# State of Minnesota

## SECRETARY OF STATE

### Certificate of Good Standing

I, Mary Kiffmeyer, Secretary of State of Minnesota, do certify that: The corporation listed below is a corporation formed under the laws of Minnesota; that the corporation was formed by the filing of Articles of Incorporation with the Office of the Secretary of State on the date listed below; that the corporation is governed by the chapter of Minnesota Statutes listed below; and that this corporation is authorized to do business as a corporation at the time this certificate is issued.

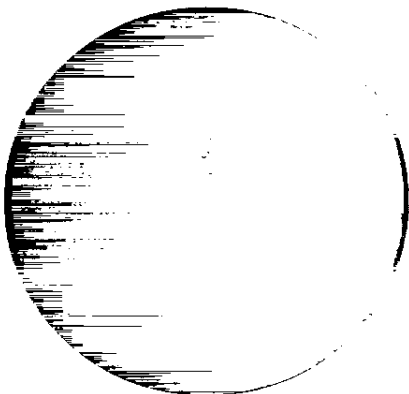
Name: John B. Collins Associates, Inc.

Date Formed: 06/19/1987

Chapter Governed By: 302A

This certificate has been issued on 12/12/05.

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*Mary Kiffmeyer*  
Secretary of State.