

TRANSMITTAL LETTER

TO: Registration Section
Division of Corporations

SUBJECT: N-Associates, Inc.
(Name of corporation - must include suffix)

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Susan L. Norwood
(Name of Person)
N-Associates, Inc.
(Firm/Company)
112 Baybridge Dr
(Address)
Gulf Breeze FL 32561
(City/State and Zip code)

For further information concerning this matter, please call:

Susan L. Norwood at (850) 934-3115
(Name of Person) (Area Code & Daytime Telephone Number)

STREET ADDRESS:
Registration Section
Division of Corporations
409 E. Gaines St.
Tallahassee, FL 32399

MAILING ADDRESS:
Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- ☐ \$70.00 Filing Fee ☐ \$78.75 Filing Fee & Certificate of Status ☐ \$78.75 Filing Fee & Certified Copy ☒ \$87.50 Filing Fee, Certificate of Status & Certified Copy

**APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT
BUSINESS IN FLORIDA**

*IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.*

1. N-Associates, Inc.
(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Texas 3. 752920308
(State or country under the law of which it is incorporated) (FEI number, if applicable)
4. December 28, 2000 5. perpetual
(Date of incorporation) (Duration: Year corp. will cease to exist or "perpetual")

6. —
(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 112 Baybridge Dr Gulf Breeze FL 32561
(Principal office address)
- 112 Baybridge Dr Gulf Breeze FL 32561
(Current mailing address)

8. Business Development Consulting
(Purpose(s) of corporation authorized in home state or country to be carried out in State of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: Susan L. Norwood

Office Address: 112 Baybridge Dr
Gulf Breeze, Florida 32561
(City) (Zip code)

10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Susan L. Norwood
(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and business addresses of officers and/or directors:

A. DIRECTORS

Chairman: Richard L. Norwood

Address: 112 Baybridge Dr
Gulf Breeze FL 32561

Vice Chairman: Susan L. Norwood

Address: 112 Baybridge Dr
Gulf Breeze FL 32561

Director: N/A

Address: _____

Director: N/A

Address: _____

B. OFFICERS

President: Richard L. Norwood

Address: 112 Baybridge Dr
Gulf Breeze FL 32561

Vice President: Susan L. Norwood

Address: 112 Baybridge Dr
Gulf Breeze FL 32561

Secretary: Susan L. Norwood

Address: as above

Treasurer: Susan L. Norwood

Address: as above

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. Susan L. Norwood
(Signature of Director or Officer listed in number 12 of the application)

14. SUSAN L. NORWOOD, Vice Chairman/Vice President
(Typed or printed name and capacity of person signing application)

Corporations Section
P.O.Box 13697
Austin, Texas 78711-3697



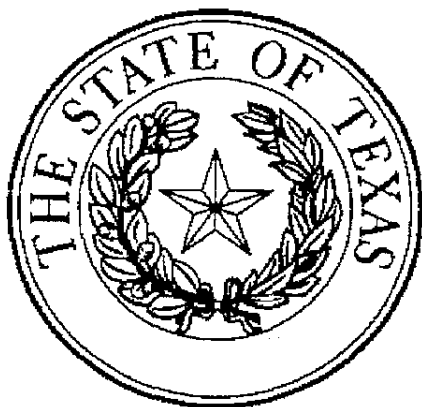
Roger Williams
Secretary of State

Office of the Secretary of State

The undersigned, as Secretary of State of Texas, does hereby certify that the document, Articles Of Incorporation for N-ASSOCIATES, INC. (filing number: 161083300), a Domestic Business Corporation, was filed in this office on December 28, 2000.

It is further certified that the entity status in Texas is in existence.

In testimony whereof, I have hereunto signed my name officially and caused to be impressed hereon the Seal of State at my office in Austin, Texas on July 08, 2005.



A handwritten signature in cursive script that reads "Roger Williams".

Roger Williams
Secretary of State