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(City/State/Zip/Phone #)

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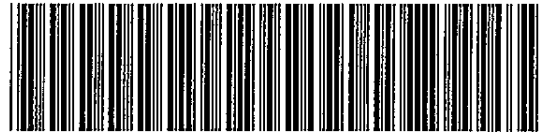
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W05-16478

TRANSMITTAL LETTER

TO: Registration Section
Division of Corporations

SUBJECT: PARAGON MANAGEMENT HOLDINGS S.A.
(Name of corporation - must include suffix)

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

JOSEPH G. POZO, JR.

(Name of Person)

(Firm/Company)

2202 33RD STREET

(Address)

ORLANDO, FLORIDA 32839

(City/State and Zip code)

For further information concerning this matter, please call:

JOSEPH G. POZO, JR.

(Name of Person)

at (407) 422-8141

(Area Code & Daytime Telephone Number)

STREET ADDRESS:

Registration Section
Division of Corporations
409 E. Gaines St.
Tallahassee, FL 32399

MAILING ADDRESS:

Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Enclosed is a check for the following amount:

☐ \$70.00 Filing Fee

☐ \$78.75 Filing Fee &
Certificate of Status

☐ \$78.75 Filing Fee &
Certified Copy

☒ \$87.50 Filing Fee,
Certificate of Status &
Certified Copy



FLORIDA DEPARTMENT OF STATE

Glenda E. Hood
Secretary of State

March 31, 2005

JOSEPH G. POZO, JR.
2202 33RD STREET
ORLANDO, FL 32839

SUBJECT: PARAGON MANAGEMENT HOLDINGS S.A.
Ref. Number: W05000016478

We have received your document for PARAGON MANAGEMENT HOLDINGS S.A. and your check(s) totaling \$87.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

The corporate name must contain a suffix that will clearly indicate that it is a corporation. Such suffixes include: CORPORATION, CORP., COMPANY, CO., INC., and INCORPORATED.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6967.

Michelle Hodges
Document Specialist

Letter Number: 205A00022082

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT
BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. PARAGON MANAGEMENT HOLDINGS S.A. - INCORPORATED

(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. BVI 3. APPLIED FOR
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. MARCH 2, 2001 5. PERPETUAL
(Date of incorporation) (Duration: Year corp. will cease to exist or "perpetual")

6. After this application is processed.
(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 2202 33rd Street, Orlando, FL 32839
(Principal office address)

2202 33rd Street, Orlando, FL 32839
(Current mailing address)

8. Develop real estate
(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: Joseph G. Pozo, Jr.

Office Address: 2202 33rd Street

Orlando, Florida 32839
(City) (Zip code)

10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

(Registered agent's signature) Joseph G. Pozo Jr.

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and business addresses of officers and/or directors:

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05 APR 11 PM 3:51
TALLAHASSEE
FLORIDA

A. DIRECTORS

Chairman: ALFREDO PENA CALDERON

Address: PARQUE INDUSTRIAL MACHANGARA PANAMERICANA NORTE KM 4
CUENCA - ECUADOR

Vice Chairman: SOLE OFFICER & DIRECTOR

Address: _____

Director: _____

Address: _____

Director: _____

Address: _____

B. OFFICERS

President: _____

Address: _____

Vice President: _____

Address: _____

Secretary: _____

Address: _____

Treasurer: _____

Address: _____

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. ☒ 

(Signature of Director or Officer listed in number 12 of the application)

14. ALFREDO PENA CALDERON

(Typed or printed name and capacity of person signing application)



BRITISH VIRGIN ISLANDS

THE INTERNATIONAL BUSINESS COMPANIES ACT
(CAP 291)

MEMORANDUM OF ASSOCIATION
AND
ARTICLES OF ASSOCIATION
OF

PARAGON MANAGEMENT HOLDINGS S.A.

IBC NO: . 634087

Incorporated this 4th day of January, 2005.

MOSSACK FONSECA & CO. (B.V.I.) LTD.
Tortola, British Virgin Islands

