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03 DEC LAN 10: 03
SECRETARIOS ANTOS

Universal American Financial Corp.

600 Courtland Street Orlando, FL 32804

Mailing Address: PO Box 3509 Orlando, FL 32802 407 628 1776 x4653 407 628 1312 Fax

December 4, 2003

Florida Department of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

Attn: Marsha Thomas, Document Specialist

SECULTARY LUNGIALE TALLAHASSEE, FLORIDA

Dear Sir

Re: Universal American Financial Corp – FEIN 11-2580136 Ref no. W03000034414, Letter no. 703A00062543

We refer to your letter dated November 18, 2003 and enclose a check of \$3,450 being payment of the late filing penalty of both annual report/uniform business report.

Enclosed are the copies of our document and a copy of your letter dated November 18, 2003.

Should you need further information, please do not hesitate to contact me at 407-628-1776 ext. 4653 or e-mail me at ileung@uafc.com.

Yours truly

Joannie Leung, CPA, MST Director of Tax Compliance

Encl.

Subsidiaries

Marquette National

Peninsular Life



FLORIDA DEPARTMENT OF STATE Glenda E. Hood Secretary of State

November 18, 2003

JOAN M. FERRARONE 6 INTERNATIONAL DRIVE RYE BROOK, NY 10573

SUBJECT: UNIVERSAL AMERICAN FINANCIAL CORP

Ref. Number: W03000034414

We have received your document for UNIVERSAL AMERICAN FINANCIAL CORP and your check(s) totaling \$70.00. However, the document has not been filed and is being retained in this office for the following:

Pursuant to section 607.1502(4), 617.1502(4) or 608.502(4), Florida Statutes, this office collects a civil penalty of \$1000 for each year this entity transacted business or conducted its affairs in Florida prior to qualification and the appropriate annual report/uniform business report fees that would have been due this office had the entity qualified the year it began operations in this state. The amount due this office to cover both annual report/uniform business report and penalty fees is \$3450.00.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6097.

Marsha Thomas Document Specialist

Letter Number: 703A00062543

TRANSMITTAL LETTER

TO: Registration Section Division of Corporations	2 2
SUBJECT: UNIVERSAL AMERICAN FINANCIAL CORP.	4.35 4.35
(Name of corporation - must include suffix)	
Dear Sir or Madam:	
The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Flor "Certificate of Existence", and check are submitted to register the above referenced foreign corpo to transact business in Florida.	
Please return all correspondence concerning this matter to the following:)
Joan M. Ferrarone	<u> </u>
(Name of Person)	DEC .
Universal American Financial Corp.	
(Firm/Company)	3 17
6 International Drive	3
(Address)	03
Rye Brook, New York 10573	
(City/State and Zip code)	
(Only/State and Dip code)	
For further information concerning this matter, please call:	
William H. Cushman at (914) 934-5200 X 107 (Name of Person) (Area Code & Daytime Telephone Number)	and the second second
STREET ADDRESS: Registration Section Division of Corporations 409 E. Gaines St. Tallahassee, FL 32399 MAILING ADDRESS: Registration Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314	
Enclosed is a check for the following amount:	
\$70.00 Filing Fee \$\Bigcup \\$78.75 Filing Fee & Bar.50 Filing Fee & Certificate of Status Certified Copy Certificate of Certified Copy Certif	of Status &

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

(Enter name of	sal American Financia corporation; must include "INCORP(Corp," "Inc," "Co," or "Corp.")	l Corp. DRATED," "COMPANY,"	"CORPORATION	J,"	
N/A					
(If name unavai	lable in Florida, enter alternate corpo	rate name adopted for the p	ourpose of transacting	g business in Flor	rida)
2. New Yor	:k	311-2580	136		
	under the law of which it is incorpor		(FEI number, if appl	icable)	
4. August	31. 1981	5. Perpetu	al		
	e of incorporation)	(Duration: Yea	ar corp. will cease to	exist or "perpetu	ai")
6	2000				-
(Date first transa	ected business in Florida. If corporati (SEE SECTIONS	on has not transacted busin 607.1501, 607.1502 and 8		"upon qualificati	,
7. <u>6 Inter</u>	national Drive, Rye	Brook, New York	10573		
6 Inter	national Drive, Rye		10573	NE SSEE	Market Market
· _ -	(Current m	ailing address)		L CORNE	9
	Company				
-	s) of corporation authorized in home reet address of Florida registere Michael A. Colliflor	d agent: (P.O. Box or N		•	
Office Address:	600 Courtland Stree		1		a sa
• • •	Orlando	Florida,	32804	-	
	(City)		(Zip code)		,
Having been nan designated in this	gent's acceptance: ned as registered agent and to ac s application, I hereby accept the comply with the provisions of all	appointment as registe	red agent and agra	ee to act in this	capacity. I

(Registered agent's signature)

duties, and I am familiar with and accept the obligations of my position as registered agent.

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

Chairman:	See attache						
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OTE: If necessor	, you may attach an a	addendum to th	e annlication t	ictino add	itional office	e andlas diseas	Ore
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3(Sign	nature of Director or	<u>// </u>	n number 12 o	f the ann!	ication		

UNIVERSAL AMERICAN FINANCIAL CORP. 6 INTERNATIONAL DRIVE, SUITE 190 RYE BROOK, NEW YORK 10573-1068 (914) 934-5200 FAX (914) 934-0700

BOARD MEMBERS

Richard A. Barasch Universal American Financial Corp. 6 International Drive Rye Brook, New York 10573	O: 914-934-8700 F: 914-934-0700 H: 212-769-2165 C: 917-502-1020 Cell: 917-359-3042
Home: 160 W. 86 th Street, 14 th Floor New York, New York 10024	rbarasch@uafc.com
Bradley Cooper	SSEE F
Capital Z Partners	O: 212-965-2410
54 Thompson Street	F: 212-965-24115
New York, New York 10012	H: 212-580=1707
	F: 212-580 ₹1706 ⁶⁰
e-mail:	brad.cooper@capitalz.com
Home: 200 Riverside Blvd., #17H New York, New York 10069	
Susan Fleming	
Capital Z Partners	0: 212-965-2427
54 Thompson Street	F: 212-965-2411
New York, New York 10012	H: 212-765-2620
e-mail:	susan.fleming@capitalz.com
Home: 315 W. 57 th Street, Apt. 9C New York, New York 10019	
Mark Harmeling	O: 617-476-2730
TA Associates Realty	F: 617-476-2799
28 State Street	H: 978-664-2432
Boston, Massachusetts 02109	C: 617-899-4828
e-mail:	Harmeling@TARealty.com
Home: 108 Chestnut Street N. Reading, MA 01864	
Hon. Bertram Harnett	· · O: 561-367-6128
Harnett, Lesnick & Ripps., P.A.	F: 561-368-4315
150 E. Palmetto Park Road	H: 561-393-7443
Boca Raton, Florida 33432	HF: 561-393-6296
e-mail:	BHarnett@Harnettlesnick.com
Home: 2000 N. Ocean Blvd.	

Boca Raton, Florida 33431

Linda H. Lamel H: 212-371-8257 150 E. 61st Street Cell: 516-729-8780 New York, New York 10021 Γ : 425-790-4345 e-mail: Linda@lamel.net Patrick J. McLaughlin 0: 610-527-0350 Emerald Capital Group F: 610-527-0352 100 Chetwynd Drive, Suite 202 H: 610-526-9556 Rosemont, PA 19010 e-mail: PJM@emeraldcapital.com Home: 404 Barbara Lane Bryn Mawr, PA 19010 Robert Spass Capital Z Partners 0: 212-965-2330 54 Thompson Street F: 212-965-2431 New York, New York 10012 H: 908-789-6459 e-mail: bob.spass@capital* (com Home: 804 Ramapo Way Westfield, New Jersey 07090 Robert F. Wright Robert F. Wright Associates, Inc. ' F: 57 W. 57th Street, Suite 704 New York, New York 10019 H: e-mail: Robert@RFWright com

> 31 River Court, Apt. 3305 Jersey City, New Jersey 07310

Home:

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<u> </u>	
Richard A. Barasch - Chairman, President and Chief Executive Officer	
Gary W. Bryant, CPA - Executive Vice President & Chief Operating Officer	
Robert A. Waegelein, CPA - Executive Vice President & Chief Financial Officer	
Sarah Bell - Vice President, Corporate Marketing	10/1/01
Carl L. Cochrane – Vice President, Tax	
Michael A. Colliflower - Vice President, Legal	10/30/02
William H. Cushman, CPA -Vice President, Financial Reporting	4/1/00
Fred Rook -Vice President and Chief Information Officer	7/16/03
Donald M. Gray, CPA - Vice President, Finance	
Neil Lund, FSA - Vice President and Chief Actuary	
Rodney Hyatt - Asst. Vice President, Facilities Management	
Joan M. Ferrarone - Secretary	

Annual Meeting - When:

Annual Stockholders' Meeting -2^{nd} Tuesday of April or at such date and time as shall be designated from time to time by the Board of Directors.

Directors - How Many:

Number of Directors Authorized - Not less than 1 Director nor more than 10

Miscellaneous:

Federal I.D.: #11-2580136



State of New York Department of State

I hereby certify, that the Certificate of Incorporation of UNIVERSAL AMERICAN FINANCIAL CORP. was filed on 08/31/1981, under the name of UNIVERSAL HOLDING CORP., with perpetual duration, and that a diligent examination has been made of the Corporate index for documents filed with this Department for a certificate, order, or record of a dissolution, and upon such examination, no such certificate, order or record has been found, and that so far as indicated by the records of this Department, such corporation is a subsisting corporation. I further certify the following:

- A Certificate of Amendment was filed on 01/25/1982.
- A Certificate of Amendment was filed on 11/30/1982.
- A Certificate of Amendment was filed on 05/06/1983.
- A Certificate of Amendment was filed on 09/07/1988.

Restated Certificate of Incorporation was filed on 12/09/1988.

- A Certificate of Amendment was filed on 08/20/1990.
- A Certificate of Amendment was filed on 04/19/1991.
- A Biennial Statement was filed 05/21/1993.
- A Biennial Statement was filed 09/27/1993.

Restated Certificate of Incorporation was filed on 10/04/1993.

- A Certificate of Amendment was filed on 12/21/1993.
- A Certificate of Amendment was filed on 12/21/1994.
- A certificate changing name to UNIVERSAL AMERICAN FINANCIAL CORP. was filed on 06/27/1996.
- A Certificate of Amendment was filed on 04/07/1997.
- A Certificate of Amendment was filed on 04/23/1997.
- A Biennial Statement was filed 08/28/1997.

Restated Certificate of Incorporation was filed on 04/29/1998.

- A Certificate of Amendment was filed on 12/30/1998.
- Restated Certificate of Incorporation was filed on 07/29/1999.
- A Biennial Statement was filed 09/10/1999.

(page 2) - UNIVERSAL AMERICAN FINANCIAL CORP.

Restated Certificate of Incorporation was filed on 04/20/2000.

Restated Certificate of Incorporation was filed on 07/10/2001.

A Biennial Statement was filed 08/13/2001.

A Biennial Statement was filed 08/01/2003.

I further certify, that no other documents have been filed by such Corporation.

Witness my hand and the official seal of the Department of State at the City of Albany, this 31st day of October two thousand and three.

Secretary of State

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