

PLEASE READ ALL INSTRUCTIONS BEFORE COMPLETING THIS FORM.

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2006 OCT 20 AM 9:04

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**CORPORATION  
REINSTATEMENT**



FLORIDA DEPARTMENT OF STATE  
Secretary of State  
DIVISION OF CORPORATIONS

DOCUMENT # FO3000005709

**1. Corporation Name**

DFO Holding Company

**2. Principal Office Address**

One American Road

Suite, Apt. #, etc.

City & State

Dearborn, Michigan

Zip

48126

Country

Wayne

**3. Mailing Office Address**

One American Road

Suite, Apt. #, etc.

Mail Drop 7440

City & State

Dearborn, Michigan

Zip

48126

Country

Wayne

CR2E081 (12/05)

**4. Date Incorporated or Qualified  
To Do Business in Florida**

11/14/03

**5. FEI Number**

38-3311929

Applied For

Not Applicable

**6. CERTIFICATE OF STATUS DESIRED**

\$8.75 Additional Fee required  
for a Certificate of Status

**7. Name and Address of Current Registered Agent**

Name

CT Corporation System

Street Address (P.O. Box Number is Not Acceptable)  
1200 S. Pine Island Road

Suite, Apt. #, Etc.

City

Plantation

State

FL

Zip Code

33324

**8. I, being appointed the registered agent of the above named corporation, am familiar with and accept the obligations of section 607.0505 or 617.0503, F.S.**

Signature of  
Registered Agent

*Claudia L. Saari* Claudia L. Saari  
Asst. Secretary

Date

10/17/06

REGISTERED AGENT MUST SIGN

**9. Names and Street Addresses of Each Officer and/or Director (Florida nonprofit corporations must list at least 3 directors)**

Titles	Name of Officers and/or Directors	Street Address of Each Officer and/or Director	City / State / Zip
D/V	Jane Carnarvon	One American Road	Dearborn, Michigan 48126
D/P	Michael Kuhn	One American Road	Dearborn, Michigan 48126
D/C	Kenneth R. Kent	One American Road	Dearborn, Michigan 48126
S	Susan J. Thomas	One American Road	Dearborn, Michigan 48126
	see attachment		

REINSTATEMENT 06

200081075153  
10/20/06--01057--016 \*\*750.00

**10. I certify that I am an officer or director or the receiver or trustee empowered to execute this application as provided for in chapter 607 or 617, F.S. I further certify that when filing this reinstatement application, the reason for dissolution has been eliminated, the corporate name satisfies the requirements of section 607.0401 or 617.0401, F.S., that all fees owed by the corporation have been paid and the names of individuals listed on this form do not qualify for an exemption contained in Chapter 119, F.S. The information indicated on this application is true and accurate, and my signature shall have the same legal effect as if made under oath.**

SIGNATURE:

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Carl S. Good  
Assistant Secretary

(313)248-1519

Date

Daytime Phone #

P99c2w2

**DFO Holding Company**

**Version: 7/10/2006**

Incorporated: Delaware  
Federal ID #: 38-3311929  
Entity Type: Corporation

Date of Incorporation: August 8, 1996  
Parent Corporation: Ford Leasing Corporation

Primary Address  
One American Road  
Dearborn, MI 48126

Registered Office  
c/o The Corporation Trust Company  
1209 Orange Street  
Wilmington, DE 19801

Purpose of Business:  
DFO Holding Company is a partnership that holds diversified financial investments

**DIRECTORS:**

Director Jane Carnarvon  
Director Michael Kuhn  
Director Kenneth R. Kent

**OFFICERS:**

Chairman of the Board & Treasurer Kenneth R. Kent  
President Michael Kuhn  
Executive Vice President & General Counsel David Korman  
Vice President & Controller Jane Carnarvon  
Secretary Susan Thomas

Assistant Secretary Carl Good  
Assistant Secretary Steven DeMers  
Assistant Secretary Joanna Totsky  
Assistant Secretary Joseph Topolski  
Assistant Secretary Peter Sherry, Jr.  
Assistant Secretary Timothy Timmerman  
Assistant Treasurer Benjamin Williams  
Assistant Treasurer David Brandi  
Assistant Treasurer Dennis Tosh  
Assistant Treasurer Freeman Wood  
Assistant Treasurer Kimberly Plummer  
Assistant Treasurer Neil Schloss  
Assistant Treasurer Stephen Calso  
Assistant Treasurer William Agne III

**CAPITAL STOCK:**

Common Authorized: 20,000  
Price/Par Value: \$1.00 Outstanding: 10,822

<u>Current Owner (s)</u>	<u># Shares</u>	<u>From</u>
Ford Leasing Corporation	10,822	12/31/97
Ford Motor Credit Company	10,000	10/14/96