

# 2003 FOR PROFIT CORPORATION UNIFORM BUSINESS REPORT (UBR)

**FILED**  
**Apr 21, 2003 8:00 am**  
**Secretary of State**

04-21-2003 90324 009 \*\*\*150.00

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**DOCUMENT # F02000003786**

1. Entity Name

**POLAROID CORPORATION**



Principal Place of Business

**C/O ONE EQUITY PARTNERS LLC  
320 PARK AVENUE, 18TH FLOOR  
NEW YORK NY 10022**

Mailing Address

**C/O ONE EQUITY PARTNERS LLC  
320 PARK AVENUE, 18TH FLOOR  
NEW YORK NY 10022**

2. Principal Place of Business

1265 Main St.

3. Mailing Address

1265 Main St., W3-3

Suite, Apt. #, etc.

Suite, Apt. #, etc.

City & State

Waltham, MA

City & State

Waltham, MA

Zip

02451

Country

USA

Zip

02451

Country

USA

4. FEI Number

**22-3856546**

Applied For

Not Applicable

5. Certificate of Status Desired

☐

**\$8.75** Additional  
Fee Required

☐ CHECK HERE IF MAKING CHANGES

6. Name and Address of Current Registered Agent

**C T CORPORATION SYSTEM  
1200 SOUTH PINE ISLAND ROAD  
PLANTATION FL 33324**

7. Name and Address of New Registered Agent

Name

Street Address (P.O. Box Number is Not Acceptable)

City

**FL**

Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE

Signature, typed or printed name of registered agent and title if applicable.

(NOTE: Registered Agent signature required when reinstating)

DATE

**FILE NOW!!! FEE IS \$150.00**

**After May 1, 2003 Fee will be \$550.00**

**Make Check Payable to Florida Department of State**

9. Election Campaign Financing  
Trust Fund Contribution.

☐

**\$5.00** May Be  
Added to Fees

10. OFFICERS AND DIRECTORS

TITLE **P** ☒ Delete  
NAME **AUSTER, CHARLES**  
STREET ADDRESS **320 PARK AVENUE, 18TH FLOOR**  
CITY-ST-ZIP **NEW YORK NY 10022**

TITLE **S** ☒ Delete  
NAME **AMRHEIN, MARK**  
STREET ADDRESS **320 PARK AVENUE, 18TH FLOOR**  
CITY-ST-ZIP **NEW YORK NY 10022**

TITLE **D** ☒ Delete  
NAME **CASHIN, RICHARD**  
STREET ADDRESS **320 PARK AVENUE, 18TH FLOOR**  
CITY-ST-ZIP **NEW YORK NY 10022**

TITLE ☐ Delete  
NAME  
STREET ADDRESS  
CITY-ST-ZIP

TITLE ☐ Delete  
NAME  
STREET ADDRESS  
CITY-ST-ZIP

TITLE ☐ Delete  
NAME  
STREET ADDRESS  
CITY-ST-ZIP

11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11

TITLE ☒ Change ☐ Addition  
NAME **President and CEO**  
STREET ADDRESS **J. Michael Pocock**  
CITY-ST-ZIP **1265 Main St.  
Waltham, MA 02451-1743**

TITLE ☐ Change ☒ Addition  
NAME **Executive Vice President and CFO**  
STREET ADDRESS **William L. Flaherty**  
CITY-ST-ZIP **1265 Main St.  
Waltham, MA 02451-1743**

TITLE ☐ Change ☒ Addition  
NAME **Executive Vice President & CAO**  
STREET ADDRESS **Neal D. Goldman**  
CITY-ST-ZIP **1265 Main St.  
Waltham, MA 02451-1743**

TITLE ☐ Change ☒ Addition  
NAME **Vice President & Treasurer**  
STREET ADDRESS **Andra Bolotin**  
CITY-ST-ZIP **1265 Main St.  
Waltham, MA 02451-1743**

TITLE ☐ Change ☒ Addition  
NAME **Vice President & Controller**  
STREET ADDRESS **Donald Halsted**  
CITY-ST-ZIP **1265 Main St.  
Waltham, MA 02451-1743**

TITLE ☐ Change ☒ Addition  
NAME **Vice President, General Counsel & Secretary**  
STREET ADDRESS **Julie Petrini**  
CITY-ST-ZIP **1265 Main St.  
Waltham, MA 02451-1743**

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

**SIGNATURE** *[Signature]* **REQUIRED**

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

4/16/2003

Date

781 386 2000

Daytime Phone #

CR2E034 (10/02)