F0200000000003623

(Re	questor's Name)	
(Ad	dress)	
(Ad	dress)	
(Cit	y/State/Zip/Phone	≥ #)
PICK-UP	☐ WAIT	MAIL
(Bu	siness Entity Nar	ne)
(Do	cument Number)	
Certified Copies	_ Certificates	s of Status
Special Instructions to Filing Officer:		
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Og/28/12-01025-016, **35.00

FILED
2012 OCT 25 AM 9: 40
SECREPARY OF STATE
ASSEE, FLORIDA

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COVER LETTER

TO: Amendment Section Division of Corporations		
SUBJECT: Shared Solutions and Services,	Inc.	
Nar	ne of Corporation	
DOCUMENT NUMBER: F02000003623		
The enclosed Affidavit by Foreign Corporation submitted for filing.	to Change/Add Officer(s) and/or Director(s) and fee are	
Please return all correspondence concerning this	matter to the following:	
Sunny David		
Name of Contact Person		
Shared Solutions and Services, Inc.		
Firm/Company		
1200 Harger Road, Suite 211		
Address		
Oakbrook, IL 60523		
City/State and Zip Code		
sdavid@arrow.com		
E-mail address: (to be used for future annual rep	port notification)	
For further information concerning this matter, p	please call:	
Sunny David at (Area Code & Daytime Telephone Number	
Name of Contact Person	Area Code & Daytime Telephone Number	
Enclosed is a check made payable to the Florida	Department of State for the following amount:	
\$35.00 Filing Fee \$43.75 Filing Fee & Certificate of Status	\$43.75 Filing Fee & Certified Copy (Additional copy is enclosed) \$52.50 Filing Fee, Certificate of Status & Certified Copy (Additional copy is enclosed)	
Mailing Address: Amendment Section	Street Address: Amendment Section	
Division of Corporations	Division of Corporations	
P.O. Box 6327	Clifton Building	
Tallahassee, FL 32314	2661 Executive Center Circle	
	Tallahassee, FL 32301	

CR2E127 (10/11)



FLORIDA DEPARTMENT OF STATE Division of Corporations

October 2, 2012

Sunny David Shared Solutions and Services, Inc. 1200 Harger Road, Suite 211 Oakbrook, IL 60523

SUBJECT: SHARED SOLUTIONS AND SERVICES, INC.

Ref. Number: F02000003623

We have received your document for SHARED SOLUTIONS AND SERVICES, INC. and your check(s) totaling \$35.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

In order to file your document, the subject entity must first be reinstated.

The total amount due to reinstate is \$750.00.

The changes reflected in your document can be made on the reinstatement application. You can deduct the fee previously submitted from the reinstatement fee due.

If you have any questions concerning the filing of your document, please call (850) 245-6050.

Annette Ramsey
Regulatory Specialist II

Letter Number: 712A00024464

RECEIVED
12 OCT 25 ANTH: 10



FLORIDA DEPARTMENT OF STATE DIVISION OF CORPORATIONS

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SECRETARY OF STATE TALLAHASSEE, FLORIDA

AFFIDAVIT BY FOREIGN CORPORATION TO CHANGE/ADD OFFICER(S) AND/OR DIRECTOR(S)

2. This entity was authorized to number is F02000003623	transact business in Florida on 07/16/2002 and its Florida documen
3. This corporation was formed	under the laws of the State of Delaware
	ch officer and/or director is as follows:
<u>Title:</u>	Name and Address
President	Michael Cox
	10900 Nesbitt Avenue South
	Bloomington, MN 5 5437
CFO	Timothy Kick
	2425 Gateway Drive
	Irving, TX 75063
Secretary	Kelleye Chube
	1200 Harger Road, Suite 211
	Oakbrook, IL 60523
VP Business	Denise Crane
	2425 Gateway Drive4
	Irving, TX 75063
	(Attach additional pages if necessary)
~ / 1/2/2 /	CFO
DITION	Title of person signing

CR2E127 (10/11)