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Fund-Raising Counsel Three Gateway Center Suite 1726 Pittsburgh, PA 15222 412-281-1481 12770 Merit Drive Suite 900 Dallas, TX 75251 972-404-7584 800-242-2161 Fax 972-450-4477 www.rsi-ketchum.com

August 9, 2001

Secretary of State Registration Section Division of Corporations PO Box 6327 Tallahassee, FL 32314

RE: Ketchum, Incorporated EIN#75-2587302

Dear Madam:

Ketchum, Incorporated ("Ketchum"), a Texas corporation formed March 3, 1995, wishes to qualify to do business in Florida pursuant to the Application by Foreign Corporation for Authority to Transact Business (the "Application") included herewith and presented to you for filing.

Ketchum provides consulting services primarily to not-for-profit organizations with an emphasis in fund raising and other financial services. Ketchum has periodically provided consulting service in Florida. We have understood that because Ketchum has no physical presence in the state of Florida it was not necessary for Ketchum to qualify to do business in Florida.

It is our desire to do all things required by your state and to always be in good standing. Accordingly, we have reconsidered the criteria for registration and are submitting the enclosed Application. We respectfully request that you accept and approve it as being filed in good faith and excuse us for submitting our Application subsequent to the date that we first did business in Florida.

Please feel free to contact me at 972-450-6311 if you have any questions or comments or would like to discuss this matter.

Sizescely,

Senior Vice President and Secretary

Enclosure

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### AFFIDAVIT ADDENDUM TO APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA SUBMITTED TO THE STATE OF FLORIDA SUBMITED IN BEHALF OF KETCHUM, INCORPORATED

State of Texas County of Dallas SECTED AND

On this the 2<sup>nd</sup> day of October, 2001, before me, a notary public in and for the County of Dallas, Texas, T personally appeared Larry T. Landrum, Senior Vice President and Secretary of Ketchum, Incorporated The "Corporation"), a Texas corporation formed March 3, 1995, and known to me to be a credible person of lawful age, who being duly sworn, on oath deposes and says:

1. I am the Senior Vice President and Sccretary of the Corporation, FEI # 75-2587302, and I have actual knowledge of the business carried on by the Corporation.

2. The Corporation provides consulting services primarily to not-for-profit organizations with an emphasis in fund raising and other financial services.

3. Corporate business policy requires that all contracts must be approved and accepted at the Corporation's headquarters and corporate office located at 12770 Merit Drive, Suite 900, Dallas, Texas 75251. The Corporation has entered into contracts with organizations located in Florida (the "State") and each and all of those certain contracts were approved at 12770 Merit Drive, Suite 900, Dallas, Texas 75251.

4. The Corporation has submitted its application and the State has requested clarification of the date business was first transacted in the State.

5. It is my understanding that the State has adopted the Revised Model Act. Pursuant to Florida Statutes Annotated, Title XXXVI, Sec. 607.1501(2)(f) of the State statutes which state in part that: "The following activities, among others, do not constitute transacting business within the meaning of subsection (1): ...(f) soliciting or obtaining orders, whether by mail or through employees or agents or otherwise, if the orders require acceptance outside this state before they become contracts;..."

6. Based on my understanding of the above-referenced State statute, as of the date first written above, the Corporation has not transacted business in the State.

This AFEDAYIT is hereby given in behalf of Ketchum, Incorporated

ndrum

Senior Vice President and Secretary

Subscribed and sworn to before me this 2nd day of October, 2001.

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Toni M. Cowden, Notary Public My commission expires 12/30/04



(NOTARY SEAL)

BUSINES	TION FOR AUTHORIZATION TO TRANSAC S IN FLORIDA	TFI
IN COMPLIANCE WITH SECTION 607.1503, FLORIDA REGISTER A FOREIGN CORPORATION TO TRANSAC	STATUTES, THE FOLLOWING IS SUBMITTED TO	
1. Ketchum, Incorporated	5	3
(Name of corporation; must include the word "INCORPORA words or abbreviations of like import in language as will clean natural person or partnership if not so contained in the name	arly indicate that it is a corporation instead of a 🥄 🏸	29
2. Texas	3. 75-2587302	
(State or country under the law of which it is incorporated)	(FEI number, if applicable)	
	5. Perpetual	
4. <u>03/03/1995</u> (Date of incorporation)	(Duration: Year corp. will cease to exist or "perpetual")	· ··· ··· ··· ···
6. Upon Qualification.	not transacted business in Florida, insert "upon qualification.")	• • • • • •
(Date first transacted business in Florida, if corporation has) (SEE SECTIONS 607.15	501, 607.1502 and 817.155, F.S.)	
· ·	· · · · · · · · · · · · · · · · · · ·	
7. <u>12770 Merit Drive, Suite 900, Dallas, TX 75251</u> (Principal office a		i di si seg
(Principal office a	idaress)	
same		معنون .
(Current mailing a	address)	
Provide consulting services primarily to not-f	or-profit organizations with an emphasis in	
8 fund raising and other financial services		
(Purpose(s) of corporation authorized in home state or	r country to be carried out in state of Florida)	
9. Name and street address of Florida registered agen	t. (P.O. Box or Mail Dron Box NOT acceptable)	
9. Name and <u>sureet address</u> of Fiorian register educed		
Name: C T Corporation System		
Truther.		
Office Address: 1200 South Pine Island Road	· _ · _ ·	· · · · · · · · · · · · · · · · · · ·
	Florida 33324	· · · · ·
Office Address: 1200 South Pine Island Road	, Florida <u>33324</u> (Zip code)	· · · · · · · · · · · · · · · · · · ·
Office Address: 1200 South Pine Island Road Plantation		· · · · · · · · · · · · · · · · · · ·
Office Address: 1200 South Pine Island Road Plantation	(Zip code)	- <b>1</b>

and a second second



11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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12. Names and business addresses of officers and/or directors:

A. DIRECTORS	7.0 9			
Chairman: SEE ATTACHMENT	E a T			
Address:				
	E. I			
	FIFE PU			
Vice Chairman:	Br io			
Address:				
Director:				
Address:				
	2 <u>22</u>			
B. OFFICERS				
President: SEE ATTACHMENT				
	na an a			
	<u></u>			
Secretary:				
Address:	······································			
Treasurer:	· · · · · · · · · · · · · · · · · · ·			
Address:				
14 (UNDIVISIO	plication listing additional officers and/or directors.			
V V I (Signature of Chairman, Vice Chairman, or s	any officer listed in number 12 of the application)			
14. Larry T. Landrum, Vice President & SECRECARY				
(Typed or printed name and capacity of person signing application)				

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## KETCHUM, INC.

# List of Officers & Directors

#### **Directors:**

Ben G. Gill Carl W. Hefton Bill R. Wilson Dale V. Kessler

#### **Officers:**

Chief Executive Officer President Executive Vice President **Executive Vice President** Senior Vice President Senior Vice President and Treasurer Senior Vice President and Secretary Senior Vice President Vice President, Human Resources Vice President Vice President, Marketing Vice President Assistant Treasurer

Ben G. Gill Robert E. Carter Carl W. Hefton Elliott S. Oshry Troy L. Fields, III L. Edward Jones, Jr. Larry T. Landrum Schuyler D. Lehman Patricia S. Pirtle Frank S. Pisch Roy H. Temper Charles E. Trimble Pamela J. Autrey Donald J. Cawrse Kelley E. Underhill Mark J. Zachary Edna L. Coppedge

-9 PH 2:

#### Business address for all officers & directors:

12770 Merit Drive, Suite 900 Dallas, Texas 75251



IT IS HEREBY CERTIFIED that Articles of Incorporation of

KETCHUM, INCORPORATED File No. 1347431

were filed in this office and a certificate of incorporation was issued to this corporation, and no certificate of dissolution is in effect and the corporation is currently in existence.



IN TESTIMONY WHEREOF, I have hereunto signed my name officially and caused to be impressed hereon the Seal of State at my office in Austin, Texas on July 31, 2001.

Henry Cuellar BAM Secretary of State