

F010000001287

CT CORPORATION SYSTEM

CORPORATION(S) NAME

Remediation And Liability Management Company, Inc.

6000003810356--4

-03/07/01--01053--010

*****70.00 *****70.00

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<input type="checkbox"/> Nonprofit		
<input checked="" type="checkbox"/> Foreign	<input type="checkbox"/> Dissolution/Withdrawal	<input type="checkbox"/> Mark
	<input type="checkbox"/> Reinstatement	
<input type="checkbox"/> Limited Partnership	<input type="checkbox"/> Annual Report	<input type="checkbox"/> Other
<input type="checkbox"/> LLC	<input type="checkbox"/> Name Registration	<input type="checkbox"/> Change of RA
	<input type="checkbox"/> Fictitious Name	<input type="checkbox"/> UCC
<input type="checkbox"/> Certified Copy	<input type="checkbox"/> Photocopies	<input type="checkbox"/> CUS
<input type="checkbox"/> Call When Ready	<input type="checkbox"/> Call If Problem	<input type="checkbox"/> After 4:30
<input checked="" type="checkbox"/> Walk In	<input type="checkbox"/> Will Wait	<input checked="" type="checkbox"/> Pick Up
<input type="checkbox"/> Mail Out		

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DIVISION OF CORPORATIONS
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Examiner _____
Updater _____
Verifier _____
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Order#: 3752734

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

660 East Jefferson Street
Tallahassee, FL 32301
Tel. 850 222 1092
Fax 850 222 7615

A CCH LEGAL INFORMATION SERVICES COMPANY

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT
BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. Remediation and Liability Management Company, Inc.
(Name of corporation; must include the word "INCORPORATED", "COMPANY", "CORPORATION" or words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a natural person or partnership if not so contained in the name at present.)
2. Michigan
(State or country under the law of which it is incorporated)
3. 38-2529430
(FEI number, if applicable)
4. May 8, 1984
(Date of incorporation)
5. perpetual
(Duration: Year corp. will cease to exist or "perpetual")
6. Upon Qualification
(Date first transacted business in Florida.) (SEE SECTIONS 607.1501, 607.1502 and 817.155, F.S.)
7. 300 Renaissance Center
Detroit, Michigan USA 48265-3000
(Current mailing address)
To take all actions necessary to perform, directly or indirectly,
environmental investigation remediation and any related activities
8. (Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)
9. Name and street address of Florida registered agent: (P.O. Box or Mail Drop Box NOT acceptable)
Name: C T Corporation System
Office Address: 1200 S. Pine Island Rd.
Plantation, Florida, 33324
(Zip code)

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10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

C T Corporation System

Claudia L. Saari

(Registered agent's signature)

Claudia L. Saari
Asst. Secretary

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and addresses of officers and/or directors: (Street address ONLY - P.O. Box NOT acceptable)

A. DIRECTORS (Street address only - P.O. Box NOT acceptable)

Chairman: SEE ADDENDUM

Address: _____

Vice Chairman: _____

Address: _____

Director: _____

Address: _____

Director: _____

Address: _____

B. OFFICERS (Street address only - P.O. Box NOT acceptable)

President: SEE ADDENDUM

Address: _____

Vice President: _____

Address: _____

Secretary: _____

Address: _____

Treasurer: _____

Address: _____

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. Barbara A. Lister-Tait
(Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application)

14. Barbara A. Lister-Tait, Secretary
(Typed or printed name and capacity of person signing application)

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**ADDENDUM:
REMEDATION AND LIABILITY MANAGEMENT COMPANY, INC.**

A. DIRECTORS

William J. McFarland, Chairman
485 W. Milwaukee
Detroit, MI 48202

Wallace W. Creek
300 Renaissance Center
Detroit, MI 48265

Cheryl R. McCurdy
1455 W. Alexis Road
Toledo, Ohio

Frank A. Rovers
651 Colby Drive
Waterloo, Ontario, Canada N2V 1C2

Conrad P. Schwartz
200 Renaissance Center
Detroit, MI 48265

B. OFFICERS

William J. McFarland, President
485 W. Milwaukee
Detroit, MI 48202

Vice Presidents:

Marlene Brophy,
300 Renaissance Center
Detroit, MI 48265

Jean E. Caufield
485 W. Milwaukee
Detroit, MI 48202

Matthew P. Cullen
200 Renaissance Center
Detroit, MI 48265

Marilyn J. Dedyne
485 W. Milwaukee
Detroit, MI 48202

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REMEDIATION AND LIABILITY MANAGEMENT COMPANY, INC.

OFFICERS (cont.)

Vice Presidents (cont.)

Vincent G. Dziechciarz
485 W. Milwaukee
Detroit, MI 48202

Edward E. Peterson
485 W. Milwaukee
Detroit, MI 48202

Frank A. Rovers
651 Colby Drive
Waterloo, Ontario, Canada N2V 1C2

G. Keith West
485 W. Milwaukee
Detroit, MI 48202

Kelly Francis, Treasurer
300 Renaissance Center
Detroit, MI 48265

Barbara A. Lister-Tait, Secretary
300 Renaissance Center
Detroit, MI 48265

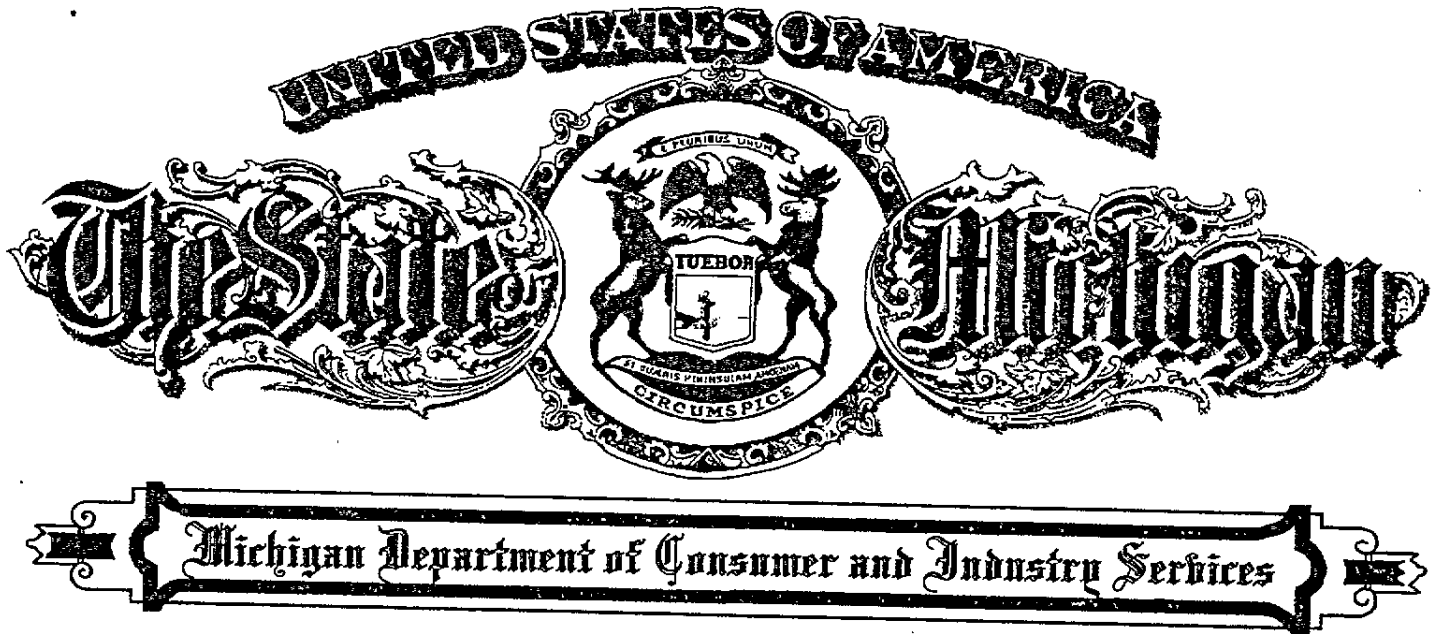
William R. Kager, Comptroller
300 Renaissance Center
Detroit, MI 48265

Kurt Mohrmann, Assistant Comptroller
485 W. Milwaukee
Detroit, MI 48202

Jeffrey A. Braun, General Counsel
300 Renaissance Center
Detroit, MI 48265

Roger D. Wheeler, Chief Tax Officer
300 Renaissance Center
Detroit, MI 48265

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SECRETARY OF STATE



Lansing, Michigan

This is to Certify That

REMEDIATION AND LIABILITY MANAGEMENT COMPANY, INC.

was validly incorporated on May 8, 1984, as a Michigan profit corporation, and said corporation is validly in existence under the laws of this state.

This certificate is issued to attest to the fact that the corporation is in good standing in Michigan as of this date and is duly authorized to transact business or conduct affairs in Michigan and for no other purpose.

This certificate is in due form, made by me as the proper officer, and is entitled to have full faith and credit given it in every court and office within the United States.

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TALLAHASSEE FLORIDA

In testimony whereof, I have hereunto set my hand, in the City of Lansing, this 5th day of March, 2001

Andrew S. Mett, Director

Bureau of Commercial Services