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() Nonprofit		
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Fax 850 222 7615

## APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA. Russell Reynolds Associates, Inc. (Name of corporation; must include the word "INCORPORATED", "COMPANY", "CORPORATION" or words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a natural person or partnership if not so contained in the name at present.) New York (State or country under the law of which it is incorporated) (FEI number, if applicable) (Date of incorporation) (Duration: Year corp. will cease to exist or "perpetual") February 1, 2001 (Date first transacted business in Florida. If corporation has not transacted business in Florida, insert "upon qualification.") (SEE SECTIONS 607.1501, 607.1502 and 817.155, F.S.) 200 Park Avenue, 23rd Floor, New York, NY 10166 (Principal office address) Same as above. (Current mailing address) Executive Recruiting (Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida) 9. Name and street address of Florida registered agent: (P.O. Box or Mail Drop Box NOT acceptable) CT Corporation System 1200 So. Pine Island Rd. Office Address: Plantation - \_\_\_\_\_, Florida <u>33324</u> (Zip code) 10. Registered agent's acceptance: Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent. Robert Laters

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

Robin LaPeters.

(Registered agent's signature)

e12. Names and business addresses of officers and/or directors:

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A. DIRECTORS	

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Chairman	: Hobson Brown, Jr.
Address:	D
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Vice Chai	rman: John C. Beck
Address:	Beck, Mack & Oliver, LLC, 330 Madison Ave., 31st Fl., NY NY 10017
_	
Director:	Robert P. Bauman
	6720 Southeast Harbor Circle, Stuart, FL 34996
	SSE OP U
Director:	
_	
B. OFFI	CEDC
	Hobson Brown, Jr.
Address: _	Russell Reynolds Associates, 200 Park Avenue, 23rd Fl., NY, NY 10166
_	
	lent: Albert H. Morris
Address: _	Russell Reynolds Associates, 200 Park Avenue, 23rd Fl., NY, NY 10166
_	
Secretary:	Henry de Montebello
Address: _	Russell Reynolds Associates, 7, place Vendome, 75001 Paris, France
Treasurer:	Thomas M. Kendall
Address: _	Russell Reynolds Associates, 200 Park Avenue, 23rd Fl., NY, NY 10166
NOTE: If	necessary, you may attach an addendum to the application listing additional officers and/or directors.
13	West 4 Morris
	(Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application)
14	C UCEF FiNAICIAL OFFICER (Typed or printed name and capacity of person signing application)
	or person or person or phroation)

## State of New York Department of State

I hereby certify, that the Certificate of Incorporation of RUSSELL REYNOLDS ASSOCIATES, INC. was filed on 10/03/1969, with perpetual duration, and that a diligent examination has been made of the Corporate index for documents filed with this Department for a certificate, order, or record of a dissolution, and upon such examination, no such certificate, order or record has been found, and that so far as indicated by the records of this Department, such corporation is a subsisting corporation.

The Biennial Statement is past due.



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Witness my hand and the official seal of the Department of State at the City of Albany, this 20th day of February two thousand and one.

Special Deputy Secretary of State

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