F000000007150

CAPITOL SERVICES d PARALEGAL & ATTORNE	/b/a Y SERVICE BUREAU, INC.		
(Requestor's Name)			
1406 Hays Street, S	Suite 2		
(Address)			
Tallahassee, FL 32	2301 (904) 656-3992	OFFICE USE ONLY	
(City, State, Zîp)	(Phone #)		
		80000: -12/ ****	35125881 640-75 ⁰¹⁰³⁵ 98 ⁹ 78.75
	E(S) & DOCUMENT NUMB		
1. Novo Netwo	cks Operating Con	(Document #)	E
(Corporatio	n Name)	4 (Document a)	HOIBICHU BIO DE
2. (Corporatio	- Nama)	(Document #)	
-	u Manie)		
3(Corporation	in Name)	(Document #)	T 2 13
4.			d <u>u</u>
(Corporation	on Name)	(Document #)	3 3 5
Walk in Pic	ck up time <u>12/26</u>	Certified Copy	FILM DEC 26 MIRETARY PORATION
Mail out W	/ill wait Photocopy	Certificate of Status	
NEW FILINGS	AMENDMENTS		AM II: 38 AM II: 38 COF STATE EE, FLORID
V Profit	Amendment		: 36 PATE PATE
NonProfit	Resignation of R.A., Officer	/Director	- 31.1
Limited Liability	Change of Registered Agen	<u>t</u>	777 - 1150
Domestication	Dissolution/Withdrawal		
Other	Merger		de_
		<u> </u>	V
OTHER FILINGS	REGISTRATION/ QUALIFICATION		
Annual Report	Foreign		
Fictitious Name	Limited Partnership		
Name Reservation	Reinstatement	<u>ن</u>	
	Trademark	Exam	iner's Initials

Other

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

 Novo Network 	rks Operating Corp.				
(Name of corpo	poration; must include the word "INCORPORATED", "COMPANY", "CORPORATION" or				
words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a					
natural person	n or partnership if not so contained in the name at present.)				
•	•				
Delaware	3, 75-2863430		- .		
(State or countr	atry under the law of which it is incorporated) (FEI number, if applicable)	- '		4	
(Didito or or or					
4. February 8, 20	2000 5. perpetual		_		
	Date of incorporation) (Duration: Year corp. will cease to exist or "perp	etual")		٦.	
(124	value of incorporation)				
4 Upon receipt o	t of authority to do so.				
(Data fire	irst transacted business in Florida.) (SEE SECTIONS 607.1501, 607.1502 and 817.155, F.S.)	-	_		
(Date IIIs	ast transacted dustriess in Fronta. / (DEB DECTIONS 00). 1301, 00/11301,				
a 300 Crescent (t Court, Suite 800, Dallas, TX 75201				
7. 300 Clescent C	Court, Butto ove, During, 121 /3201	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	-	er irreger	
	(Current mailing address)	7			
	(Current mailing address)	7-1			
		2 CO	3	_	
	de la Contraction de la Contra	ΞΩ:			
8. Communication	tions Service; Data Networking		-[]		
(Purpose	se(s) of corporation authorized in home state or country to be carried out in state of Florida)	27	Ñ	-37	
		55	6	FILED	
9. Name and st	street address of Florida registered agent: (P.O. Box or Mail Drop Box NOT accept	ptable III	~~~	(H	
		<u> </u>	7	\supset	
Name:	United Corporate Services, Inc.	E.S.			
* (******		¥₹	ယ	-	
000 - 111	s: 9200 South Dadeland Blvd., Suite 508	ᇹ	æ		
Office Address:	3. 9200 Bouili Dadeland Bivd., Sale 300	> .		5	
	Miami , Florida, 33156 (Zip code)				
	(Zip code)				
10 Pagistared	d agent's acceptance:				
10. Registered	a agent 3 acceptance.				
	Control to the standard appropriate standard and the standard appropriate standard	des alass davic	en arta d		
Having been nam	amed as registered agent and to accept service of process for the above stated corporation at t	ne piace aesig Lagarina to i	marca		
this application, l	, I hereby accept the appointment as registered agent and agree to act in this capacity. I furt	ner ugive io c	arana.		
with the provision	ons of all statutes relative to the proper and complete performance of my duties, and I am far	muar wan an	a acce	epi	
the obligations of	of my position as registered agentl /				
•	United Corporate Services, Inc.				
	/ MUUA				
	(Registered agent's signature)				
	(-			
11 Attached in a	a certificate of existence duly authenticated, not more than 90 days prior to delivery of this app	lication to the			
Description of Care	State, by the Secretary of State or other official having custody of corporate records in the jurisd	iction under th	ne law	of	
Department of Sta	state, by the Secretary of State of other official having custody of corporate records in the James			-	

which it is incorporated.

A. DIREC	TORS (Street address only - P.O. Box NOT accepta)	ble)		-				
Chairman:	Jeffrey A. Marcus			पड़ : .		•		
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Vice Chair	man:		age a	<u>.</u>		 	- ,	-
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	CERS (Street address only - P.O. Box NOT acc	eptable)				र जिल्ह	-	. 1.
	Barrett N. Wissman		<u> </u>	7/4	· -		- ∡ .	- دەپۇدە
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Vice Presi	dent: Thomas P. McMillin		-	 	ORCH AHE	030	- -	<u>:</u>
	300 Crescent Court, Suite 800, Dallas, TX 75201		_		2 <u>2</u>	26	Ë	
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Secretary:	Stuart J. Chasanoff				TATE	<u>ာ</u> မ	 	
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11001100.		•					_	• •
Treasurer:	Daniel J. Wilson			· ·		- ;;	₁ -	· .
Address:	300 Crescent Court, Suite 800, Dallas, TX 75201						_	
11001000		··· <u>e.</u> ··	•	*: : 		-		•
MATE.	If necessary, you may attach an addendum to the application	ation listing addition	al officers and	or directors.				
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13	(Signature of Chairman, Vice Chairman, or any	officer listed in num	iber 12 of the a	pplication)			_	
14	Leanne Reduce (Typell or printed name and c							Sec.

- 12.28 - 12.28

Novo Networks Operating Corp.

OFFICERS

Jeffrey A. Marcus Chief Executive Officer

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Thomas P. McMillin Senior Executive Vice President and Chief Operating Officer

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Gary C. Allison Senior Vice President - Chief Information Officer

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Mitchell C. Arthur Executive Vice President-Global Services and Network Development

Effective: November 1, 2000

Primary Address: One Evertrust Plaza, 8th Floor

Jersey City, New Jersey 07302 USA

Daniel J. Wilson Executive Vice President, Chief Financial Officer and Treasurer

Effective: November 1, 2000

Primary Address: 300 Crescent (

300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Barrett N. Wissman President

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Stuart J. Chasanoff Senior Vice President, General Counsel and Secretary

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Chad E. Coben Senior Vice President - Finance and Corporate Development and Assistant Treasurer

Effective: November 1, 2000

Primary Address:

300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

SECRETARY OF STATE FALLAHASSEE, FIORINA

Olaf Guerrand-Hermes Senior Vice President - Investments and President - Global Business Development

Effective: November 1, 2000

Primary Address: 520 Madison Ave.

Suite 3820

New York, New York 10022 USA

Susie C. Holliday Senior Vice President - Accounting and Assistant Treasurer

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Charan Khurana Senior Vice President - Value Added Services

Effective: November 1, 2000

Primary Address: 12200 Stemmons Parkway, Suite 315

Dallas, Texas 75234 USA

David N. Link Executive Vice President - Global Operations

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Samuel L. Litwin Senior Vice President - Business Development and President - International Services

Effective: September 7, 2000

Primary Address: One Evertrust Plaza, 8th Floor

Jersey City, New Jersey 07302 USA

Patrick G Mackey Senior Vice President - Administration

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Christopher J. Sikora Senior Vice President - Broadband Network Services

Effective: November 1, 2000

Primary Address: One Evertrust Plaza, 8th Floor

Jersey City, New Jersey 07302 USA

George Bingham Vice President - Business Planning and Administration

Effective: November 1, 2000

Primary Address: One Evertrust Plaza, 8th Floor

Jersey City, New Jersey 07302 USA

Kim Bovette Vice President - B2B

Effective: November 1, 2000

Primary Address: 12200 Stemmons Parkway, Suite 315

Dallas, Texas 75234 USA

SECRETARY OF STATE

FILED

Novo Networks Operating Corp.

Carole Buys-Michela Vice President - Human Resources

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Steven W. Caple Vice President, Assistant General Counsel - Operations and Assistant Secretary

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

William Carroll Vice President Procurement and Planning

Effective: November 1, 2000

Primary Address: One Evertrust Plaza, 8th Floor

Jersey City, New Jersey 07302 USA

John Hunter Vice President - Retail

Effective: November 1, 2000

Primary Address: _12200 Stemmons Parkway, Suite 315

Dallas, Texas 75234 USA

Craig Lynch Vice President - Web/Applications Development

Effective: November 1, 2000

Primary Address: 12200 Stemmons Parkway, Suite 315

Dallas, Texas 75234 USA

Steven Papa Vice President, North American Sales

Effective: November 1, 2000

Primary Address: One Evertrust Plaza, 8th Floor

Jersey City, New Jersey 07302 USA

M. Beau Paradowski Vice President - Finance and Assistant Treasurer

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Kimberly A. Pinson Vice President - Corporate Controller and Assistant Treasurer

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

Leanne Redding Assistant Secretary

Effective: November 1, 2000

Primary Address: 300 Crescent Court, Suite 800

Dallas, Texas 75201 USA

00 DEC 26 AMII: 38

Novo Networks Operating Corp.

Nhut Tan Tran Assistant Secretary

Effective: November 1, 2000

Primary Address:

300 Crescent Court, Suite 800 _

Dallas, Texas 75201 USA

00 DEC 26 AM II: 38

State of Delaware Office of the Secretary of State

PAGE 1

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF
DELAWARE, DO HEREBY CERTIFY "NOVO NETWORKS OPERATING CORP." IS
DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS
IN GOOD STANDING AND HAS A-LEGAL CORPORATE EXISTENCE SO FAR AS
THE RECORDS OF THIS OFFICE SHOW, AS OF THE TWENTY-FIRST DAY OF
DECEMber, A.D. 2000.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "NOVO NETWORKS OPERATING CORP." WAS INCORPORATED ON THE EIGHTH DAY OF FEBRUARY,

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE NOT BEEN ASSESSED TO DATE.

Edward J. Freel, Secretary of State

AUTHENTICATION: 0872151

3172726 _8300

001643689 DATE: 12-21-00