ING THIS FORM.

CORPORATION REINSTATEMENT  DOCUMENT # F0000000448  1. Corporation Name Polycom, Inc.  2. Principal Office Address 4750 Willow Road	FLORIDA DEPAR Secretar DIVISION OF C	TMENT OF STATE y of State ORPORATIONS	300032249923 04/09/04 01073 60/	#60E
Suite, Apt. #, etc.	Suite, Apt. #, etc.		4. Date Incorporated or Qualified To Do Business in Florida  08 10 9 20	To Time of the
City & State	City & State Pleasanton, CA	Linear Company Company Company	5. FEI Number Applied	
Zip Country	Zip	Country	6\$8.75_ Additional Foo	plicable
94588	94588		CERTIFICATE OF STATUS DESIRED for a Certificate of	
	bove named corporation, am fa Bow Ly REGISTERED AGENT MUST	SIGN	Date 11/15/04	CR2E081 (01/04)
9. Names and Street Addresses of Each Officer a	nd/or Director (Florida nonprof	lit corporations must list at lea	· · · · · · · · · · · · · · · · · · ·	·
Titles Name of Officers and/or Directo	rs	Officer and/or Director		
See document t	ttached		300032249923 <sub>0.0</sub>	0
this reinstatement application, the reason for di owed by the corporation have been paid and th on this application is true and accurate, and my SIGNATURE:	ssolution has been eliminated, e names of individuals listed or	the corporate name satisfies in this form do not qualify for a legal effect as if made under	provided for in chapter 607 or 617, F.S. I further certify that when first the requirements of section 607.0401 or 617.0401, F.S., that all first an exemption under section 119.07(3)(i), F.S. The information individual or oath.     09-22-04	ees

15 2 70

## Officers and Directors - Polycom, Inc.

<u>Directors</u>		<u>Address</u>
	President, Chief Executive Officer & Chairman of the	
Robert C. Hagerty	Board	4750 Willow Road, Pleasanton, CA 94588
	Senior Vice President, Finance & Administrator, Chief	
Michael R. Kourey	Financial Officer, Treasurer, and Director	4750 Willow Road, Pleasanton, CA 94588
Betsy S. Atkins	Director	4750 Willow Road, Pleasanton, CA 94588
William Owens	Director	4750 Willow Road, Pleasanton, CA 94588
John A. Kelley 🧭	Director	4750 Willow Road, Pleasanton, CA 94588
John Seely Brown	Director	4750 Willow Road, Pleasanton, CA 94588
Stanley J. Meresman	Director	4750 Willow Road, Pleasanton, CA 94588
Durk Jager	Director	4750 Willow Road, Pleasanton, CA 94588
Thomas Stemberg	Director	4750 Willow Road, Pleasanton, CA 94588

## Section 16 Officers (Named Executive Officers)

Robert C-Hagerty	Chief Executive Officer & Chairman of the Board	4750 Willow Road, Pleasanton, CA, 94588
	Senior Vice President of Finance & Administrator,	
Michael R. Kourey	Chief Financial Officer, and Treasurer	4750 Willow Road, Pleasanton, CA 94588
Káthleen Crusco	Vice President, Worldwide Controller	4750 Willow Road, Pleasanton, CA 94588
	Senior Vice President and General Manager, Voice	
Sunil Bhalla	Communications	4750 Willow Road, Pleasanton, CA 94588
Pierre-Francois Catte	Senior Vice President, Corporate Operations	4750 Willow Road, Pleasanton, CA 94588
Kim Niederman (effective 1/6/03)	Senior Vice President, World Wide Sales	4750 Willow Road, Pleasanton, CA 94588
•	Executive Vice President, and General Manager,	
Phillip Keenan	Network Systems	4750 Willow Road; Pleasanton, CA 94588
	Executive Vice President, and General Manager,	
James Ellet	Video Communications	4750 Willow Road, Pleasanton, CA 94588

## Non-Section 16 Officers (Non-Named Officers)

	vice riesident, Corporate Governance and internal	
Donald Floyd	Audit	4750 Willow Road, Pleasanton, CA 94588
Cynthia Pevehouse	General Counsel and Secretary	4750 Willow Road, Pleasanton, CA 94588
David Winters	Assistant Treasurer	4750 Willow Road, Pleasanton, CA 94588