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CT Corporation System 660 East Jefferson Street Tallahassee, FL 32301 850-222-1092

DATE: 6, 12

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TRANSMITTAL LETTER

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ѕивл	ECT:	Arrowstreet				
			(Name of corporation	n - must include suffix)	- Ggg	
Dear S	Sir or Mad	lam:			7	
"Certi	ficate of I	Application by Fo Existence", and cl ness in Florida.	reign Corporation for a neck are submitted to re	Authorization to Transact egister the above reference	Business in Florida", Sed foreign corporation	
Please	e return al	l correspondence	concerning this matter	to the following:		
		Nancy L.	Neville			
			(Name of	Person)		
		Arrowstr	eet Inc.			
			(Firm/Con	npany)	The state of the s	
		212 Elm	Street			
		ZIZ BIM	(Addr	ess)		
		a		,		
		Somervil	(City/Sta	te/Zin)	The second secon	
			(City/Ota	w. z.p)		
Shoul	ld you nee	ed to call someon	e concerning this matte	r, please call:		
	Nancy l	Jeville	at (617) 623- <u>5555</u> ext.	1145	
Nancy Neville at (617) 623-5555 ext. 1145 (Name of Person) (Area Code & Daytime Telephone Number)						
STR	EET ADI	DRESS:		MAILING ADDRESS	3:	
Ouali	ification/7	Tax Lien Section		Qualification/Tax Lien	Section	
Division of Corporations Division				Division of Corporation	ns	
	E. Gaines hassee, Fl			P.O. Box 6327 Tallahassee, FL 32314		
1 alla	nassee, Fi	L 32399		<u></u>		
Enclo	osed is a c	heck for the follo	wing amount:			
□ \$7	70.00 Filii		3.75 Filing Fee & Certificate of Status	\$78.75 Filing Fee & Certified Copy	☐ \$87.50 Filing Fee, Certificate of Status & Certified Copy	

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSA BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED T REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA. Arrowstreet Inc. (Name of corporation; must include the word "INCORPORATED", "COMPANY", "CORPORATION" or words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a natural person or partnership if not so contained in the name at present.) Massachusetts (State or country under the law of which it is incorporated) Perpetual
(Duration: Year corp. will cease to exist or "perpetual") (Date of incorporation)

(Date first transacted business in Florida.) (SEE SECTIONS 607.1501, 607.1502 and 817.155, F.S.)

212 Elm Street Somerville, MA 02144 (Current mailing address)

Architecture, Planning, Urban Design, Graphics and Interiors

(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box or Mail Drop Box NOT acceptable)

Name: CT Corporation System

Office Address: 1200 South Pine Island Rd.

Plantation, Florida, 3332

10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent. **EDWARD GWISDA! LA**

Assistant Vice riesident

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and addresses of officers and/or directors: (Street address ONLY - P.O. Box NOT acceptable)

See attached sheet

A. DIRECTORS (Street address only - P.O. Box NOT acceptable)	SEE ATTACHED	
Chairman:	<u> </u>	<u> </u>
Address:		8
		8
T	······································	
Vice Chairman:		
Address:		<u> </u>
		13. OH.
Director:	,	· · · · · · · · · · · · · · · · · · ·
Address:		·· ·
Director:		
Address:		the second secon
D. OFFICERO (C)	The state of the s	est to the
B. OFFICERS (Street address only - P.O. Box NOT acceptable)	ole) SEE ATTACHED	
President:	- <u>200 (200) 100 (100</u>	
Address:	<u> </u>	
Vice President:		······································
Address:	<u> </u>	
		م درق درو
Secretary:		
Address:		<u> </u>
Treasurer:		<u> </u>
		·
Address:	The contract of the contract o	<u> </u>
		<u> </u>
NOTE: If necessary, you may attach an addendum to the application li	sting additional officers and/or directors.	
13. Jan J. Butchel	n #70	o .
(Signature of Chairman, Vice Chairman, or any officer	listed in number 12 of the application)	
14. James P. Batchelor, Treasurer		<u> </u>
(Typed or printed name and capacity	of person signing application)	

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Arrowstreet Inc.

Officers and Board of Directors

State of Florida

Application by Foreign Corporation for

Authorization to Transact Business in Florida June 2000

Officers

Robert Slattery, President & CEO 1541 Vt. Rte 110 South Royalton, VT 05068

James P. Batchelor, Treasurer 29 Manchester Road Brookline, MA 02446

Linos Dounias, Clerk 501 Lexington St. #5 Waltham, MA 02454

John W. Cole, Vice President 9 Glen Avenue Arlington, MA 02474

Brad Edgerly, Vice President 37 Hamlet Street Arlington, MA 02474

James D. Flajnik, Vice President 642 Huron Ave. #1 Cambridge, MA 02138

Richard Krauss, Vice President 64 Amory St. Brookline, MA 02446

Term Expiration: None until successor(s) are duly elected and qualified.

Board of Directors

Class A Director Robert Slattery 1541 Vt. Rte 110 South Royalton, VT 05068

Class B Directors James P. Batchelor 29 Manchester Road Brookline, MA 02446

John W. Cole 9 Glen Avenue Arlington, MA 02474

Class C Directors

Brad Edgerly 37 Hamlet Street Arlington, MA 02474

James D. Flajnik 642 Huron Ave. #1 Cambridge, MA 02138

Term Expiration: December 31, 2000



The Commonwealth of Massachusetts

Secretary of the Commonwealth

State House, Boston, Massachusetts 02133

June 9, 2000

TO WHOM IT MAY CONCERN:

I hereby certify that the records of this office show that

ARROWSTREET, INC.

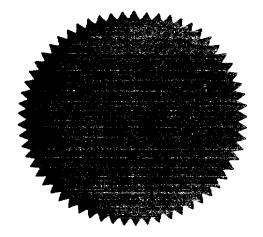
was incorporated under the General Laws of this Commonwealth on

September 3, 1964

I further certify that by articles of amendment filed on February 2, 1989 the name of said corporation was changed to

ARROWSTREET INC.

and said corporation still has legal existence.



In testimony of which,
I have hereunto affixed the
Great Seal of the Commonwealth
on the date first above written.

William Travino Galicin

Secretary of the Commonwealth