. Entity Name						Apr 29 Secre	etary (2002 90061 00		
NIERNAI	IONAL HU	DUSE OF PANCAR	E5, INC.			07-29-2	502 J0001 00	00 15	0.00
Principal Place	e of Business		Mailing Address						
50 N BRAND BLVD TH FLOOR BLENDALE CA 91203		450 N BRAND BLVD 7TH FLOOR GLENDALE CA 91203							
	ace of Busines		3. Mailing Address 450 N BRAND	BLVD					
Suite, Apt. #, etc. 7TH FLOOR		Suite, Apt. #, etc. 7TH FLOOR				RITE IN THIS SP			
City & State GLENDA	ÅLE	CA .	City & State GLENDALE	CA	4. F	FEI Number 95-20540		No	plied For Applicable
Zip 91203		Country USA	Zip 91203	Country USA		Certificate of Status Desire	u Li <u>ř</u>	8.75 Add	
	6. Name a	nd Address of Current Re	egistered Agent	Name	7. N	Name and Address of Net	w Registered Ag	gent	
1201 HAY	S STREET	Corporation system	<i>i</i> INC.	Street Ac	idress (P.O. B	Box Number is Not Accept	able)		
SUITE 105 TALLAHAS	, SSEE FL-323	01 -		~ City			- FL	Zip Code	
. The above	nomed entity	1 11 11 11 11 11 11 11 11 11 11 11 11 1	he aurages of shanging it	e registered office or	registered ag	jent, or both, in the State o	Florida.		
	nameu entity :	submits this statement for I	ne purpose or changing in	a registered entee of	-0 - 0				
						. <u> </u>			
IGNATURE _	Signature, typed or	printed name of registered agent an	t title if applicable. (NO	TE: Registered Agent signatu	re required when re	einstating)	DATE		
SIGNATURE _ 9. This corpo Tax filing re	Signature, typed or		I title if applicable. (NO	TE: Registered Agent signatu !!! FEE IS \$150.0 002 Fee will be \$5	re required when re 00 50.00	. <u> </u>	DATE		0 May Be to Fees
SIGNATURE _ 9. This corpo Tax filing re	Signature, typed or oration is eligib equirement an ia on back)	printed name of registered agent an le to satisfy its Intangible d elects to do so.	title if applicable. (NO FILE NOW After May 1, 20 Make Check Paya RECTORS	TE: Registered Agent signatu !!! FEE IS \$150.(002 Fee will be \$5 ble to Department 12.	re required when re 00 50.00 ; of State	einstating) 10. Election Campaign	DATE		to Fees
IGNATURE _ D. This corpo Tax filing ra (See criteri 1. TLE AME TREET ADDRESS	Signature, typed or pration is eligib equirement ar ia on back) AT AGORRILLA 450 N BRA	printed name of registered agent an le to satisfy its Intangible d elects to do so.	f tile if applicable. (NO FILE NOW After May 1, 2t Make Check Paya	TE: Registered Agent signatu III FEE IS \$150.0 202 Fee will be \$5 ble to Department	re required when re 00 50.00 ; of State	einstating) 10. Election Campaign Trust Fund Contrib	DATE	Added	to Fees
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AChment

INTERNATIONAL HOUSE OF PANCAKES, INC. LIST OF OFFICERS AND DIRECTOR

Business Address

Dec-01 #858836 638343

AFFIAFBA
OFFICERS

<u>Title</u>

<u>Name</u>

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OFFICERS		
Richard K. Herzer	Chairman of the Board and CEO	450 N. Brand Blvd., 7th Floor
······································		Glendale, CA 91203
Julia A. Stewart	President and COO	Same as Above
Alan S. Unger	Vice President-Finance, Treasurer and CFO	Same as Above
Mark D. Weisberge	r Vice President-Legal, Secretary, and General Counsel	Same as Above
Richard C. Celio	Vice President - Development	Same as Above
Anna G. Ulvan	Vice President - Franchise	Same as Above
Robin L. Elledge	Vice President - Human Resources	Same as Above
Susan H. Hernande	z Vice President - Marketing	Same as Above
_ Rand M. Ferris	Division Vice President - Operations	Same as Above
John G. Jordan	Division Vice President - Operations	3555 Koger Blvd. Suite 350
	East	Duluth, GA 30096
Elayne Berg-Wilion	Assistant Secretary	450 N. Brand Blvd., 7th Floor
	-	Glendale, CA 91203
Jess E. Sotomayor	Assistant Secretary	Same as Above
A. Allen Arroyo	Controller and Assistant Treasurer	Same as Above
Bulaklak T. Agorrilla	Assistant Treasurer - Taxes	Same as Above
DIRECTORS		
Richard K. Herzer		450 N. Brand Blvd., 7th Floor
Julia A. Stewart		Glendale, CA 91203 450 N. Brand Blvd., 7th Floor Clandale, CA 91203
Larry Alan Kay		Glendale, CA 91203 2139 Green Street G
carry / dats roay		San Francisco, CA 94123
Frank Edelstein	والمعجم والبوليات التهايين وتتعاوي والمعاد المتعاوي والمعادية	Stone Creek Capital, Inc.
		840 Newport Center Drive, Suite 600
		Newport Beach, CA 92660
Michael S. Gordon		Stone Creek Capital, Inc.
		840 Newport Center Drive, Suite 600
		Newport Beach, CA 92660
Neven C. Huisey		1311 Broken Arrow, Box 8815
•		Horseshoe Bay, TX 78657
Caroline W. Nahas		Korn/Ferry International
	·	1800 Century Park East, Suite 900
		Los Angeles, CA 90067
H. Frederick Christie		655 Deep Valley Drive #125
		Rolling Hills Estates, CA 90274
Patrick W. Rose		5469 Linea del Cielo
		Rancho Santa Fe, CA 92067