INTERNATIONAL HOUSE OF PANC	6	FILED Apr 30, 2001 8:00 am Secretary of State	
	akes, inc.		04-30-2001 90009 050 ***150.00
Principal Place of Business	Mailing Address		
5 BRAND BLVD 3RD FLCOR ENDALE CA 91203	525 BRAND BLVD., 3RD FI GLENDALE CA 91203	LOOR	
Principal Place of Business	3. Mailing Address	A 4140	
HSO N. BRAND BLUD.	450 N. BPA Suite, Apt. #, etc.	AND DHAP	DO NOT WRITE IN THIS SPACE
7TH FLOOR	TH FLOOR	<u>ບ</u>	
City & State	City & State	CA	4. FEI Number 95-2054061 Applied For Not Applicable
Zip Country 91203 USA	Zip 91703	Country ULA	5. Certificate of Status Desired \$8.75 Additional Fee Required
6. Name and Address of Curre			7. Name and Address of New Registered Agent
	N SYSTEM INC	Name	· · · · · · · · · · · · · · · · · · ·
THE PRENTICE-HALL CORPORATION SYSTEM INC. 1201 HAYS STREET		Street Addre	ess (P.O. Box Number is Not Acceptable)
SUITE 105 TALLAHASSEE FL 32301			
	• • • • • • • •	City	FL Zip Code
		001 Fee will be \$550.0 ble to Department of \$	
	Delete	TITLE	🔀 Change 🗌 Addition
AME AGORRILLA, BULAKLAK T. 525 N. BRAND BV., 3RD FL			50 N. BRAND BLID. TTH FLOOR LENDALE CA 91203
TY-ST-ZIP GLENDALE CA 91203	Delete	TITLE	LOUDALE CA 91203
TUT I PD		11166	
		NAME	Change Addition
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Doc. # 850836 20

INTERNATIONAL HOUSE OF PANCAKES, INC. LIST OF OFFICERS AND DIRECTORS

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Jan-01

Name	Title	Business Address
OFFICERS		
Richard K. Herzer	Chairman of the Board, President and CEO	450 N. Brand Blvd., 7th Floor Glendale, CA 91203
Dennis M. Leifheit	Executive Vice President Operations and COO	Same as Above
Alan S. Unger	Vice President-Finance, Treasurer and CFO	Same as Above
Mark D. Weisberger	Vice President-Legal, Secretary, and General Counsel	Same as Above
Richard C. Celio	Vice President - Development	Same as Above
Anna G. Ulvan	Vice President - Franchise	Same as Above
Robin L. Elledge	Vice President - Human Resources	Same as Above
Susan H. Hernandez	Vice President - Marketing	Same as Above
Rand M. Ferris	Division Vice President - Operations West	Same as Above
John G. Jordan	Division Vice President - Operations East	6500 McDonough Dr #B-2 Norcross, GA 30093
Elayne Berg-Wilion	Assistant Secretary	450 N. Brand Blvd., 7th Floor Glendale, CA 91203
Jess E. Sotomayor	Assistant Secretary	Same as Above
A. Allen Arroyo	Controller and Assistant Treasurer	Same as Above
Bulaklak T. Agorrilla	Assistant Treasurer - Taxes	Same as Above
DIRECTORS		
Richard K. Herzer		450 N. Brand Blvd., 7th Floor Glendale, CA 91203
Dennis M. Leifheit		450 N. Brand Blvd., 7th Floor Glendale, CA 91203
Larry Alan Kay		8 Walsh Drive Mill Valley, CA_94941
Frank Edelstein		Stone Creek Capital, Inc. 840 Newport Center Drive, Suite 600 Newport Beach, CA 92660
Michael S. Gordon		Stone Creek Capital, Inc. 840 Newport Center Drive, Suite 600
Neven C. Hulsey		Newport Beach, CA 92660 1311 Broken Arrow, Box 8815 Horseshoe Bay, TX 78657
Caroline W. Nahas		Brea, CA 92621 Korn/Ferry International 1800 Century Park East, Suite 900 Los Angeles, CA 90067
H. Frederick Christie		655 Deep Valley Drive #125 Rolling Hills Estates, CA 90274
Patrick W. Rose		5469 Linea del Cielo Rancho Santa Fe, CA 92067