2004 FOR PROFIT CORPORATION **ANNUAL REPORT (AR)**

Mar 02, 2004 8:00 am **Secretary of State DOCUMENT # 842255** 1. Entity Name 03-02-2004 90030 006 ***150.00 MCDONALD'S CORPORATION Principal Place of Business Mailing Address P.O. BOX 66351 AMF O'HARE AIRPORT CHICAGO IL 60666 P.O. BOX 66351 AMF O'HARE AIRPORT CHICAGO IL 60666 94023345 2. Princinal Place of Business 3. Mailing Address Suite, Apt. #, etc. Suite, Apt. #, etc. MOORE CR2E034 (11/03) City & State City & State 4. FEI Number Applied For 36-2361282 Not Applicable Zip Country Zip Country \$8.75 Additional 5. Certificate of Status Desired Fee Required 6. Name and Address of Current Registered Agent 7. Name and Address of New Registered Agent PRENTICE-HALL CORPORATION SYSTEM, INC. Street Address (P.O. Box Number is Not Acceptable) 1201 HAYES ST STE 105 TALLAHASSEE FL 32301 Zip Code 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent. Signature, typed or printed name of registered agent and title if applicable (NOTE: Registered Agent signature required when reinstating) DATE FILE NOW!!! FEE IS \$150.00 9. Election Campaign Financing \$5.00 May Be After May 1, 2004 Fee will be \$550.00 Trust Fund Contribution. Added to Fees Make Check Payable to Florida Department of State OFFICERS AND DIRECTORS ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11 10. 11. CCEO TITLE ☐ Delete TITLE ☐ Addition See Affacher GREENBERG, JACK M NAME NAME 30 ROGER WILLIAMS AVE STREET ADDRESS STREET ADDRESS CITY-ST-ZIP HIGHLAND PARK IL 60035 CITY-ST-ZIP TITLE ☐ Delete TITLE ☐ Change ☐ Addition NAME HARRIS, PATRICIA NAME STREET ADDRESS P.O. BOX 3602 STREET ADDRESS CITY-ST-ZIP OAK BROOK IL 60522 CITY-ST-ZIP TITLE ☐ Delete TITLE Change ☐ Addition CALABRESE, GERALD F STREET ADDRESS STREET ADDRESS 304 WARWICK-LANE CITY-ST-7IP **BLOOMINGDALE IL 60108** CITY-ST-ZIP TITLE ☐ Delete TITLE Change ☐ Addition PAULL, MATTHEW H. NAME NAME 1086 LAUREL AVE STREET ADDRESS STREET ADDRESS WINNETKA IL 60093 CITY-ST-ZIE CITY-ST-ZIP ☐ Delete TITI F Change ☐ Addition SANTONA, GLORIA NAME 321 NORTH ELM STREET STREET ADDRESS STREET ADDRESS HINSDALE IL 60521 CITY-ST-ZIP CITY-ST-ZIP ☐ Delete TITLE ☐ Change ☐ Addition TURNER, FRED L NAME NAME 1570 WOODVALE STREET ADDRESS STREET ADDRESS DEERFIELD IL 60015 CITY-ST-7IP CITY-ST-ZIP

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes, and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

02-24-04

SIGNATURE:

FILED

McDonald's Corporation **Board of Directors**

Hall Adams, Jr. Charles H. Bell Edward A. Brennan James R. Cantalupo, Chairman Robert A. Eckert Enrique Hernandez, Jr. Jeanne P. Jackson Donald G. Lubin Walter E. Massey Andrew J. McKenna Cary D. McMillan John W. Rogers, Jr. Roger W. Stone Robert N. Thurston

McDonald's Corporation Officers

Catherine Adams Corporate Vice President - Worldwide Quality Assurance U.S. Vice President - QSC Arthur Alamo .

David Allen U.S. Vice President - General Manager

Ralph Alvarez Executive Vice President and Chief Operations Officer,

McDonald's U.S.A. And the second section of

Tim D. Andersen U.S. Vice President-McOpCo Area Manager John P. Anderson Corporate Vice President - Benefits & Compensation Michael Andres President and Chief Executive Officer - Boston Market

Jose Armario President, McDonald's Latin America

Claire H. Babrowski Corporate Senior Executive Vice President and Chief Restaurant

Operations Officer

David Baney Europe - Managing Director Italy

Dean M. Barrett Corporate Senior Vice President - International Marketing

Kenneth L. Barun Corporate Vice President, President and Chief Executive Officer -

McDonald's Charities

Cindy Bay U.S. Vice President - QSC

Joseph M. Beckwith Partner Brand Executive Vice President – Boston Market

Charles H. Bell President and Chief Operating Officer

Peter J. Bensen Corporate Vice President - Assistant Controller

Peter Beresford APMEA Vice President, Japan

John Betts U.S. Vice President - General Manager John Blyth

APMEA Vice President - Community Relations

Monica F. Boyles U.S. Vice President - QSC

APMEA Vice President - Supply Chain Management

Europe Vice President - Controller

Phillip R. Cabrera Assistant Treasurer

U.S. Vice President - Shared Services Gerald F. Calabrese

James R. Cantalupo Chairman of the Board and Chief Executive Officer

Terri K. Capatosto U.S: Vice President - Customer Satisfaction

Jeffrey Carl Latin America Vice President, Marketing 1914 1915

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Martin W. Chmura

U.S. Vice President - QSC. god and Apple of the state

Harry L. Coaxum

Alan Bryant

Linda S. Buckley

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Bridget B. Coffing Corporate Vice President - Communications

Christine Cole U.S. Senior Vice President – Chief Financial Officer, USA

James Collins U.S. Vice President – QSC

Ricardo Colon U.S. Vice President – General Manager

Kevin L. Cook U.S. Vice President – Operations Development Wendy Cook U.S. Vice President – Menu Management

Kim Correll U.S. Vice President – QSC Martin T. Coyne, Jr. Corporate Vice President

Richard Crawford Corporate Vice President – Government Relations

Donald L. Crosby Corporate Vice President – International & Home Office Human

Resources

Lynn Y. Crump-Caine

Kathleen Dahlberg

John G. Daly

Corporate Executive Vice President – Restaurant Systems

Corporate Vice President – I/S Worldwide Restaurant Solutions

Corporate Senior Vice President – Corporate Relations

Barbara Dawson U.S. Vice President – QSC

John L. Dawson Corporate Vice President – Worldwide Development

Larry E. DeVries U.S. Vice President – Diner

Ralph Decker Corporate Vice President – Worldwide Innovation

Richard Doane U.S. Vice President – QSC

Michael A. Donahue U.S. Vice President – Communications

Patrick Donahue Chairman and Chief Executive Officer, McDonald's Holdings,

Japan

Robert E. Donovan Assistant Treasurer

Nigel Dunnington Corporate Vice President – Worldwide Restaurant Systems

James P. Duval
U.S. Vice President – General Manager
John Elliott
APMEA Vice President, Controller

Joseph P. Endress Corporate Vice President – Facilities & Systems

Timothy J. Fenton U.S. Division President – East Division

David Ficken Corporate Vice President – Business Information Services

Janice L. Fields U.S. Division President - Central Division

Marcel Fleischmann Latin America Vice President – International Relationship Partner

Richard Floersch Corporate Executive Vice President – Human Resources

Michael A. Flores

George Forrest

U.S. Vice President – General Manager
U.S. Vice President – General Manager

Raymond Frawley Corporate Vice President

Carlynne Freitag U.S. Vice President – McOpCo Area Manager

Sophia B. Galassi Corporate Vice President – Real Estate Roberto Garcia U.S. Vice President – McOpCo

Marta Gerdes U.S. Vice President – Hispanic Marketing

Michael Gerling Europe Vice President - Supply Chain Management

Douglas M. Goare U.S. Vice President – General Manager

Neil Golden U.S. Vice President – Marketing Experience Innovation

J.C. Gonzalez-Mendez U.S. Vice President – General Manager

Mark D. Goodman U.S. Vice President – QSC

John Graul U.S. Vice President – General Manager

Philip A. Gray

U.S. Senior Vice President – General Manager McOpCo

Catherine A. Griffin Corporate Vice President – U.S. General Counsel, General Counsel

Partner Brands and Assistant Secretary

Andreas Hacker Europe Senior Vice President - International Relationship Partner

John S. Hall

APMEA Vice President – Restaurant Support

William J. Hallett

Corporate Vice President - Operations Development

U.S. Senior Vice President - General Manager McOpCo

Christoph Hammer Europe Vice President and General Counsel
Patricia S. Harris U.S. Vice President – Diversity Initiatives

Maura Havenga U.S. Senior Vice President – Supply Chain Management

Ronnie E. Hawkins U.S. Vice President - Ombudsman

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Mary Healy Corporate Vice President – Investor Relations
Michael Hicks U.S. Vice President – McOpCo Area Manager

Alex Howson APMEA Vice President - Marketing

Denise A. Horne Assistant Secretary

Robert Jackson U.S. Vice President – General Manager

Adele M. Jamieson Assistant Secretary

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Roger Johnson
U.S. Vice President – Development
Karen King
U.S. Vice President – General Manager

Bane Knezevic Europe Vice President - QSC

Kathryn Kotel Assistant Secretary

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James M. Kramer Corporate Vice President – International Franchising

Keith E. Kravcik Latin America Vice President - Controller

Adam Kriger Corporate Senior Vice President – Strategic Planning
Jerome N. Krulewitch Corporate Vice President – Associate General Counsel and

Assistant Secretary

John Kujawa U.S. Vice President - Franchising

Neal P. Kulick Corporate Vice President – Executive Development

Kathleen M. Kuta Assistant Secretary

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U.S. Senior Vice President – Marketing
U.S. Vice President – General Manager

Robert Larson APMEA Vice President – International Relationship Partner

Mats Lederhausen Managing Director – McDonald's Ventures
Rob Liddle Corporate Vice President –HR Legal

M. Lawrence Light Corporate Executive Vice President – Global Chief Marketing

Officer

Larry B. Long Corporate Vice President - Insurance

Mike Love Europe Vice President – Corporate Development

William A. Lowery U.S. Vice President – General Manager

Jerome Lyman Latin America Vice President – Supply Chain Management
James L. Lynn Corporate Vice President – Communications Services

Christopher B. Lyons U.S. Vice President – U.S. Store Systems

Robert MacDonald U.S. Vice President – QSC

Juan Marcos Partner Brand Vice President – Human Resources Boston Market

Robert C. Marshall

James McCabe, Jr.

U.S. Vice President – Operations
U.S. Vice President – QSC

Rudy Mendez U.S. Vice President – Diversity Initiatives

Rodrigo Millas U.S. Vice President – OSC

Marcy A. Miller Assistant Secretary

Christopher M. Millington Corporate Vice President – Technical Engineering and

Management

Raymond Mines, Jr. Partner Brand Executive Vice President – Fazoli's

John Miologos Corporate Vice President – Restaurant Design Group

Cynthia A. Monahan U.S. Vice President – Development

Cynthia A. Monahan

U.S. Vice President – Development

David T. Murphy

U.S. Vice President – General Manager

Frank N. Muschetto Corporate Senior Vice President – Global Supply Chain

Management

Katherine Napier Corporate Senior Vice President – Marketing

David S. Natysin U.S. Senior Vice President – General Manager McOpCo

James Norberg U.S. Vice President – OSC

Steven T. Norby U.S. Vice President – McOpCo Area Manager

Matthew Paull Corporate Executive Vice President and Chief Financial Officer

Marlena Peleo-Lazar U.S. Vice President - Creative

Gina K. Pfeifer U.S. Vice President - Supply Chain Management

Christopher Pieszko Corporate Senior Vice President – Business Development

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Steven M. Plotkin

David M. Pojman

U.S. Vice President - General Manager

Corporate Senior Vice President - Controller

Derrick Pratt U.S. Vice President -QSC

James T. Rand Corporate Senior Vice President – Global Development

Martin Ranft U.S. Vice President - QSC

Gerd Raupeter Europe Senior Vice President and Chairman McDonald's Germany

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Lee K. Renz U.S. Vice President – General Manager

Harold N. Reynolds Corporate Vice President – Change Management
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Walter Riker Corporate Vice President – Communications

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Charles Robeson U.S. Vice President - QSC

Peter Rodwell APMEA Vice President -- International Relationship Partner

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Vivian Ross Corporate Vice President – Labor Relations
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Daniel Ryan U.S. Vice President – Field Marketing

Gloria Santona Corporate Executive Vice President, General Counsel and Secretary

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Peter L. Schaefer Corporate Vice President – Global Safety and Security

Jeffrey R. Schwartz U.S. Vice President – General Manager
Charles Scott Corporate Vice President – Store of the Future

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Cody Teets

U.S. Vice President – QSC

Karin Teglia

Corporate Vice President – Tax

Donald Thompson

U.S. Division President West

Donald Thompson

Todd Tucker

Frank Vizcarra

U.S. Division President – West Division

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Philippe Walch
David D. Weick
Europe Senior Vice President - International Relationship Partner
Corporate Senior Vice President - Chief Information Officer

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Thomas Marvin Whaley President - McDonald's Asia, Middle East and Africa

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Jacqueline S. Woodward Corporate Vice President – International Marketing

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Larry B. Zimmerman U.S. Vice President – General Manager