

FILE NOW: FILING FEE AFTER MAY 1 IS \$225.00

PROFIT  
CORPORATION  
ANNUAL REPORT  
1996



FLORIDA DEPARTMENT OF STATE  
Sandra B. Morham  
Secretary of State  
DIVISION OF CORPORATIONS

DOCUMENT # 826018

(4)

1. Corporation Name

POLAROID CORPORATION

Principal Place of Business

549 TECHNOLOGY SQUARE  
CAMBRIDGE MA 02139

Mailing Address

575 TECHNOLOGY SQUARE SE  
CAMBRIDGE MA 02139  
US

3. Date Incorporated or Qualified  
04/09/1971

3a. Date of Last Report  
05/01/1995

4. FEI Number

04-1734655

Applied For  
Not Applicable

5. Certificate of Status Desired

\$8.75 Additional  
Fee Required

6. Election Campaign Financing  
Trust Fund Contribution

\$5.00 May Be  
Added to Fees

8. This corporation has liability for intangible tax under s. 199.032,  
Florida Statutes ☒ Yes ☐ No

2. Principal Place of Business

21 Suite, Apt. #, etc.

22 City & State

23 Zip Country

24

2a. Mailing Address

26 Suite, Apt. #, etc.

27 City & State

28 Zip Country

29 30

9. Name and Address of Current Registered Agent

10. Name and Address of New Registered Agent

THE PRENTICE-HALL CORPORATION SYSTEM, INC.  
1201 HAYS STREET  
SUITE 105  
TALLAHASSEE FL 32301

81 Name

82 Street Address (P.O. Box Number is Not Acceptable)

83

84 City

FL

85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature typed or printed name of registered agent (attach to declaration)

(NOTE: Registered Agent Signature required when appointing)

DATE

12. OFFICERS AND DIRECTORS

TITLE PCB  
NAME BOOTH, I.M.  
STREET ADDRESS 549 TECHNOLOGY SQUARE  
CITY-ST-ZIP CAMBRIDGE MA ☒ DELETE

TITLE V  
NAME NORWOOD, RALPH M.  
STREET ADDRESS 549 TECHNOLOGY SQUARE  
CITY-ST-ZIP CAMBRIDGE MA ☐ DELETE

TITLE VT  
NAME BROWN, GRAHAM M., JR.  
STREET ADDRESS 549 TECHNOLOGY SQUARE  
CITY-ST-ZIP CAMBRIDGE MA ☒ DELETE

TITLE VCF  
NAME O'NEILL, WILLIAM, JR.  
STREET ADDRESS 549 TECHNOLOGY SQUARE  
CITY-ST-ZIP CAMBRIDGE MA ☐ DELETE

TITLE VS  
NAME DELIMA, RICHARD F.  
STREET ADDRESS 549 TECHNOLOGY SQUARE  
CITY-ST-ZIP CAMBRIDGE MA ☐ DELETE

TITLE V  
NAME OLDFIELD, JOSEPH R.  
STREET ADDRESS 549 TECHNOLOGY SQUARE  
CITY-ST-ZIP CAMBRIDGE MA ☒ DELETE

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12

1. TITLE CEO/CB  
2. NAME DICAMILLO, GARY T.  
3. STREET ADDRESS 549 TECHNOLOGY SQUARE  
4. CITY-ST-ZIP CAMBRIDGE, MA 02139 ☐ Change ☒ Addition

2. TITLE VT  
2. NAME NORWOOD, RALPH M.  
2.3 STREET ADDRESS 549 TECHNOLOGY SQUARE  
2.4 CITY-ST-ZIP CAMBRIDGE, MA 02139 ☒ Change ☐ Addition

3. TITLE V  
3.2 NAME ANCONA, HENRY T.  
3.3 STREET ADDRESS 549 TECHNOLOGY SQUARE  
3.4 CITY-ST-ZIP CAMBRIDGE, MA 02139 ☐ Change ☒ Addition

4. TITLE  
4.2 NAME  
4.3 STREET ADDRESS  
4.4 CITY-ST-ZIP ☐ Change ☐ Addition

5. TITLE  
5.2 NAME  
5.3 STREET ADDRESS  
5.4 CITY-ST-ZIP ☐ Change ☐ Addition

6. TITLE V  
6.2 NAME UHRICH, CAROLE J.  
6.3 STREET ADDRESS 549 TECHNOLOGY SQUARE  
6.4 CITY-ST-ZIP CAMBRIDGE, MA 02139 ☐ Change ☒ Addition

14. I do hereby certify that the information supplied with this filing is voluntarily furnished and does not qualify for the exemption stated in Section 119.07(3)(k), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address.

SIGNATURE: Richard F. deLima Richard F. deLima Vice Pres., Sect'y. & Gen. Counsel 4/30/96 617-386-6608  
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

CP2E034 (12/95)

POLAROID CORPORATION  
549 TECHNOLOGY SQUARE  
CAMBRIDGE, MASSACHUSETTS 02139

OFFICERS

Gary T. DiCamillo	Chief Executive Officer
Henry I. Ancona	Executive Vice President
William J. O'Neill, Jr.	Executive Vice President and Chief Financial Officer
Carole J. Uhrich	Executive Vice President
Robert M. Delahunt	Senior Vice President
Peter O. Kliem	Senior Vice President
Satish C. Agrawal	Group Vice President
James R. Barron	Vice President
F. Richard Cottrell	Vice President
Richard F. deLima	Vice President, Secretary and General Counsel
Gerald R. Dicker	Vice President and Assistant Secretary
Fawwaz N. Habbal	Vice President
Paul E. Lambert	Vice President
Michael J. LeBlanc	Vice President
Samuel H. Liggero	Vice President
Carl L. Lueders	Vice President and Controller
Ralph M. Norwood	Vice President and Treasurer
Joseph G. Parham, Jr.	Vice President
Marian J. Stanley	Vice President

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**POLAROID CORPORATION**  
**549 TECHNOLOGY SQUARE**  
**CAMBRIDGE, MASSACHUSETTS 02139**

**BOARD OF DIRECTORS**

Gary T. DiCamillo, Chairman

Yen-Tsai Feng

Ralph Gomory

Frank S. Jones

John W. Loose

James Mahoney

Albin F. Moschner

Henry Necarsulmer

Kenneth H. Olsen

Lester Pollack

Charles P. Slichter

Ralph Z. Sorensen

Delbert C. Staley

Alfred M. Zeien