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Secretary of State

04-29-1999 90128 043 ***150.00

PROFIT
CORPORATION
ANNUAL REPORT
1999



FLORIDA DEPARTMENT OF STATE
Katherine Harris
Secretary of State
DIVISION OF CORPORATIONS

DOCUMENT # 816435

1. Corporation Name
EMERSON ELECTRIC CO

Principal Place of Business
8000 WEST FLORISSANT AVENUE
P.O. BOX 4100
ST LOUIS 36 MISSOURI 63136

Mailing Address
8000 WEST FLORISSANT AVENUE
P.O. BOX 4100
ST LOUIS 36 MISSOURI 63136



DO NOT WRITE IN THIS SPACE

3. Date Incorporated or Qualified
09/17/1962

2. Principal Place of Business

2a. Mailing Address

4. FEI Number
43-0259330

Applied For
Not Applicable

Suite, Apt. #, etc.

Suite, Apt. #, etc.

5. Certificate of Status Desired ☐ \$8.75 Additional
Fee Required

City & State

City & State

6. Election Campaign Financing
Trust Fund Contribution ☐ \$5.00 May Be
Added to Fees

Zip Country Zip Country

8. This corporation owes the current year Intangible
Personal Property Tax. ☒ Yes ☐ No

9. Name and Address of Current Registered Agent

10. Name and Address of New Registered Agent

CT CORPORATION SYSTEM
1200 S. PINE ISLAND ROAD
PLANTATION FL 33324

81 Name

82 Street Address (P.O. Box Number is Not Acceptable)

83

84 City

FL

85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature, typed or printed name of registered agent and title if applicable.

(NOTE: Registered Agent signature required when reinstating)

DATE

12. OFFICERS AND DIRECTORS

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12

TITLE D
NAME KNIGHT, C F
STREET ADDRESS 24 FORE WAY
CITY-ST-ZIP ST. LOUIS MO

1.1 TITLE
1.2 NAME
1.3 STREET ADDRESS
1.4 CITY-ST-ZIP

See Attached Listing
For Other Changes

TITLE V
NAME STALEY, R. W.
STREET ADDRESS 156 BELLINGTON LANE
CITY-ST-ZIP ST. LOUIS MO

2.1 TITLE
2.2 NAME
2.3 STREET ADDRESS
2.4 CITY-ST-ZIP

TITLE VP
NAME CARIUS, J R
STREET ADDRESS 14910 COUNTRY RIDGE DR
CITY-ST-ZIP CHESTERFIELD MO 63017

3.1 TITLE
3.2 NAME
3.3 STREET ADDRESS
3.4 CITY-ST-ZIP

TITLE VP
NAME CORTINOVIS, S P
STREET ADDRESS 7380 WESTMORELAND
CITY-ST-ZIP UNIVERSITY CITY MO 63103

4.1 TITLE
4.2 NAME
4.3 STREET ADDRESS
4.4 CITY-ST-ZIP

TITLE V
NAME BERGES, J G
STREET ADDRESS 1 DELVIN CT.
CITY-ST-ZIP ST. LOUIS MO 63141

5.1 TITLE
5.2 NAME
5.3 STREET ADDRESS
5.4 CITY-ST-ZIP

TITLE SVP
NAME COX, R M J
STREET ADDRESS 13529 WESTON PARK DR
CITY-ST-ZIP TOWN & COUNTRY MO 63131

6.1 TITLE
6.2 NAME
6.3 STREET ADDRESS
6.4 CITY-ST-ZIP

14. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE:

D. C. Moon, Vice Pres. - Tax

4/21/99

(314) 553-2823

CR2E034 (11/98)

Switzer, James D.
497-52-6706

1925 Lone Trail
Chesterfield, MO 63017

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444780-90128
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Senior Vice President - Development

Tamke, George W.
071-38-0785

9915 Litzsinger Road
St. Louis, MO 63124

President & Chief Operating Officer

Train, M.H.
565-43-6949

17719 Birch Leaf Court
Chesterfield, MO 63005

Vice President - Planning

VerHagen, J.K.
392-34-8653

12342 Boothbay Court
Creve Coeur, MO 63141

Senior Vice President

Withers, W. Wayne
442-38-4931

608 Claymont Estates Dr.
Chesterfield, MO 63017

Senior Vice President; Secretary &
General Counsel

Wulf, Nancy L.
271-46-6308

107 Edwin Avenue
Glendale, MO 63122

Assistant Treasurer

DIRECTORS

Berges, James G. *
403-64-7691

Vice Chairman
Emerson Electric Co.

Browning Laurance L., Jr.
405-32-4109

Former Vice Chairman
Emerson Electric Co.
9006 Sedgwick Place Drive
St. Louis, MO 63124

Busch, August A., III
493-44-8151

Chairman and President
Anheuser-Busch Companies, Inc.
One Busch Place
St. Louis, MO 63118

Farrell, David C.
190-24-6170

Former Chairman and Chief Executive Officer
The May Department Stores Company
1220 Log Cabin Lane
St. Louis, MO 63124

Frates, Joseph A.
447-01-1384

Private Investor
2642 East 21st Street, Ste. 105
Tulsa, OK 74114

Horton, Robert B.
281-84-4400

Chairman
Railtrack Group PLC
Railtrack House
Euston Square
London NW1 2EE England

Knight, Charles F. *	Chairman of the Board & CEO Emerson Electric Co.
Lodge, Gerald A.	President InnoCal Management, Inc. Park 80 West/Plaza One Saddle Brook, NJ 07662
Loucks, Vernon R., Jr.	Chairman & CEO Baxter International, Inc. One Baxter Parkway Deerfield, IL 60015
Loynd Richard B.	Chairman of the Executive Committee Furniture Brands International, Inc. 101 South Hanley Road Suite 1900 St. Louis, MO 63105
Ridgway, Rozanne L.	Former Assistant. Secy. Of State for Europe & Canada 2695 Marcey Road Arlington, VA 22207
Staley, Robert W. *	Vice Chairman & Chairman - Emerson Asia Pacific
Suter, Albert E. *	Senior Vice Chairman & Chief Administrative Officer Emerson Electric Co.
Tamke, G.W.	President & Chief Operating Officer Emerson Electric Co.
Van Cleve, William M.	Partner Bryan Cave, LLP 1 Metropolitan Square, Suite 3600 211 North Broadway St. Louis, MO 63102-2750
Whitacre, Edward E. Jr.	Chairman & CEO SBC Communications, Inc. 175 E. Houston, Suite 1300 San Antonio, TX 78205

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* Boardmember is also an Officer of Emerson Electric Co.

CONFIDENTIAL

EMERSON ELECTRIC CO.

As of January 1, 1999

OFFICERS (Elected & Appointed)

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444780-9012843

<u>NAME & SSN</u>	<u>HOME ADDRESS</u>	<u>TITLE</u>
Berges, James G. 403-64-7691	#4 Brentmoor Park St. Louis, MO 63105	Vice Chairman
Carius, Jeffery R. 322-38-7365	14233 Manderleigh Woods Dr. Town & Country, MO 63017	Vice President Employee Relations & Chief Employment Counsel
Cortinovis, Stephen P. 490-56-2661	7380 Westmoreland University City, MO 631030	Vice President President Emerson Europe
Cox, Robert M., Jr. 500-50-7743	13529 Weston Park Dr. Town & Country, MO 63131	Senior Vice President - Acquisitions & Development
Dellaquila, Frank J. 108-48-6205	1841 Winter Run Ct. Chesterfield, MO 63124-1016	Vice President Treasury & Tax; Treasurer
Derrick, T.C., Jr. 493-42-9866	2 Ridgetop Drive Richmond Heights, MO 63117	Vice President - Labor Relations
Eckhardt, Bruce N. 217-46-1699	471 Hawthorne Ave. Webster Groves, MO 63119	Vice President & Controller
Farr, David N. 070-44-7481	#1 Fair Oaks Ladue, MO 63124	Executive Vice President
Galvin, Walter J. 106-38-0424	9945 Old Chatham Rd. Ladue, MO 63124	Senior Vice President - Finance, & Chief Financial Officer
Green, Dennis J. 319-34-9538	10335 N. Sunswept Dr. Creve Coeur, MO 63141	Vice President & Associate General Counsel
Hahn, K.D. 489-44-7019	230 Fox Ridge St. Charles, MO 63303	Vice President - Information Technology
Harmon, Jo A. 319-34-4586	54 Fairmont Alton, IL 62002	Senior Vice President
Heath, C.G. 515-54-8017	12140 Fahrpark Lane St. Louis, MO 63146	Assistant Vice President - Executive Compensation

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Henry, Claude	39 Rue D'Iena 16000 Angouleme France	Group Vice President
Hutchison, P.A. 405-58-7731	802 Twin Pine Drive Kirkwood, MO 63122	Senior Vice President - Human Resources
Johnson, L.E. 250-88-9071	2796 Autumn Run Court Wildwood, MO 63005	Vice President - Financial Services
Keefe, Raymond E. 464-90-6833	25 Park Circle Lake St. Louis, MO 63367	Vice President - Manufacturing
Kelly, Charles T. 498-36-6354	1816 Springdale Acres Lane St. Louis, MO 63131	Vice President - Human Resources
Kight, James A. 286-48-7578	1741 Willowick Road Mansfield, OH 44907	Group Vice President
Knight, Charles F. 328-28-7078	24 Foreway Drive St. Louis, MO 63124	Chairman of Board & Chief Executive Officer
Kremer, Lawrence J. 303-40-0818	11514 Craig Court, Apt. 819 Creve Coeur, MO 63146	Vice President Materials
Lambole, Harold J., Jr. 047-40-9537	248 Sylvester Webster Groves, MO 63119	Vice President Environmental Affairs
Ledford, R.D. 412-88-7576	1121 Highland Pointe Dr. Town & Country, MO 63131	Senior Vice President & Chief Technology Officer
Levy, Robert M. 278-52-3451	1126 Bella Vista Dr. Frontenac, MO 63131	Assistant Vice President - Development
Lovelady, Ernest J. 512-34-4656	8290 Via Del Sol Scottsdale, AZ 85255	Senior Vice President
McDonald, R.D. 488-60-5444	5723 Ogden Road Bethesda, MD 20816	Assistant Vice President - Government Affairs
McKane, Gorson T. 352-34-4257	421 West Melrose, Unit 21AD Chicago, IL 60657	Senior Vice President
McKnight, Paul E. 289-42-5413	342 St. Andrews Dr., P.O. Box 93 St. Albans, MO 63073	Vice President Organization Planning
Monken, Gerald W. 330-28-1483	18154 Country Trails Ct. Glencoe, MO 63038	Vice President Corporate Sales

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Montavon, G.E. 281-52-2290	1364 Carriage Crossing Lane Chesterfield, MO 63005	Vice President - Executive Compensation
Montupet, Jean-Paul L. 526-93-4617	24 West Brentmoor Park Clayton, MO 63105	Executive Vice President
Moon, D.C. 491-56-1233	15907 Cypress Trace Court Chesterfield, MO 63017	Vice President - Tax
Perkins, D.G. 455-58-3237	4620 County Road 12 Loveland, CO 80537	Group Vice President
Peters, Charles A. 236-84-5082	35 Oakleigh Lane St. Louis, MO 63124	Senior Vice President
Proudfoot, M.J. 088-54-2028	128 S. Elm Street Webster Groves, MO 63119	Vice President International Business Development
Rabe, David J. 491-66-0735	1863 Oxborough Court Chesterfield, MO 63017	Assistant Treasurer
Roberts, Perry A. 321-36-2285	411 Conway Meadows Chesterfield, MO 63017	Vice President - Public Affairs
Roemer, Scot C. 494-52-8966	12800 Wood Valley Ct. St. Louis, MO 63131-2051	Vice President Financial Planning
Schlueter, Robert J. 499-60-0035	4725 Southridge Park Court St. Louis, MO 63129	Assistant Controller
Simonds, G. Nichols 500-40-4494	#2 Warson Hills Lane Ladue, MO 63124	Vice President & Chief Information Officer
Sly, Patrick J. 491-56-6729	29352 Regency Circle Westlake, OH 44145	Group Vice President
Smith, Harley M. 490-46-1967	7025 Washington St. Louis, MO 63130	Assistant Secretary
Solley, Larry W. 432-74-6098	12725 Spruce Pond Dr. St. Louis, MO 63131	Executive Vice President
Staley, Robert W. 278-32-1518	156 Bellington Lane St. Louis, MO 63141	Vice Chairman & Chairman Emerson - Asia Pacific
Suter, Albert E. 144-26-1469	21 Fordyce Lane St. Louis, MO 63124	Senior Vice Chairman & Chief Administrative Officer