

FILE NOW: FILING FEE AFTER MAY 1ST IS \$550.00

PROFIT  
CORPORATION  
ANNUAL REPORT

2000



FLORIDA DEPARTMENT OF STATE  
Katherine Harris  
Secretary of State  
DIVISION OF CORPORATIONS

FILED  
May 03, 2000 8:00 am  
Secretary of State

05-03-2000 90108 048 \*\*\*150.00

DOCUMENT # 815654

1. Corporation Name  
ECOLAB INC.

Principal Place of Business

TAX DEPARTMENT  
ECOLAB CENTER  
ST. PAUL MN 55102

Mailing Address

TAX DEPARTMENT  
ECOLAB CENTER  
ST. PAUL MN 55102

DO NOT WRITE IN THIS SPACE

3. Date Incorporated or Qualified  
10/04/1961

4. FEI Number  
41-0231510

Applied For  
Not Applicable

5. Certificate of Status Desired ☐ \$8.75 Additional  
Fee Required

6. Election Campaign Financing ☐ \$5.00 May Be  
Trust Fund Contribution Added to Fees

8. This corporation owes the current year Intangible  
Personal Property Tax. ☐ Yes ☐ No

2. Principal Place of Business

2a. Mailing Address

Suite, Apt. #, etc.

Suite, Apt. #, etc.

City & State

City & State

Zip Country

9. Name and Address of Current Registered Agent

10. Name and Address of New Registered Agent

CT CORPORATION SYSTEM  
1200 S. PINE ISLAND ROAD  
PLANTATION FL 33324

81 Name

82 Street Address (P.O. Box Number is Not Acceptable)

83

84 City

FL

85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature, typed or printed name of registered agent and title if applicable.

(NOTE: Registered Agent signature required when reinstating)

DATE

| 12. OFFICERS AND DIRECTORS                                                     |                   | 13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12 |                       |
|--------------------------------------------------------------------------------|-------------------|-------------------------------------------------------|-----------------------|
| TITLE                                                                          | NAME              | 1.1 TITLE                                             | 1.2 NAME              |
| T <td>FRITZE, STEVEN</td> <td></td> <td></td>                                  | FRITZE, STEVEN    |                                                       |                       |
| STREET ADDRESS                                                                 | ECOLAB CENTER     | 1.3 STREET ADDRESS                                    |                       |
| CITY-ST-ZIP                                                                    | ST PAUL MN        | 1.4 CITY-ST-ZIP                                       |                       |
| V <td>FORSYTHE, JOHN G.</td> <td>2.1 TITLE</td> <td></td>                      | FORSYTHE, JOHN G. | 2.1 TITLE                                             |                       |
| STREET ADDRESS                                                                 | ECOLAB CENTER     | 2.2 NAME                                              |                       |
| CITY-ST-ZIP                                                                    | ST. PAUL MN       | 2.3 STREET ADDRESS                                    |                       |
|                                                                                |                   | 2.4 CITY-ST-ZIP                                       |                       |
| S <td>IVERSON, KENNETH</td> <td>3.1 TITLE</td> <td></td>                       | IVERSON, KENNETH  | 3.1 TITLE                                             |                       |
| STREET ADDRESS                                                                 | ECOLAB CENTER     | 3.2 NAME                                              |                       |
| CITY-ST-ZIP                                                                    | ST. PAUL MN       | 3.3 STREET ADDRESS                                    |                       |
|                                                                                |                   | 3.4 CITY-ST-ZIP                                       |                       |
| VC <td>SHANNON, MICHAEL</td> <td>4.1 TITLE</td> <td>Exec. Vice Pres + CFO</td> | SHANNON, MICHAEL  | 4.1 TITLE                                             | Exec. Vice Pres + CFO |
| STREET ADDRESS                                                                 | ECOLAB CENTER     | 4.2 NAME                                              | L. White Matthews III |
| CITY-ST-ZIP                                                                    | ST. PAUL MN       | 4.3 STREET ADDRESS                                    | Ecolab Center         |
|                                                                                |                   | 4.4 CITY-ST-ZIP                                       | St. Paul, MN          |
| PD <td>SCHUMAN, ALLAN</td> <td>5.1 TITLE</td> <td></td>                        | SCHUMAN, ALLAN    | 5.1 TITLE                                             |                       |
| STREET ADDRESS                                                                 | ECOLAB CENTER     | 5.2 NAME                                              |                       |
| CITY-ST-ZIP                                                                    | ST PAUL MN        | 5.3 STREET ADDRESS                                    |                       |
|                                                                                |                   | 5.4 CITY-ST-ZIP                                       |                       |
|                                                                                |                   | 6.1 TITLE                                             |                       |
|                                                                                |                   | 6.2 NAME                                              |                       |
|                                                                                |                   | 6.3 STREET ADDRESS                                    |                       |
|                                                                                |                   | 6.4 CITY-ST-ZIP                                       |                       |

14. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address, with all other like entries.

SIGNATURE: John M. Donaghy

4/24/00 651-293-4053