

**2003 FOR PROFIT CORPORATION  
UNIFORM BUSINESS REPORT (UBR)**

**FILED**  
**Apr 23, 2003 8:00 am**  
**Secretary of State**

04-23-2003 90108 038 \*\*\*150.00

**DOCUMENT # 813206**

**1. Entity Name**  
**NORTHWEST AIRLINES, INC.**



**Principal Place of Business**  
**2700 LONE OAK PARKWAY**  
**DEPT #A4450**  
**SAINT PAUL MN 55121-1534**

**Mailing Address**  
**2700 LONE OAK PARKWAY**  
**DEPT #A4450**  
**SAINT PAUL MN 55121-1534**

**2. Principal Place of Business**

**3. Mailing Address**

Suite, Apt. #, etc.

Suite, Apt. #, etc.

City & State

City & State

Zip

Country

Zip

Country

**4. FEI Number** **41-0449230**

Applied For  
Not Applicable

**5. Certificate of Status Desired** ☐ **\$8.75 Additional Fee Required**

☐ CHECK HERE IF MAKING CHANGES



**6. Name and Address of Current Registered Agent**

**7. Name and Address of New Registered Agent**

**CT CORPORATION SYSTEM**  
**1200 S. PINE ISLAND ROAD**  
**PLANTATION FL 33324**

Name

Street Address (P.O. Box Number is Not Acceptable)

City

**FL**

Zip Code

**8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.**

**SIGNATURE**

Signature, typed or printed name of registered agent and title if applicable.

(NOTE: Registered Agent signature required when reinstating)

DATE

**FILE NOW!!! FEE IS \$150.00**  
**After May 1, 2003 Fee will be \$550.00**  
**Make Check Payable to Florida Department of State**

**9. Election Campaign Financing** ☐ **\$5.00 May Be Added to Fees**  
Trust Fund Contribution.

**10. OFFICERS AND DIRECTORS**

**11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11**

TITLE	D	<input type="checkbox"/> Delete
NAME	CHECCHI, ALFRED A	
STREET ADDRESS	2700 LONE OAK PARKWAY	
CITY-ST-ZIP	EAGAN MN 55121-1534	
TITLE	D	<input checked="" type="checkbox"/> Delete
NAME	DASBURG, JOHN H	
STREET ADDRESS	2700 LONE OAK PARKWAY	
CITY-ST-ZIP	EAGAN MN 55121-1534	
TITLE	V	<input type="checkbox"/> Delete
NAME	MATHEWS, JAMES	
STREET ADDRESS	2700 LONE OAK PARKWAY	
CITY-ST-ZIP	SAINT PAUL MN 55121-1534	
TITLE	VCFO	<input checked="" type="checkbox"/> Delete
NAME	FORET, MICKEY P	
STREET ADDRESS	2700 LONE OAK PARKWAY	
CITY-ST-ZIP	EAGAN MN 55121-1534	
TITLE	P	<input type="checkbox"/> Delete
NAME	STEENLAND, DOUGLAS M	
STREET ADDRESS	2700 LONE OAK PARKWAY	
CITY-ST-ZIP	SAINT PAUL MN 55121-1534	
TITLE		<input type="checkbox"/> Delete
NAME		
STREET ADDRESS		
CITY-ST-ZIP		

TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME	See Attached Officers and Directors list	
STREET ADDRESS		
CITY-ST-ZIP		
TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		
TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
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STREET ADDRESS		
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NAME		
STREET ADDRESS		
CITY-ST-ZIP		
TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		

**12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.**

**SIGNATURE:** *James G. Mathews* **James G. Mathews**

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Date

Daytime Phone #

4/16/03

CR2E034 (10/02)

*Attachment #*  
NORTHWEST AIRLINES CORPORATION,  
NORTHWEST AIRLINES HOLDINGS CORPORATION,  
NWA INC. & NORTHWEST AIRLINES, INC.  
BOARD OF DIRECTORS

*813206*

January 2003

<u>Richard H. Anderson</u> Secretary: Shannon McNally	Northwest Airlines Corporation 5101 Northwest Drive Department A1020 St. Paul, MN 55111	(612) 727-4043 (612) 727-0026 FAX
<u>Ray W. Benning, Jr.</u> Secretary: Helen Bryant	Int'l Brotherhood of Teamsters 6242 Westchester Parkway Los Angeles, CA 90045	(310) 645-9860 (310) 540-7326 FAX
<u>Richard C. Blum</u> Secretary: Kelly Mullins Scheduler: Dianne Gresser	Blum Capital Partners, L.P. 909 Montgomery Street #400 San Francisco, CA 94133  1133 Connecticut Avenue NW Suite 700 Washington, D.C. 20036	(415) 434-1111 (415) 434-3130 FAX (415) 415-288-7238- Private Fax  (202) 530-1400 (202) 331-1593 FAX
<u>Alfred A. Checchi</u> Secretary: Kim DaRosa	J. E. Robert Companies 1650 Tysons Blvd., Suite 1600 McLean, VA 22102	(703) 714-8175 (703) 714-8141 FAX
<u>Robert L. Friedman</u> Secretary: Peggy Rudik	The Blackstone Group 345 Park Avenue, 31 <sup>st</sup> Floor New York, NY 10154	(212) 583-5268 (212) 583-5258 FAX
<u>John Engler</u> Secretary: Angie Keilen	Engler Transition Office Suite 800 Dykema Gossett 124 W. Allegan Street Lansing, MI 48933	(517) 487-4800 (517) 374-9190 FAX
<u>Doris Kearns Goodwin</u>	1640 Monument Street Concord, MA 01742	(978) 369-9188 (978) 369-2112 FAX
<u>Dennis F. Hightower</u>	2600 Rock Creek Drive, N.W. Washington, D.C. 20008-2704	(202) 387-1187 (202) 387-0275 FAX
<u>George J. Kourpias</u>	1921 Chapel Hill Road Silver Springs, MD 20906	(301) 598-8450 (301) 598-0381 FAX

# Attachment #

Board of Directors  
January, 2003  
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Frederic V. Malek  
Secretary: Desiree Pilachowski

Thayer Capital Partners  
1455 Pennsylvania Ave, N.W.  
Suite 350  
Washington, D.C. 20004

(202) 371-0150  
(202) 371-0391 FAX

Douglas M. Steenland  
Secretary: Kay Wernecke

Northwest Airlines Corporation  
5101 Northwest Drive  
Department A1030  
St. Paul, MN 55111

(612) 727-6500  
(612) 727-4839 FAX

V. A. Ravindran  
Secretary: Mary Ellen Etter

Paracor Company Inc.  
410 Park Avenue  
7th Floor  
New York, NY 10022

(212) 688-4110  
(212) 688-4055 FAX  
(212) 688-4061 Sec.

Michael G. Ristow  
Secretary: Sandra Knutson

220 Fifth Avenue  
Kirkland, WA 98033

(425) 889-4547  
(425) 889-6415 FAX  
(952) 853-2308 Sec.

Leo M. van Wijk  
Secretary: Anneke Wesseling

KLM Royal Dutch Airlines  
Amsterdamseweg 55  
1182 GP Amstelveen  
The Netherlands

011-31-20-649-2202  
011-31-20-649-3001 FAX

Gary L. Wilson  
Secretary: Rose Henneberger

Northwest Airlines Corporation  
5101 Northwest Drive  
Department A1040  
St. Paul, MN 55111-3034

(612) 726-2334  
(612) 726-2800 FAX

## DIRECTOR EMERITUS:

Thomas L. Kempner  
Secretary: Ann Bernhard

Loeb Partners Corporation  
61 Broadway, 24th Floor  
New York, NY 10006

(212) 483-7022  
(212) 425-7090 FAX  
(212) 574-2004--  
Private Fax

Melvin R. Laird

Consultant  
The Reader's Digest Association, Inc.  
1730 Rhode Island Avenue  
Suite 212  
Washington, D.C. 20036

(202) 223-1642  
(202) 785-5332 FAX

Walter F. Mondale  
Secretary: Lynda Pederson

Dorsey & Whitney  
Pillsbury Center South  
50 So. Sixth Street  
Suite 1500  
Minneapolis, MN 55402

(612) 340-6306  
(612) 340-7899 FAX

*Attachment #*

**NORTHWEST AIRLINES, INC.**

5101 Northwest Drive  
St. Paul, Minnesota 55111-3034

**Officers**  
as of April 1, 2003

813206

<u>NAME</u>	<u>TITLE</u>
Gary L. Wilson	Chairman of the Board
Richard H. Anderson	Chief Executive Officer
Douglas M. Steenland	President
 <b><u>EXECUTIVE VICE PRESIDENTS</u></b>	
J. Timothy Griffin	Executive Vice President-Marketing and Distribution
Philip C. Haan	Executive Vice President-International, Sales & Information Services
Bernard L. Han	Executive Vice President-Chief Financial Officer
 <b><u>SENIOR VICE PRESIDENTS</u></b>	
Michael J. Becker	Senior Vice President-Human Resources
Douglas C. Birdsall	Senior Vice President-Alliances
Robert A. Brodin	Senior Vice President-Labor Relations
Thomas C. Kennedy	Senior Vice President & Controller
Mary Carroll Linder	Senior Vice President-Corporate & Brand Communications
Daniel B. Matthews	Senior Vice President & Treasurer
Dirk C. McMahon	Senior Vice President-Customer Service
Andrea Fischer Newman	Senior Vice President-Government Affairs
Timothy J. Rainey	Senior Vice President-Flight Operations & System Operations Control
Andrew C. Roberts	Senior Vice President-Technical Operations
 <b><u>VICE PRESIDENTS</u></b>	
Hector E. Adler	Vice President-Inflight Services
Thomas J. Bach	Vice President-Domestic Pricing & Yield Management
Robert E. Ball, Jr.	Vice President-Ground Operations-Spokes
Kris B. Bauer	Vice President-Aircraft Maintenance Operations
John J. Bavis, Jr.	Vice President-Labor Relations-Ground
Fay P. Beauchine	Vice President-Sales and Customer Relations
Suzanne Boda	Vice President-Ground Operations - Memphis
James J. Cron	Vice President-Market Planning & Airlink
Susan B. Edberg	Vice President-Reservation Sales and Services
Gary L. Fishman	Vice President-Operations Administration
James M. Friedel	Vice President & General Manager-Cargo
James M. Greenwald	Vice President-Facilities and Airport Affairs
Mark C. Gurney	Vice President-World Gateway-DTW
Kenneth J. Hylander	Vice President-Safety & Engineering & Chief Safety Officer
Robert Isom, Jr.	Vice President-International

# Attachment#

## NORTHWEST AIRLINES, INC.

Officers  
as of April 1, 2003  
Page 2

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Peter B. Kenney, Jr.  
William P. Lentsch  
Aldolfo M. Lenza  
Laura H. Liu  
Mark S. Long  
James G. Mathews  
Gregory A. May  
Timothy J. Meginnes  
Michael L. Miller  
David G. Mishkin  
Jun Mokudai  
John W. Moore  
T. Jeffrey Putnam

Julie Hagen Showers  
Lizabeth A. Shultis  
Joseph W. Taney  
Theresa M. Wise  
Glenn A. Woythaler  
Paul N. Wroble

Cathy R. Sams  
Keith Bush  
Eiliff Serck-Hanssen

Vice President-Law  
Vice President-Engine & Component Maintenance Operations  
Vice President-Distribution & E-Commerce  
Vice President-International Revenue Management  
Vice President-Investor Relations  
Vice President-Finance & Chief Accounting Officer  
Vice President-Purchasing & Aircraft Acquisitions  
Vice President-Benefits  
Vice President-Law and Secretary  
Vice President-International and Regulatory Affairs  
President-Japan  
Vice President-State & Local Affairs  
Vice President-Systems Operations Control/Flight Operations  
Administration  
Vice President-Labor Relations-Flight  
Vice President-Marketing & Loyalty Programs  
Vice President-Customer Service MSP  
Vice President-Information Services  
Vice President-Atlantic Region  
Vice President-Line Maintenance Operations

### ASSISTANT OFFICERS

Assistant Secretary  
Assistant Treasurer-Corporate Finance  
Managing Director of Treasury and Assistant Treasurer