

2003 FOR PROFIT CORPORATION UNIFORM BUSINESS REPORT (UBR)

FILED
Apr 23, 2003 8:00 am
Secretary of State

04-23-2003 90108 038 ***150.00

DOCUMENT # 813206



1. Entity Name
NORTHWEST AIRLINES, INC.

Principal Place of Business
**2700 LONE OAK PARKWAY
DEPT #A4450
SAINT PAUL MN 55121-1534**

Mailing Address
**2700 LONE OAK PARKWAY
DEPT #A4450
SAINT PAUL MN 55121-1534**



2. Principal Place of Business

3. Mailing Address

Suite, Apt. #, etc.

Suite, Apt. #, etc.

City & State

City & State

4. FEI Number **41-0449230**

Applied For
 Not Applicable

Zip Country

Zip Country

5. Certificate of Status Desired **\$8.75** Additional Fee Required

CHECK HERE IF MAKING CHANGES

6. Name and Address of Current Registered Agent

7. Name and Address of New Registered Agent

**CT CORPORATION SYSTEM
1200 S. PINE ISLAND ROAD
PLANTATION FL 33324**

Name _____
Street Address (P.O. Box Number is Not Acceptable) _____
City **FL** Zip Code _____

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE _____ DATE _____
Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating)

FILE NOW!!! FEE IS \$150.00
After May 1, 2003 Fee will be \$550.00
Make Check Payable to Florida Department of State

9. Election Campaign Financing Trust Fund Contribution. **\$5.00** May Be Added to Fees

10. OFFICERS AND DIRECTORS		11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D CHECCHI, ALFRED A 2700 LONE OAK PARKWAY EAGAN MN 55121-1534 <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	See Attached Officers and Directors List <input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D DASBURG, JOHN H 2700 LONE OAK PARKWAY EAGAN MN 55121-1534 <input checked="" type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	V MATHEWS, JAMES 2700 LONE OAK PARKWAY SAINT PAUL MN 55121-1534 <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	VCFO FORET, MICKEY P 2700 LONE OAK PARKWAY EAGAN MN 55121-1534 <input checked="" type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	P STEENLAND, DOUGLAS M 2700 LONE OAK PARKWAY SAINT PAUL MN 55121-1534 <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: *James G. Mathews* **James G. Mathews** **4/16/03**
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

CR2E034 (10/02)

Attachment #
NORTHWEST AIRLINES CORPORATION,
NORTHWEST AIRLINES HOLDINGS CORPORATION,
NWA INC. & NORTHWEST AIRLINES, INC.
BOARD OF DIRECTORS

813206

January 2003

<u>Richard H. Anderson</u> Secretary: Shannon McNally	Northwest Airlines Corporation 5101 Northwest Drive Department A1020 St. Paul, MN 55111	(612) 727-4043 (612) 727-0026 FAX
<u>Ray W. Benning, Jr.</u> Secretary: Helen Bryant	Int'l Brotherhood of Teamsters 6242 Westchester Parkway Los Angeles, CA 90045	(310) 645-9860 (310) 540-7326 FAX
<u>Richard C. Blum</u> Secretary: Kelly Mullins Scheduler: Dianne Gresser	Blum Capital Partners, L.P. 909 Montgomery Street #400 San Francisco, CA 94133 1133 Connecticut Avenue NW Suite 700 Washington, D.C. 20036	(415) 434-1111 (415) 434-3130 FAX (415) 415-288-7238- Private Fax (202) 530-1400 (202) 331-1593 FAX
<u>Alfred A. Checchi</u> Secretary: Kim DaRosa	J. E. Robert Companies 1650 Tysons Blvd., Suite 1600 McLean, VA 22102	(703) 714-8175 (703) 714-8141 FAX
<u>Robert L. Friedman</u> Secretary: Peggy Rudik	The Blackstone Group 345 Park Avenue, 31 st Floor New York, NY 10154	(212) 583-5268 (212) 583-5258 FAX
<u>John Engler</u> Secretary: Angie Keilen	Engler Transition Office Suite 800 Dykema Gossett 124 W. Allegan Street Lansing, MI 48933	(517) 487-4800 (517) 374-9190 FAX
<u>Doris Kearns Goodwin</u>	1640 Monument Street Concord, MA 01742	(978) 369-9188 (978) 369-2112 FAX
<u>Dennis F. Hightower</u>	2600 Rock Creek Drive, N.W. Washington, D.C. 20008-2704	(202) 387-1187 (202) 387-0275 FAX
<u>George J. Kourpias</u>	1921 Chapel Hill Road Silver Springs, MD 20906	(301) 598-8450 (301) 598-0381 FAX

Attachment

Board of Directors
January, 2003
Page 2

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Frederic V. Malek
Secretary: Desiree Pilachowski

Thayer Capital Partners
1455 Pennsylvania Ave, N.W.
Suite 350
Washington, D.C. 20004

(202) 371-0150
(202) 371-0391 FAX

Douglas M. Steenland
Secretary: Kay Wernecke

Northwest Airlines Corporation
5101 Northwest Drive
Department A1030
St. Paul, MN 55111

(612) 727-6500
(612) 727-4839 FAX

V. A. Ravindran
Secretary: Mary Ellen Etter

Paracor Company Inc.
410 Park Avenue
7th Floor
New York, NY 10022

(212) 688-4110
(212) 688-4055 FAX
(212) 688-4061 Sec.

Michael G. Ristow
Secretary: Sandra Knutson

220 Fifth Avenue
Kirkland, WA 98033

(425) 889-4547
(425) 889-6415 FAX
(952) 853-2308 Sec.

Leo M. van Wijk
Secretary: Anneke Wesseling

KLM Royal Dutch Airlines
Amsterdamseweg 55
1182 GP Amstelveen
The Netherlands

011-31-20-649-2202
011-31-20-649-3001 FAX

Gary L. Wilson
Secretary: Rose Henneberger

Northwest Airlines Corporation
5101 Northwest Drive
Department A1040
St. Paul, MN 55111-3034

(612) 726-2334
(612) 726-2800 FAX

DIRECTOR EMERITUS:

Thomas L. Kempner
Secretary: Ann Bernhard

Loeb Partners Corporation
61 Broadway, 24th Floor
New York, NY 10006

(212) 483-7022
(212) 425-7090 FAX
(212) 574-2004--
Private Fax

Melvin R. Laird

Consultant
The Reader's Digest Association, Inc.
1730 Rhode Island Avenue
Suite 212
Washington, D.C. 20036

(202) 223-1642
(202) 785-5332 FAX

Walter F. Mondale
Secretary: Lynda Pederson

Dorsey & Whitney
Pillsbury Center South
50 So. Sixth Street
Suite 1500
Minneapolis, MN 55402

(612) 340-6306
(612) 340-7899 FAX

Attachment

NORTHWEST AIRLINES, INC.

5101 Northwest Drive
St. Paul, Minnesota 55111-3034

Officers

as of April 1, 2003

813206

<u>NAME</u>	<u>TITLE</u>
Gary L. Wilson	Chairman of the Board
Richard H. Anderson	Chief Executive Officer
Douglas M. Steenland	President
<u>EXECUTIVE VICE PRESIDENTS</u>	
J. Timothy Griffin	Executive Vice President-Marketing and Distribution
Philip C. Haan	Executive Vice President-International, Sales & Information Services
Bernard L. Han	Executive Vice President-Chief Financial Officer
<u>SENIOR VICE PRESIDENTS</u>	
Michael J. Becker	Senior Vice President-Human Resources
Douglas C. Birdsall	Senior Vice President-Alliances
Robert A. Brodin	Senior Vice President-Labor Relations
Thomas C. Kennedy	Senior Vice President & Controller
Mary Carroll Linder	Senior Vice President-Corporate & Brand Communications
Daniel B. Matthews	Senior Vice President & Treasurer
Dirk C. McMahon	Senior Vice President-Customer Service
Andrea Fischer Newman	Senior Vice President-Government Affairs
Timothy J. Rainey	Senior Vice President-Flight Operations & System Operations Control
Andrew C. Roberts	Senior Vice President-Technical Operations
<u>VICE PRESIDENTS</u>	
Hector E. Adler	Vice President-Inflight Services
Thomas J. Bach	Vice President-Domestic Pricing & Yield Management
Robert E. Ball, Jr.	Vice President-Ground Operations-Spokes
Kris B. Bauer	Vice President-Aircraft Maintenance Operations
John J. Bavis, Jr.	Vice President-Labor Relations-Ground
Fay P. Beauchine	Vice President-Sales and Customer Relations
Suzanne Boda	Vice President-Ground Operations - Memphis
James J. Cron	Vice President-Market Planning & Airlink
Susan B. Edberg	Vice President-Reservation Sales and Services
Gary L. Fishman	Vice President-Operations Administration
James M. Friedel	Vice President & General Manager-Cargo
James M. Greenwald	Vice President-Facilities and Airport Affairs
Mark C. Gurney	Vice President-World Gateway-DTW
Kenneth J. Hylander	Vice President-Safety & Engineering & Chief Safety Officer
Robert Isom, Jr.	Vice President-International

Attachment

NORTHWEST AIRLINES, INC.

Officers
as of April 1, 2003
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Peter B. Kenney, Jr.
William P. Lentsch
Aldolfo M. Lenza
Laura H. Liu
Mark S. Long
James G. Mathews
Gregory A. May
Timothy J. Meginnes
Michael L. Miller
David G. Mishkin
Jun Mokudai
John W. Moore
T. Jeffrey Putnam

Julie Hagen Showers
Lizabeth A. Shultis
Joseph W. Taney
Theresa M. Wise
Glenn A. Woythaler
Paul N. Wroble

Cathy R. Sams
Keith Bush
Eiliff Serck-Hanssen

Vice President-Law
Vice President-Engine & Component Maintenance Operations
Vice President-Distribution & E-Commerce
Vice President-International Revenue Management
Vice President-Investor Relations
Vice President-Finance & Chief Accounting Officer
Vice President-Purchasing & Aircraft Acquisitions
Vice President-Benefits
Vice President-Law and Secretary
Vice President-International and Regulatory Affairs
President-Japan
Vice President-State & Local Affairs
Vice President-Systems Operations Control/Flight Operations
Administration
Vice President-Labor Relations-Flight
Vice President-Marketing & Loyalty Programs
Vice President-Customer Service MSP
Vice President-Information Services
Vice President-Atlantic Region
Vice President-Line Maintenance Operations

ASSISTANT OFFICERS

Assistant Secretary
Assistant Treasurer-Corporate Finance
Managing Director of Treasury and Assistant Treasurer