



2005 FOR PROFIT CORPORATION ANNUAL REPORT

FILED
Apr 28, 2005 8:00 am
Secretary of State

04-28-2005 90198 019 ***150.00

| | | | |
|---|--|---|---|
| DOCUMENT # 813206 | |  | |
| 1. Entity Name NORTHWEST AIRLINES, INC. | | | |
| Principal Place of Business 2700 LONE OAK PARKWAY DEPT #A4450 SAINT PAUL, MN 55121-1534 | | Mailing Address 2700 LONE OAK PARKWAY DEPT #A4450 SAINT PAUL, MN 55121-1534 | |
| 2. Principal Place of Business | | 3. Mailing Address | |
| Suite, Apt. #, etc. | | Suite, Apt. #, etc. | |
| City & State | | City & State | |
| Zip | Country | Zip | Country |
| 6. Name and Address of Current Registered Agent CT CORPORATION SYSTEM 1200 S. PINE ISLAND ROAD PLANTATION, FL 33324 | | 7. Name and Address of New Registered Agent Name Street Address (P.O. Box Number is Not Acceptable) City FL Zip Code | |
| 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent. | | | |
| SIGNATURE _____ DATE _____ <small>Signature, typed or printed name of registered agent and title if applicable (NOTE: Registered Agent signature required when reinstating)</small> | | | |
| FILE NOW!!! FEE IS \$150.00 After May 1, 2005 Fee will be \$550.00 | | 9. Election Campaign Financing Trust Fund Contribution. <input type="checkbox"/> \$5.00 May Be Added to Fees | |
| 10. OFFICERS AND DIRECTORS | | 11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11 | |
| TITLE | D <input type="checkbox"/> Delete | TITLE | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| NAME | CHECCHI, ALFRED A | NAME | |
| STREET ADDRESS | 2700 LONE OAK PARKWAY | STREET ADDRESS | |
| CITY-ST-ZIP | EAGAN, MN 551211534 | CITY-ST-ZIP | |
| TITLE | D <input checked="" type="checkbox"/> Delete | TITLE | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| NAME | ANDERINE, RICHARD H | NAME | |
| STREET ADDRESS | 5101 NORTHWEST DR. | STREET ADDRESS | |
| CITY-ST-ZIP | SAINT PAUL, MN 55111 | CITY-ST-ZIP | |
| TITLE | V <input type="checkbox"/> Delete | TITLE | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| NAME | MATHEWS, JAMES | NAME | |
| STREET ADDRESS | 2700 LONE OAK PARKWAY | STREET ADDRESS | |
| CITY-ST-ZIP | SAINT PAUL, MN 551211534 | CITY-ST-ZIP | |
| TITLE | D <input type="checkbox"/> Delete | TITLE | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| NAME | BLUM, RICHARD C | NAME | |
| STREET ADDRESS | 909 MONTGOMERY ST., #408 | STREET ADDRESS | |
| CITY-ST-ZIP | SAN FRANCISCO, CA 94133 | CITY-ST-ZIP | |
| TITLE | P <input type="checkbox"/> Delete | TITLE | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| NAME | STEENLAND, DOUGLAS M | NAME | |
| STREET ADDRESS | 2700 LONE OAK PARKWAY | STREET ADDRESS | |
| CITY-ST-ZIP | SAINT PAUL, MN 551211534 | CITY-ST-ZIP | |
| TITLE | D <input checked="" type="checkbox"/> Delete | TITLE | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| NAME | CHECCHI, ALFRED A | NAME | |
| STREET ADDRESS | 1650 TYSONS BLVD., STE. 1600 | STREET ADDRESS | |
| CITY-ST-ZIP | MC LEAN, VA 22102 | CITY-ST-ZIP | |
| 12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 19.07(3)(f), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10, or Block 11 if changed, or on an attachment with an address, with all other like empowered. | | | |
| SIGNATURE:  | | Date: _____ Daytime Phone # _____ | |
| SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR | | VP-Finance and Chief Accounting Officer | |

ATTACHMENT

NORTHWEST AIRLINES, INC.
2700 Lone Oak Parkway
Eagan, MN 55121
As of December 9, 2004

1400 4982
813206

OFFICERS

| Name | Title |
|-------------------------|--|
| Steenland, Douglas M. | President & CEO |
| Mokudai, Jun | Chairman, Japan |
| Griffin, J. Timothy | Executive Vice President-Marketing & Sales |
| Haan, Philip C. | Executive Vice President-International, Alliances & Information Technology |
| Han, Bernard L. | Executive Vice President & Chief Financial Officer |
| Roberts, Andrew C. | Executive Vice President-Operations |
| Simon, Barry | Executive Vice President & General Counsel |
| Bauer, Kris B. | Senior Vice President-Technical Operations |
| Becker, Michael J. | Senior Vice President-Human Resources |
| Brodin, Robert A. | Senior Vice President-Labor Relations |
| Fishman, Gary L. | Senior Vice President-Alliances |
| Isom, Robert D. | Senior Vice President-Customer Service |
| Linder, Mary E. Carroll | Senior Vice President Corporate & Brand Communications |
| Matthews, Daniel B. | Senior Vice President & Treasurer |
| Newman, Andrea Fischer | Senior Vice President-Government Affairs |
| Raney, Timothy J. | Senior Vice President-Flight Operations and Systems Operations Control |
| Adler, Hector E. | Vice President-Inflight Services |
| Bach, Thomas J. | Vice President-Market Planning & Airlink |
| Beauchine, Fay P. | Vice President-Sales and Customer Care |
| Bendoraitis, John A. | Vice President-Base Maintenance Operations |
| Boda, Suzanne | Vice President-Station Operations |
| Campbell, Timothy P. | Vice President-Systems Operations Control & Flight Operations Administration |
| Cron, James J. | Vice President-Domestic Pricing & Yield Management |
| Deschamps, Frederic | Vice President-Pacific Operations, Finance & Administration |
| Friedel, James M. | Vice President & General Manager-Cargo |
| Greenwald, James M. | Vice President-Facilities and Airport Affairs |
| Gurney, Mark C. | Vice President-Customer Service Detroit |
| Hylander, Kenneth J. | Vice President-Safety & Engineering & Chief Safety Officer |
| Kenney, Peter B. Jr. | Vice President-Law |
| Knotek, Crystal L. | Vice President-Reservation Sales and Services |
| Lenza, Aldo M. | Vice President-Distribution & E-Commerce |
| Liu, Laura H. | Vice President-International Marketing & Sales |
| Mathews, James G. | Vice President-Finance & Chief Accounting Officer |
| Meginnes, Timothy J. | Vice President-Employee Benefits |
| Miller, Michael L. | Vice President-Law and Secretary |
| Putnam, T. Jeffrey | Vice President-Financial Planning and Analysis |
| Showers, Julie Hagen | Vice President-Labor Relations |
| Shultis, Elizabeth A. | Vice President-Marketing & Loyalty Programs and CEO MLT |
| Taney, Joseph W. | Vice President-Customer Service - MSP |
| Wilkinson, Dale | Vice President-Materials Management |
| Wise, Theresa M. | Vice President-Information Services |
| Woythaler, Glenn A. | Vice President - Customer Service Planning |
| Wroble, Paul N. | Vice President-Line Maintenance Operations |

ASSISTANT OFFICERS

| | |
|------------------------|---------------------|
| Marciniak, Thaddeus J. | Assistant Secretary |
| Sams, Cathy R. | Assistant Secretary |
| Bush, Keith A. | Assistant Treasurer |
| Martin, Gary D. | Assistant Treasurer |

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**NORTHWEST AIRLINES CORPORATION,
NORTHWEST AIRLINES HOLDINGS CORPORATION,
NWA INC. & NORTHWEST AIRLINES, INC.
BOARD OF DIRECTORS**

FEBRUARY 2005

| | | |
|-----------------------------|--|---|
| <u>Richard H. Anderson</u> | United Health Group 9900 Bren Road East MN008-T030 Minnetonka, MN 55343 | (952) 936-4909 (952) 936-1743 |
| <u>Ray W. Benning, Jr.</u> | 211 Avenue G Redondo Beach, CA 90277 | (310) 540-7460 (310) 540-7326 FAX |
| <u>Richard C. Blum</u> | Blum Capital Partners, L.P. 909 Montgomery Street #400 San Francisco, CA 94133 | (415) 434-1111 (415) 434-3130 FAX |
| | 1133 Connecticut Avenue NW Suite 700 Washington, D.C. 20036 | (202) 530-1400 (202) 331-1593 FAX |
| <u>Alfred A. Checchi</u> | J. E. Robert Companies 1650 Tysons Blvd., Suite 1600 McLean, VA 22102 | (703) 714-8175 (703) 714-8141 FAX |
| | | (310) 271-1036 Sec. (310) 205-3934 FAX |
| <u>John M. Engler</u> | National Assn of Manufacturers 1331 Pennsylvania Ave NW Suite 600 Washington, DC 20004-1790 | (202) 637-3106 (202) 637-3460 FAX |
| <u>Robert L. Friedman</u> | The Blackstone Group 345 Park Avenue, 31 st Floor New York, NY 10154 | (212) 583-5268 (212) 583-5258 FAX (212) 583-5375 Sec. |
| <u>Doris Kearns Goodwin</u> | 1640 Monument Street Concord, MA 01742 | (978) 369-9188 (978) 369-2112 FAX |

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Board of Directors
October 2004
Page 2

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2600 Rock Creek Drive N.W.
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V. A. Ravindran

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011-44-20-7399 2015 Sec.

Michael G. Ristow

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(952) 853-2308 Sec.

Phoenix Home

20453 North 95th Place
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(480) 563-3348 (PHX)--
Phone & Fax

Douglas M. Steenland

Northwest Airlines Corporation
2700 Lone Oak Parkway
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St. Paul, MN 55111

(612) 727-6500
(612) 727-4839 FAX

Leo M. van Wijk

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The Netherlands

011-31-20-649-2202
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Board of Directors
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Gary L. Wilson

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DIRECTOR EMERITUS:

Thomas L. Kempner

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Melvin R. Laird

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The Reader's Digest Association, Inc.
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Walter F. Mondale

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