
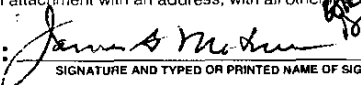


# 2004 FOR PROFIT CORPORATION ANNUAL REPORT

**FILED**  
**May 03, 2004 8:00 am**  
**Secretary of State**

05-03-2004 90735 018 \*\*\*150.00

<b>DOCUMENT # 813206</b>					
1. Entity Name <b>NORTHWEST AIRLINES, INC.</b>					
Principal Place of Business <b>2700 LONE OAK PARKWAY DEPT #A4450 SAINT PAUL, MN 55121-1534</b>			Mailing Address <b>2700 LONE OAK PARKWAY DEPT #A4450 SAINT PAUL, MN 55121-1534</b>		
2. Principal Place of Business		3. Mailing Address			
Suite, Apt. #, etc.		Suite, Apt. #, etc.			
City & State		City & State			
Zip	Country	Zip	Country	4. FEI Number <b>41-0449230</b>	
				Applied For <input type="checkbox"/> Not Applicable	
				5. Certificate of Status Desired <input type="checkbox"/> <b>\$8.75 Additional Fee Required</b>	
6. Name and Address of Current Registered Agent			7. Name and Address of New Registered Agent		
<b>CT CORPORATION SYSTEM 1200 S. PINE ISLAND ROAD PLANTATION, FL 33324</b>			Name		
			Street Address (P.O. Box Number is Not Acceptable)		
			City <b>FL</b> Zip Code		
8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.					
SIGNATURE _____ <small>Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating) DATE</small>					
<b>FILE NOW!!! FEE IS \$150.00 After May 1, 2004 Fee will be \$550.00.</b>		9. Election Campaign Financing <b>\$5.00 May Be</b> Trust Fund Contribution <input type="checkbox"/> Added to Fees			
10. OFFICERS AND DIRECTORS			11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11		
TITLE	D	<input type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition	
NAME	CHECCHI, ALFRED A		NAME	See Attached Officers & Directors List	
STREET ADDRESS	2700 LONE OAK PARKWAY		STREET ADDRESS		
CITY-ST-ZIP	EAGAN, MN 551211534		CITY-ST-ZIP		
TITLE	S	<input checked="" type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition	
NAME	MCNALLY, SHANNON		NAME		
STREET ADDRESS	5101 NORTHWEST DRIVE		STREET ADDRESS		
CITY-ST-ZIP	SAINT PAUL, MN 55111		CITY-ST-ZIP		
TITLE	V	<input type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition	
NAME	MATHEWS, JAMES		NAME		
STREET ADDRESS	2700 LONE OAK PARKWAY		STREET ADDRESS		
CITY-ST-ZIP	SAINT PAUL, MN 551211534		CITY-ST-ZIP		
TITLE	S	<input checked="" type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition	
NAME	MULLINS, KELLY		NAME		
STREET ADDRESS	909 MONTERGOMERY STREET #400		STREET ADDRESS		
CITY-ST-ZIP	SAN FRANCISCO, CA 94133		CITY-ST-ZIP		
TITLE	P	<input type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition	
NAME	STEENLAND, DOUGLAS M		NAME		
STREET ADDRESS	2700 LONE OAK PARKWAY		STREET ADDRESS		
CITY-ST-ZIP	SAINT PAUL, MN 551211534		CITY-ST-ZIP		
TITLE	S	<input checked="" type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition	
NAME	DAROSA, KIM		NAME		
STREET ADDRESS	1650 TYSONS BLVD. SUITE 1600		STREET ADDRESS		
CITY-ST-ZIP	MC LEAN, VA 22101		CITY-ST-ZIP		
12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other officers empowered.					
SIGNATURE: 		James G. Mathews, VP-Finance and Chief Accounting Officer			
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR		Date _____ Daytime Phone _____			

Attachments — 813206

54048450

**NORTHWEST AIRLINES CORPORATION,  
NORTHWEST AIRLINES HOLDINGS CORPORATION,  
NWA INC. & NORTHWEST AIRLINES, INC.  
BOARD OF DIRECTORS**

February 2004

Richard H. Anderson

Northwest Airlines Corporation  
5101 Northwest Drive  
Department A1020  
St. Paul, MN 55111

(612) 727-4043  
(612) 727-0026 FAX

Ray W. Benning, Jr.

211 Avenue G  
Redondo Beach, CA 90277

(310) 540-7460  
(310) 540-7326 FAX

Richard C. Blum

Blum Capital Partners, L.P.  
909 Montgomery Street #400  
San Francisco, CA 94133

(415) 434-1111  
(415) 434-3130 FAX  
(415) 415-288-7238-  
Private Fax

1133 Connecticut Avenue NW  
Suite 700  
Washington, D.C. 20036

(202) 530-1400  
(202) 331-1593 FAX

Alfred A. Checchi

J. E. Robert Companies  
1650 Tysons Blvd., Suite 1600  
McLean, VA 22102

(703) 714-8175  
(703) 714-8141 FAX

Robert L. Friedman

The Blackstone Group  
345 Park Avenue, 31<sup>st</sup> Floor  
New York, NY 10154

(212) 583-5268  
(212) 583-5258 FAX

John M. Engler

EDS Government Solutions  
MS A6N-E50  
13600 EDS Drive  
Herndon, VA 20171

(703) 742-1771  
(703) 742-2701 FAX

Doris Kearns Goodwin

1640 Monument Street  
Concord, MA 01742

(978) 369-9188  
(978) 369-2112 FAX

Dennis F. Hightower

2600 Rock Creek Drive, N.W.  
Washington, D.C. 20008-2704

(202) 387-1187  
(202) 387-0275 FAX

George J. Kourpias

1921 Chapel Hill Road  
Silver Springs, MD 20906

(301) 598-8450  
(301) 598-0381 FAX

Frederic V. Malek

Thayer Capital Partners  
1455 Pennsylvania Ave, N.W., Suite 350  
Washington, D.C. 20004

(202) 371-0150  
(202) 371-0391 FAX

Attachments - 8/3206

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Board of Directors  
February, 2004  
Page 2

Douglas M. Steenland

Northwest Airlines Corporation  
5101 Northwest Drive  
Department A1030  
St. Paul, MN 55111

(612) 727-6500  
(612) 727-4839 FAX

V. A. Ravindran

Peirce Leslie & Co. Ltd.  
Curzon House, 20 Bolton Street  
London, W1J 8BN  
England

011-20-7399 2014  
011-20-7493 6735 FAX  
011-20-7399 2015 Sec.

Michael G. Ristow

214 Ninth Avenue  
Kirkland, WA 98033

(425) 889-4547  
(425) 889-6415 FAX  
(952) 853-2308 Sec.

Leo M. van Wiik

KLM Royal Dutch Airlines  
Amsterdamseweg 55  
1182 GP Amstelveen  
The Netherlands

011-31-20-649-2202  
011-31-20-649-3001 FAX

Gary L. Wilson

Northwest Airlines Corporation  
5101 Northwest Drive  
Department A1040  
St. Paul, MN 55111-3034

(612) 726-2334  
(612) 726-2800 FAX

DIRECTOR EMERITUS:

Thomas L. Kempner

Loeb Partners Corporation  
61 Broadway, 24th Floor  
New York, NY 10006

(212) 483-7022  
(212) 425-7090 FAX  
(212) 574-2004--  
Private Fax

Melvin R. Laird

Consultant  
The Reader's Digest Association, Inc.  
1730 Rhode Island Avenue  
Suite 212  
Washington, D.C. 20036

(202) 223-1642  
(202) 785-5332 FAX

Walter F. Mondale

Dorsey & Whitney  
50 So. Sixth Street  
Suite 1500  
Minneapolis, MN 55402

(612) 340-6306  
(612) 340-7899 FAX

Attachment - 813206

54048450

**NORTHWEST AIRLINES, INC.**

5101 Northwest Drive

St. Paul, Minnesota 55111-3034

**Officers**

as of February 26, 2004

<u>NAME</u>	<u>TITLE</u>
Richard H. Anderson	Chief Executive Officer
Douglas M. Steenland	President
 <b><u>EXECUTIVE VICE PRESIDENTS</u></b>	
J. Timothy Griffin	Executive Vice President-Marketing and Distribution
Philip C. Haan	Executive Vice President-International, Sales & Information Services
Bernard L. Han	Executive Vice President-Chief Financial Officer
 <b><u>SENIOR VICE PRESIDENTS</u></b>	
Michael J. Becker	Senior Vice President-Human Resources
Douglas C. Birdsall	Senior Vice President-Alliances
Robert A. Brodin	Senior Vice President-Labor Relations
Mary Carroll Linder	Senior Vice President-Corporate & Brand Communications
Daniel B. Matthews	Senior Vice President & Treasurer
Robert D. Isom, Jr.	Senior Vice President-Customer Service
Andrea Fischer Newman	Senior Vice President-Government Affairs
Timothy J. Rainey	Senior Vice President-Flight Operations & System Operations Control
Andrew C. Roberts	Senior Vice President-Technical Operations
 <b><u>VICE PRESIDENTS</u></b>	
Hector E. Adler	Vice President-Inflight Services
Thomas J. Bach	Vice President- Market Planning & Airlink
Kris B. Bauer	Vice President-Aircraft Maintenance Operations
Fay P. Beauchine	Vice President-Sales and Customer Relations
Suzanne Boda	Vice President-Station Operations
Timothy P. Campbell	Vice President-Systems Operations Control/Flight Operations Administration
James J. Cron	Vice President-Domestic Pricing & Yield Management
Frederic Deschamps	Vice President-International
Gary L. Fishman	Vice President-Operations Administration
James M. Friedel	Vice President & General Manager-Cargo
James M. Greenwald	Vice President-Facilities and Airport Affairs
Mark C. Gurney	Vice President-World Gateway-DTW
Kenneth J. Hylander	Vice President-Safety & Engineering & Chief Safety Officer
Peter B. Kenney, Jr.	Vice President-Law

Attachment 813206

**NORTHWEST AIRLINES, INC.**

Officers  
as of February 26, 2004  
Page 2

Crystal L. Knotek  
William P. Lentsch  
Aldolfo M. Lenza  
Laura H. Liu  
Mark S. Long  
James G. Mathews  
Timothy J. Meghinnes  
Michael L. Miller  
Jun Mokudai  
T. Jeffrey Putnam  
Julie Hagen Showers  
Lizabeth A. Shultis  
Joseph W. Taney  
Theresa M. Wise  
Glenn A. Woythaler  
Paul N. Wroble

Vice President-Reservation Sales and Services  
Vice President-Engine & Component Maintenance Operations  
Vice President-Distribution & E-Commerce  
Vice President-International Revenue Management  
Vice President-International & Regulatory Affairs  
Vice President-Finance & Chief Accounting Officer  
Vice President-Benefits  
Vice President-Law and Secretary  
President-Japan  
Vice President-Financial Planning and Analysis  
Vice President-Labor Relations-Flight  
Vice President-Marketing & Loyalty Programs  
Vice President-Customer Service MSP  
Vice President-Information Services  
Vice President-Atlantic Region  
Vice President-Line Maintenance Operations

**ASSISTANT OFFICERS**

Cathy R. Sams  
Keith Bush

Assistant Secretary  
Assistant Treasurer