


2004 FOR PROFIT CORPORATION ANNUAL REPORT

FILED
May 03, 2004 8:00 am
Secretary of State

05-03-2004 90735 018 ***150.00

DOCUMENT # 813206			
1. Entity Name NORTHWEST AIRLINES, INC.			
Principal Place of Business 2700 LONE OAK PARKWAY DEPT #A4450 SAINT PAUL, MN 55121-1534		Mailing Address 2700 LONE OAK PARKWAY DEPT #A4450 SAINT PAUL, MN 55121-1534	
2. Principal Place of Business		3. Mailing Address	
Suite, Apt. #, etc.		Suite, Apt. #, etc.	
City & State		City & State	
Zip	Country	Zip	Country
6. Name and Address of Current Registered Agent CT CORPORATION SYSTEM 1200 S. PINE ISLAND ROAD PLANTATION, FL 33324		7. Name and Address of New Registered Agent	
Name		Name	
Street Address (P.O. Box Number is Not Acceptable)		Street Address (P.O. Box Number is Not Acceptable)	
City		City	
FL		FL	
Zip Code		Zip Code	
8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.			



04082004 Chg-P CR2E034 (10/03)

4. FEI Number **41-0449230** Applied For Not Applicable

5. Certificate of Status Desired \$8.75 Additional Fee Required


SIGNATURE _____ (NOTE: Registered Agent signature required when reinstating) DATE _____

FILE NOW!!! FEE IS \$150.00 After May 1, 2004 Fee will be \$550.00.

9. Election Campaign Financing Trust Fund Contribution \$5.00 May Be Added to Fees

10. OFFICERS AND DIRECTORS		11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11	
TITLE	D <input type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME	CHECCHI, ALFRED A	NAME	See Attached Officers & Directors List
STREET ADDRESS	2700 LONE OAK PARKWAY	STREET ADDRESS	
CITY-ST-ZIP	EAGAN, MN 551211534	CITY-ST-ZIP	
TITLE	S <input checked="" type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME	MCNALLY, SHANNON	NAME	
STREET ADDRESS	5101 NORTHWEST DRIVE	STREET ADDRESS	
CITY-ST-ZIP	SAINT PAUL, MN 55111	CITY-ST-ZIP	
TITLE	V <input type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME	MATHEWS, JAMES	NAME	
STREET ADDRESS	2700 LONE OAK PARKWAY	STREET ADDRESS	
CITY-ST-ZIP	SAINT PAUL, MN 551211534	CITY-ST-ZIP	
TITLE	S <input checked="" type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME	MULLINS, KELLY	NAME	
STREET ADDRESS	909 MONTERGOMERY STREET #400	STREET ADDRESS	
CITY-ST-ZIP	SAN FRANCISCO, CA 94133	CITY-ST-ZIP	
TITLE	P <input type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME	STEENLAND, DOUGLAS M	NAME	
STREET ADDRESS	2700 LONE OAK PARKWAY	STREET ADDRESS	
CITY-ST-ZIP	SAINT PAUL, MN 551211534	CITY-ST-ZIP	
TITLE	S <input checked="" type="checkbox"/> Delete	TITLE	<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME	DAROSA, KIM	NAME	
STREET ADDRESS	1650 TYSONS BLVD. SUITE 1600	STREET ADDRESS	
CITY-ST-ZIP	MC LEAN, VA 22101	CITY-ST-ZIP	

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other officers empowered.

SIGNATURE:  **James G. Mathews, VP-Finance and Chief Accounting Officer**

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

Attachments — 813206

54048450

**NORTHWEST AIRLINES CORPORATION,
NORTHWEST AIRLINES HOLDINGS CORPORATION,
NWA INC. & NORTHWEST AIRLINES, INC.
BOARD OF DIRECTORS**

February 2004

Richard H. Anderson

Northwest Airlines Corporation
5101 Northwest Drive
Department A1020
St. Paul, MN 55111

(612) 727-4043
(612) 727-0026 FAX

Ray W. Benning, Jr.

211 Avenue G
Redondo Beach, CA 90277

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(310) 540-7326 FAX

Richard C. Blum

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Alfred A. Checchi

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1650 Tysons Blvd., Suite 1600
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(703) 714-8175
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Robert L. Friedman

The Blackstone Group
345 Park Avenue, 31st Floor
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(212) 583-5268
(212) 583-5258 FAX

John M. Engler

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Concord, MA 01742

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(202) 387-0275 FAX

George J. Kourpias

1921 Chapel Hill Road
Silver Springs, MD 20906

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(301) 598-0381 FAX

Frederic V. Malek

Thayer Capital Partners
1455 Pennsylvania Ave, N.W., Suite 350
Washington, D.C. 20004

(202) 371-0150
(202) 371-0391 FAX

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Board of Directors
February, 2004
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Douglas M. Steenland

Northwest Airlines Corporation
5101 Northwest Drive
Department A1030
St. Paul, MN 55111

(612) 727-6500
(612) 727-4839 FAX

V. A. Ravindran

Peirce Leslie & Co. Ltd.
Curzon House, 20 Bolton Street
London, W1J 8BN
England

011-20-7399 2014
011-20-7493 6735 FAX
011-20-7399 2015 Sec.

Michael G. Ristow

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Kirkland, WA 98033

(425) 889-4547
(425) 889-6415 FAX
(952) 853-2308 Sec.

Leo M. van Wiik

KLM Royal Dutch Airlines
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1182 GP Amstelveen
The Netherlands

011-31-20-649-2202
011-31-20-649-3001 FAX

Gary L. Wilson

Northwest Airlines Corporation
5101 Northwest Drive
Department A1040
St. Paul, MN 55111-3034

(612) 726-2334
(612) 726-2800 FAX

DIRECTOR EMERITUS:

Thomas L. Kempner

Loeb Partners Corporation
61 Broadway, 24th Floor
New York, NY 10006

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(212) 425-7090 FAX
(212) 574-2004--
Private Fax

Melvin R. Laird

Consultant
The Reader's Digest Association, Inc.
1730 Rhode Island Avenue
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(202) 223-1642
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Walter F. Mondale

Dorsey & Whitney
50 So. Sixth Street
Suite 1500
Minneapolis, MN 55402

(612) 340-6306
(612) 340-7899 FAX

Attachment - 813206

54048450

NORTHWEST AIRLINES, INC.

5101 Northwest Drive

St. Paul, Minnesota 55111-3034

Officers

as of February 26, 2004

<u>NAME</u>	<u>TITLE</u>
Richard H. Anderson	Chief Executive Officer
Douglas M. Steenland	President
<u>EXECUTIVE VICE PRESIDENTS</u>	
J. Timothy Griffin	Executive Vice President-Marketing and Distribution
Philip C. Haan	Executive Vice President-International, Sales & Information Services
Bernard L. Han	Executive Vice President-Chief Financial Officer
<u>SENIOR VICE PRESIDENTS</u>	
Michael J. Becker	Senior Vice President-Human Resources
Douglas C. Birdsall	Senior Vice President-Alliances
Robert A. Brodin	Senior Vice President-Labor Relations
Mary Carroll Linder	Senior Vice President-Corporate & Brand Communications
Daniel B. Matthews	Senior Vice President & Treasurer
Robert D. Isom, Jr.	Senior Vice President-Customer Service
Andrea Fischer Newman	Senior Vice President-Government Affairs
Timothy J. Rainey	Senior Vice President-Flight Operations & System Operations Control
Andrew C. Roberts	Senior Vice President-Technical Operations
<u>VICE PRESIDENTS</u>	
Hector E. Adler	Vice President-Inflight Services
Thomas J. Bach	Vice President- Market Planning & Airlink
Kris B. Bauer	Vice President-Aircraft Maintenance Operations
Fay P. Beauchine	Vice President-Sales and Customer Relations
Suzanne Boda	Vice President-Station Operations
Timothy P. Campbell	Vice President-Systems Operations Control/Flight Operations Administration
James J. Cron	Vice President-Domestic Pricing & Yield Management
Frederic Deschamps	Vice President-International
Gary L. Fishman	Vice President-Operations Administration
James M. Friedel	Vice President & General Manager-Cargo
James M. Greenwald	Vice President-Facilities and Airport Affairs
Mark C. Gurney	Vice President-World Gateway-DTW
Kenneth J. Hylander	Vice President-Safety & Engineering & Chief Safety Officer
Peter B. Kenney, Jr.	Vice President-Law

Attachment 813206

NORTHWEST AIRLINES, INC.

Officers

as of February 26, 2004

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Crystal L. Knotek
William P. Lentsch
Aldolfo M. Lenza
Laura H. Liu
Mark S. Long
James G. Mathews
Timothy J. Meginness
Michael L. Miller
Jun Mokudai
T. Jeffrey Putnam
Julie Hagen Showers
Lizabeth A. Shultis
Joseph W. Taney
Theresa M. Wise
Glenn A. Woythaler
Paul N. Wroble

Vice President-Reservation Sales and Services
Vice President-Engine & Component Maintenance Operations
Vice President-Distribution & E-Commerce
Vice President-International Revenue Management
Vice President-International & Regulatory Affairs
Vice President-Finance & Chief Accounting Officer
Vice President-Benefits
Vice President-Law and Secretary
President-Japan
Vice President-Financial Planning and Analysis
Vice President-Labor Relations-Flight
Vice President-Marketing & Loyalty Programs
Vice President-Customer Service MSP
Vice President-Information Services
Vice President-Atlantic Region
Vice President-Line Maintenance Operations

ASSISTANT OFFICERS

Cathy R. Sams
Keith Bush

Assistant Secretary
Assistant Treasurer