

FILE NOW: FILING FEE AFTER MAY 1ST IS \$550.00

PROFIT
CORPORATION
ANNUAL REPORT
1999



FLORIDA DEPARTMENT OF STATE
Katherine Harris
Secretary of State
DIVISION OF CORPORATIONS

FILED
May 10, 1999 8:00 am
Secretary of State

05-10-1999 90243 040 ***150.00

DOCUMENT # 808786

1. Corporation Name

AMERICAN STANDARD INC.

Principal Place of Business

ONE CENTENNIAL AVENUE
PISCATAWAY NJ 08855-6820

Mailing Address

ONE CENTENNIAL AVENUE
PISCATAWAY NJ 08855-6820

DO NOT WRITE IN THIS SPACE

3. Date Incorporated or Qualified

01/07/1952

4. FEI Number

25-0900465

Applied For

Not Applicable

5. Certificate of Status Desired ☐

\$8.75 Additional

Fee Required

6. Election Campaign Financing
Trust Fund Contribution ☐

\$5.00 May Be

Added to Fees

8. This corporation owes the current year Intangible
Personal Property Tax. ☐ Yes ☐ No

9. Name and Address of Current Registered Agent

CT CORPORATION SYSTEM
1200 S. PINE ISLAND ROAD
PLANTATION FL 33324

10. Name and Address of New Registered Agent

81 Name

82 Street Address (P.O. Box Number is Not Acceptable)

83

84 City

FL

85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature, typed or printed name of registered agent and title if applicable.

(NOTE: Registered Agent signature required when reinstating)

DATE

12. OFFICERS AND DIRECTORS

TITLE	PD	<input type="checkbox"/> DELETE
NAME	KAMPOURIS, EMMANUEL A.	
STREET ADDRESS	ONE CENTENNIAL AVENUE	
CITY-ST-ZIP	PISCATAWAY NJ 08855-6820	
TITLE	VP	<input type="checkbox"/> DELETE
NAME	ROBERT WELLBROCK	
STREET ADDRESS	ONE CENTENNIAL AVENUE	
CITY-ST-ZIP	PISCATAWAY NJ 08855-6820	
TITLE	SVP	<input type="checkbox"/> DELETE
NAME	ALLARDYCE, FRED A	
STREET ADDRESS	ONE CENTENNIAL AVE	
CITY-ST-ZIP	PISCATAWAY NJ 08855-6820	
TITLE	TV	<input type="checkbox"/> DELETE
NAME	BATTAGLIA, THOMAS S	
STREET ADDRESS	ONE CENTENNIAL AVENUE	
CITY-ST-ZIP	PISCATAWAY NJ 08855-6820	
TITLE	VPGC	<input type="checkbox"/> DELETE
NAME	RALAH, RICHAD A	
STREET ADDRESS	ONE CENTENNIAL AVENUE	
CITY-ST-ZIP	PISCATAWAY NJ 08855-6820	
TITLE	V	<input type="checkbox"/> DELETE
NAME	SCHULTZ, JAMES H.	
STREET ADDRESS	ONE CENTENNIAL AVENUE	
CITY-ST-ZIP	PISCATAWAY NJ 08855-6820	

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12

11 TITLE	ASSISTANT SECRETARY	<input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition
12 NAME	MARYJANE MAHONEY	
13 STREET ADDRESS	ONE CENTENNIAL AVE	
14 CITY-ST-ZIP	PISCATAWAY, NJ 08855	
21 TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
22 NAME		
23 STREET ADDRESS		
24 CITY-ST-ZIP		
31 TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
32 NAME		
33 STREET ADDRESS		
34 CITY-ST-ZIP		
41 TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
42 NAME		
43 STREET ADDRESS		
44 CITY-ST-ZIP		
51 TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
52 NAME		
53 STREET ADDRESS		
54 CITY-ST-ZIP		
61 TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
62 NAME		
63 STREET ADDRESS		
64 CITY-ST-ZIP		

14. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE:

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

MARYJANE MAHONEY 4-6-99 (732) 980-6000

Date

Daytime Phone #

CR2E034 (11/98)

AMERICAN STANDARD INC.

537972-9043-40
808786

OFFICERS

Emmanuel A. Kampouris	Chairman, President & Chief Executive Officer
Horst Hinrichs	Vice Chairman
Fred A. Allardyce	Senior Vice President
W. Craig Kissel	Senior Vice President
Giancarlo Aimetti	Vice President
Alexander A. Apostolopoulos	Vice President
Thomas S. Battaglia	Vice President & Treasurer
Gary A. Brogoch	Vice President
Michael C.R. Broughton	Vice President
Roberto M. Canizares	Vice President
Wilfried Delker	Vice President
Adrian B. Deshotel	Vice President, Human Resources
Peter Enss	Vice President
Luigi Gandini	Vice President, Special Projects
Daniel M. Hilger	Vice President
Richard A. Kalaher	Vice President, General Counsel & Secretary
George H. Kerckhove	Vice President & Chief Financial Officer
Alberto Loreti	Vice President
Jean-Claude Montauzé	Vice President
G. Eric Nutter	Vice President
David R. Pannier	Vice President
Raymond D. Pipes	Vice President, Investor Relations
James H. Schultz	Vice President
G. Ronald Simon	Vice President & Controller
Benson I. Stein	Vice President
Wolfgang Voss	Vice President
Robert Wellbrock	Vice President, Taxes

Note: All officers are located at 1 Centennial Ave., Piscataway, NJ 08855

537972-90243-40

ASSISTANT OFFICERS

808786

Noel A. Bell
Robert D. Cavey

Peter D. Ferguson
Marilyn A. Gargano
Malcolm B. Gilbert
Robert M. Kennedy
MaryJane Mahoney
Frederick C. Paine
Philip E. Reville
Sharon A. Umhoefer

Sabrina Yu

Assistant Controller
Assistant Vice President,
Government & Public Affairs
Assistant Secretary
Assistant Treasurer, Cash Management
Assistant Treasurer
Assistant Controller
Assistant Secretary
Assistant Secretary
Assistant Controller
Assistant General Counsel &
Assistant Secretary
Assistant Treasurer

March 4, 1999