

SECOND NOTICE: CORPORATION WILL BE DISSOLVED ON OR AFTER AUGUST 7, 1996.
AMOUNT DUE ON OR BEFORE 8/7/96: \$225 (IF DISSOLVED, MINIMUM AMOUNT DUE TO REINSTATE: \$375.)

PROFIT
CORPORATION
ANNUAL REPORT
1996



FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State
DIVISION OF CORPORATIONS

DOCUMENT # 808786 (8)
1. Corporation Name
AMERICAN STANDARD INC.



Principal Place of Business
ONE CENTENNIAL AVENUE
PISCATAWAY NJ 08855-6820

Mailing Address
ONE CENTENNIAL AVENUE
PISCATAWAY NJ 08855-6820

3. Date Incorporated or Qualified 01/07/1952
3a. Date of Last Report 06/22/1995
4. FEI Number 25-0900465
Applied For Not Applicable
5. Certificate of Status Desired ☐ \$8.75 Additional Fee Required
6. Election Campaign Financing Trust Fund Contribution ☐ \$5.00 May Be Added to Fees
8. This corporation has liability for intangible tax under s. 199.032, Florida Statutes ☐ Yes ☐ No

2. Principal Place of Business
21 Suite, Apt. #, etc.
22 City & State
23 Zip
24 Country
25

2a. Mailing Address
26 Suite, Apt. #, etc.
27 City & State
28 Zip
29 Country
30

9. Name and Address of Current Registered Agent
CT CORPORATION SYSTEM
1200 S. PINE ISLAND ROAD
PLANTATION FL 33324

10. Name and Address of New Registered Agent
81 Name
82 Street Address (P.O. Box Number is Not Acceptable)
83
84 City FL 85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature typed or printed name of registered agent and time agent accepted

(NOTE: Registered Agent's signature required when renouncing)

Date

12. OFFICERS AND DIRECTORS

TITLE	NAME	STREET ADDRESS	CITY - ST - ZIP	DELETE
PD	KAMPOURIS, EMMANUEL A.	ONE CENTENNIAL AVENUE	PISCATAWAY NJ 08855-6820	☐
VP	ROBERT WELLBROCK	ONE CENTENNIAL AVENUE	PISCATAWAY NJ 08855-6820	☐
SV	JAUJA, FREDERICK W.	ONE CENTENNIAL AVENUE	PISCATAWAY NJ 08855-6820	☐
TV	BATTAGLIA, THOMAS S	ONE CENTENNIAL AVENUE	PISCATAWAY NJ 08855-6820	☐
D	SCHUCHERT, JOSEPH S.	ONE CENTENNIAL AVENUE	PISCATAWAY NJ 08855-6820	☐
V	SCHULTZ, JAMES H.	ONE CENTENNIAL AVENUE	PISCATAWAY NJ 08855-6820	☐

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12

TITLE	NAME	STREET ADDRESS	CITY - ST - ZIP	DELETE	Change	Addition
11	12	13	14	☐	☐	☐
21	22	23	24	☐	☐	☐
31	32	33	34	☐	☐	☐
41	42	43	44	☐	☐	☐
51	52	53	54	☐	☐	☐
61	62	63	64	☐	☐	☐

14. I do hereby certify that the information supplied with this filing is voluntarily furnished and does not qualify for the exemption stated in Section 119.07(3)(k), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 617, Florida Statutes; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address.

SIGNATURE:

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

6/25/96

(908) 980-6000

CR2E034 (3/96)

808786

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AMERICAN STANDARD INC.OFFICERS

Emmanuel A. Kampouris

Chairman, President &
Chief Executive OfficerHorst Hinrichs
George H. KerckhoveSenior Vice President
Senior Vice President

Fred A. Allardyce

Vice President & Chief Financial
Officer

Alexander A. Apostolopoulos

Vice President

Thomas S. Battaglia

Vice President & Treasurer

Gary Brogoch

Vice President

Roberto M. Canizares

Vice President

Wilfried Delker

Vice President

Adrian B. Deshotel

Vice President, Human Resources

Peter Enss

Vice President

Cyril Gallimore

Vice President, Systems & Technology

Luigi Gandini

Vice President, Special Projects

Daniel Hilger

Vice President

Frederick W. Jaqua

Vice President, Special Counsel
& Assistant Secretary

Richard A. Kalaher

Vice President, General Counsel
& Secretary

W. Craig Kissel

Vice President

William A. Klug

Vice President

Jean-Claude Montauze

Vice President

G. Eric Nutter

Vice President

Raymond D. Pipes

Vice President

Bruce R. Schiller

Vice President

James H. Schultz

Vice President

G. Ronald Simon

Vice President & Controller

Benson I. Stein

Vice President, General Auditor

Wolfgang Voss

Vice President

Robert Wellbrock

Vice President, Taxes

ASSISTANT OFFICERS

Robert D. Cavey

Peter D. Ferguson
Marilyn A. Gargano
Malcolm Gilbert
Robert M. Kennedy
MaryJane Mahoney
Frederick C. Paine
Philip E. Reville
Sharon A. Umhoefer

Sabrina Yu

Assistant Vice President,
Government & Public Affairs
Assistant Secretary
Assistant Treasurer, Cash Management
Assistant Treasurer
Assistant Controller
Assistant Secretary
Assistant Secretary
Assistant Controller
Assistant General Counsel &
Assistant Secretary
Assistant Treasurer

Office of the Secretary

October 6, 1995

AMERICAN STANDARD, INC.

**MEMBERS OF THE BOARD
BUSINESS ADDRESSES**

STEVEN E. ANDERSON

305 East 40th Street #17-J
New York, NY 10016
(212) 687-7576

HORST HINRICHS

Senior Vice President
WABCO Automotive Products
348 Blvd. du Souverain, Box 1
B-1160 Brussels, Belgium
(32-2) 663-0120
Fax: 675-4342

EMMANUEL A. KAMPOURIS

Chairman, President & Chief
Executive Officer
American Standard Inc.
One Centennial Avenue
Piscataway, New Jersey 08854
(908) 980-3334 Fax: - 6130

GEORGE H. KERCKHOVE

Senior Vice President
Plumbing Products
American Standard Inc.
One Centennial Avenue
Piscataway, New Jersey 08854
(908) 980-3361 Fax: - 3377

SHIGERU MIZUSHIMA

President, Chief Operating Officer
Daido Hoxan Inc.
18-19, Toranomon 3-chome,
Minato-ku, Tokyo 105, Japan
(81-3) 3578-7806 Fax: - 7847
- or -
One Centennial Avenue 3F
Piscataway, New Jersey 08854
(908) 980-0777 Fax: - 0488

FRANK T. NICKELL

President
Kelso & Companies, Inc.
350 Park Avenue
New York, New York 10022
(212) 751-3939
Fax: 223-2379

ROGER W. PARSONS

Managing Director
Rea Brothers Limited
Alderman's House
Alderman's Walk
London EC2M 3XR, England
(44-171) 623-1155 Fax: - 2692

THE HONORABLE DAN QUAYLE

11711 North Pennsylvania Street
Suite 100
Carmel, Indiana 46032
(317) 580-8300 Fax: - 8313

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AMERICAN STANDARD, INC.

DAVID M. RODERICK

Suite 6200
USX Tower
600 Grant Street
Pittsburgh, Pennsylvania 15219-4776
(412) 433-1190 Fax: - 2015

JOHN RUTLEDGE

Rutledge & Company, Inc.
One Greenwich Office Park
51 Weaver Street
Greenwich, Connecticut 06831
(203) 869-8866 Fax: - 7978

JOSEPH S. SCHUCHERT

Chairman & CEO
Kelso & Companies, Inc.
1949 Sugarland Drive
Suite 250
Sheridan, Wyoming 82801
(307) 672-8700 Fax: - 6646

-or-

350 Park Avenue
New York, New York 10022
(212) 751-3939
Fax: 223-2379

January 1996