


**FOR PROFIT CORPORATION  
UNIFORM BUSINESS REPORT (UBR)**

**FILED**  
**Mar 26, 2003 8:00 am**  
**Secretary of State**

03-26-2003 90153 004 \*\*\*150.00

DOCUMENT # <b>807478</b>	
1. Entity Name <b>The Gillette Company</b>	

**DO NOT WRITE IN THIS SPACE**

2. Principal Place of Business <b>Prudential Tower Building</b>		3. Mailing Address <b>Prudential Tower Building</b>	
Suite, Apt. #, etc. <b>Suite 4800</b>		Suite, Apt. #, etc. <b>Suite 4800</b>	
City & State <b>Boston, MA</b>		City & State <b>Boston, MA</b>	
Zip <b>02199</b>	Country <b>USA</b>	Zip <b>02199</b>	Country <b>USA</b>

DO NOT WRITE IN THIS SPACE

4. FEI Number <b>04-2712451</b>		Applied For <input type="checkbox"/>	Not Applicable <input type="checkbox"/>
5. Certificate of Status Desired <input type="checkbox"/>		<b>\$8.75</b> Additional Fee Required	

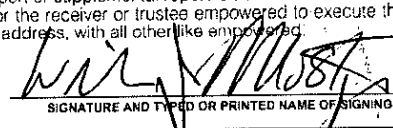
<b>DO NOT WRITE IN THIS SPACE</b>	7. Name and Address of Current Registered Agent		
	Name <b>CT Corporation System</b>		
	Street Address (P.O. Box Number is Not Acceptable) <b>1200 South Pine Island Road</b>		
	City <b>Plantation</b>	FL	Zip Code <b>33324</b>

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE _____ <small>Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating)</small>		DATE _____
<b>January 1 - May 1 Fee is \$150.00</b> <b>After May 1, Fee is \$550.00</b> <b>Amended UBR is \$61.25</b> <b>Make Check Payable to Florida Department of State</b>		9. Election Campaign Financing Trust Fund Contribution. <input type="checkbox"/> <b>\$5.00</b> May Be Added to Fees

10. OFFICERS AND DIRECTORS			
TITLE NAME STREET ADDRESS CITY - ST - ZIP	See Exhibit A attached hereto	TITLE NAME STREET ADDRESS CITY - ST - ZIP	<b>DO NOT WRITE IN THIS SPACE</b>
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12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or on an attachment with an address, with all other like empowered.

SIGNATURE:  **Secretary,**  
**William J. Mostyn, III** **3/14/03** **(617) 421-8068**  
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

Attachment

EXHIBIT A

THE GILLETTE COMPANY

80063704  
#807478

Address for all of the Officers and Directors:

The Gillette Company  
Prudential Tower Building, Suite 4800  
Boston, MA 02199

OFFICERS

Name

Office

James M. Kilts	Chairman of the Board, Chief Executive Officer
Edward F. DeGraan	President, Chief Operating Officer
Michael T. Cowhig	Senior Vice President
Charles W. Cramb, Jr.	Senior Vice President, Chief Financial Officer
Edward E. Guillet	Senior Vice President
Peter Klein	Senior Vice President
Kathy S. Lane	Senior Vice President, Chief Information Officer
John F. Manfredi	Senior Vice President
Edward D. Shirley	Senior Vice President
Richard K. Willard	Senior Vice President, General Counsel
Duncan Adamson	Vice President
A. Bruce Cleverly	Vice President
James P. Connolly	Vice President
Joseph F. Dooley	Vice President
Ernst A. Häberli	Vice President
Peter K. Hoffman	Vice President
Stephen A. Hoffman	Vice President
Eric A. Kraus	Vice President
Mark M. Leckie	Vice President
Edward F. Lonergan	Vice President
Royall M. Mack	Vice President
John M. McGowan	Vice President
Claudio E. Ruben	Vice President, Controller and Principal Accounting Officer
Joseph Scalzo	Vice President
Charles Slife	Vice President
Gail F. Sullivan	Vice President, Treasurer
Donal B. Tobin	Vice President
Michelle E. Viotty	Vice President and Internal Auditor
William J. Mostyn	Deputy General Counsel, Secretary
Raymond J. De Vellis	Trademark Counsel, Assistant Secretary
Carol S. Fischman	Deputy General Counsel, Assistant Secretary
Kevin Loftus	Deputy General Counsel, Assistant Secretary
Timothy N. MacCaw	Deputy General Counsel, Assistant Secretary
Peter G. V. Mee	Deputy General Counsel, Assistant Secretary
Christopher M. Williams	Deputy General Counsel, Assistant Secretary
Lynn Seymour	Assistant Treasurer
John B. Gatlin	Deputy General Counsel
Deborah Marson	Deputy General Counsel
Michael McDade	Assistant Secretary
John J. Reynolds	Assistant Secretary

DIRECTORS

Warren E. Buffett	Herbert H. Jacobi
Edward F. DeGraan	Nancy J. Karch
Wilbur H. Gantz	James M. Kilts
Michael B. Gifford	Jorge P. Lemann
Ray J. Groves	Richard R. Pivrotto
Dennis F. Hightower	Marjorie M. Yang