2001 UNIFORM BUSINESS REPORT (UBR)

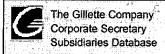
Mar 02, 2001 8:00 am **DOCUMENT # 807478** 1. Entity Name **Secretary of State** THE GILLETTE COMPANY 03-02-2001 90042 019 ***150.00 Principal Place of Business Mailing Address PRUDENTIAL TOWER BUILDING PRUDENTIAL TOWER BUILDING BOSTON MA 02199 BOSTON MA 02199 **UUUZUJ38** 2. Principal Place of Business 3. Mailing Address Suite, Apt. #, etc. Suite, Apt. #, etc. DO NOT WRITE IN THIS SPACE City & State City & State 4. FEI Number Applied For 04~1366970 Not Applicable Zip Country Zip Country \$8.75 Additional 5. Certificate of Status Desired Fee Required 6. Name and Address of Current Registered Agent 7. Name and Address of New Registered Agent Name CT CORPORATION SYSTEM Street Address (P.O. Box Number is Not Acceptable) 1200 S. PINE ISLAND ROAD PLANTATION FL 33324 Zip Code FL 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. SIGNATURE Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating) DATE FILE NOW!!! FEE IS \$150.00 9. This corporation is eligible to satisfy its Intangible 10. Election Campaign Financing \$5.00 May Be After MAY 1, 2001 Fee will be \$550.00 Tax filing requirement and elects to do so. Trust Fund Contribution. Added to Fees Make Check Payable to Department of State (See criteria on back) 11. OFFICERS AND DIRECTORS 12. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11 Addition TITLE ☐ Delete TITLE ☐ Change NAME NAME MCGOWAN, JOHN M STREET ADDRESS STREET ADDRESS 4700 PRUDENTIAL TOWER BLDG. CITY-ST-ZIP CITY-ST-ZIP BOSTON, MA 02199 Addition TITLE Delete TITLE CEOC NAME NAME HAWLEY, MICHAEL C STREET ADDRESS STREET ADDRESS 4800 PRUDENTIAL TOWER BLDG CITY-ST-ZIP CITY-ST-ZIP BOSTON MA 02199 Delete ☐ Change ☐ Addition TITLE TITLE NAME NAME MOSTYN, WILLIAM H III STREET ADDRESS STREET ADDRESS 4800 PRUDENTIAL TOWER BLDG. CITY-ST-ZIP CITY-ST-ZIP BOSTON MA 02199 TITLE ☐ Delete TITLE ☐ Change Addition NAME NAME DICENSO, ROBERT E STREET ADDRESS STREET ADDRESS 4800 PRUDENTIAL TOWER BLDG CITY-ST-ZIP CITY-ST-ZIP BOSTON MA 02199 **SVPD** ☐ Delete TITLE TITLE ■ Addition NAME CRAMB, CHARLES W STREET ADDRESS STREET ADDRESS 4800 PRUDENTIAL TOWER BLDG. CITY-ST-ZIP CITY-ST-ZIP BOSTON MA 02199 TITLE TITLE NAME STREET ADDRESS CITY-ST-ZIP CITY-ST-ZIP

13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or Block 12 if changed, or on an attachment with an address, with all other like empowered.

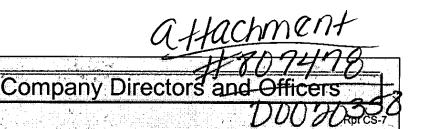
SIGNATURE:

Why Mitted WILLIAM J. MOSY YN
NATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR SECRETARY

2/8/01 (6/7) 421 -8068 Date Daytime Phone #



01/18/2001 10:22 am



PA0010 - The Gillette Company

Directors

Warren E. Buffett Edward F. Degraan Wilbur H. Gantz Michael B. Gifford

Carol R. Goldberg Dennis F. Hightower

Herbert H. Jacobi Henry R. Kravis

Jorge Paulo Lemann Richard R. Pivirotto Marjorie M.T. Yang

Alfred M. Zeien

ADDRESS FOR ALL:

PRUDENTIAL TOWER BUILDING

48TH FLOOR

BOSTON, MA 02199

Officers

Edward F. Degraan President

Edward F. Degraan
Chief Operating Officer
Charles W. Cramb
Senior Vice President
Robert E. DiCenso
Senior Vice President
Senior Vice President
Senior Vice President

Duncan Adamson Vice President Allan G. Boath Vice President Gianulderico Camuzzi Vice President James P. Connolly Vice President Michael T. Cowhig Vice President Edward N. Guillet Vice President A. Wallace Hayes Vice President David B. Jasie Vice President Eric A. Kraus Vice President

John M. McGowan

Claudio Ruben

John C. Terry

Dieter Timmermann

Michelle E. Viotty

Vice President

Vice President

Vice President

Vice President

Gianulderico Camuzzi Treasurer
Duncan Adamson Internal Auditor
William J. Mostyn Secretary

Gail Sullivan Assistant Treasurer

Carol S. Fischman Associate General Counsel Kevin Loftus Associate General Counsel

Ray Devellis Assistant Secretary

PA0010 - The Gillette Company

Nathan M. Ellis Carol S. Fischman Kevin Loftus

Timothy N. MacCaw Christopher M. Williams

Robert G. King Jorgen Wedel Richard K. Willard

James P. Connolly Donal B. Tobin Mark N. Edoff

Edward F. Degraan

44807478 D0020358 **Assistant Secretary Assistant Secretary Assistant Secretary Assistant Secretary Assistant Secretary Executive Vice President**

Executive Vice President

General Counsel

Deputy General Counsel Patent&Trademark Counse Principal Accounting Off.

Acting CEO