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PROFIT CORPORATION ANNUAL REPORT

1999



FLORIDA DEPARTMENT OF STATE

Katherine Harris

Secretary of State DIVISION OF CORPORATIONS

DOCUMENT # 807478
1. Corporation Name

THE GILLETTE COMPANY

FILED Mar 06, 1999 8:00 am Secretary of State 03-06-1999 90144 019 ***150.00

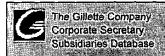


Principal Place of Business Mailing Address								
PRUDENTIAL TO BOSTON MA 02	OWER BUILDING 1199	PRUDENTIAL TOWER BUIL BOSTON MA 02199	RUDENTIAL TOWER BUILDING OSTON MA 02199			DO NOT WRITE IN T	HIS SPACE	
						3. Date Incorporated or Qualifed		
						11/17/1947		}
Principal Place of Business 2a. Mailing Address						4. FEI Number		Applied For
24		26				04-1366970		Not Applicable
Suite, Apt.	#, etc.	Suite, Apt. #, etc.				5. Certificate of Status Desired		5 Additional
22	27				3. Certificate of Status Desired	Fee	Required	
City & State		City & State	City & State			6. Election Campaign Financing	•	0 May Be
23		28				Trust Fund Contribution	Adde	ed to Fees
Zip	Country	Zip	Cou	ntry		8. This corporation owes the current year		□No
24	25	29	30			Personal Property Tax.	Yes Yes	
	9. Name and Address of Curre	nt Registered Agent		81	Name	10. Name and Address of New Registe	ien wäeur	
CT CORPORATION SYSTEM				87				
1200 S. PINE ISLAND ROAD				82	Street Addr	ess (P.O. Box Number is Not Acceptable)		
PLANTATION FL 33324				83				
104	TATION 1 E GOOL			33				
				84	City		FL 85 Z	ip Code
		02 and CO7 1EOR Florida Statut	or the al	201/6	-named com	oration submits this statement for the purpos		its registered
office or o	to the provisions of Sections 607.03 egistered agent, or both, in the State or familiar with, and accept the oblig	e of Florida. Such change was a	uthonzed	DV 1	tne corporation	on's board of directors. I hereby accept the a	ppointment as	registered
SIGNATURE						d when reinstaling) DAT		
	Signature, typed or printed name of registered ag			Agent	t signature require	d when reinstating) DATI ADDITIONS/CHANGES TO OFFICERS		TORS IN 12
12.	V OFFICERS A	ND DIRECTORS ☐ DELETE	13.			ADDITIONS/CHANGES TO CITICEIN	[] Chang	
TITLE	MCGOWAN, JOHN M		1.2 NA				=	-
NAME	ATTO OPHIDENTIAL TOWER DIDG			1.3 STREET ADDRESS				
STREET ADDRESS	BOSTON, MA 02199			1.4 CITY-ST-ZIP				1
CITY-ST-ZIP	CEO DELETE			21 TITLE			Chang	ge 🔲 Addition
TITLE	ZEIEN, ALFRED M.			2.2 NAME				
NAME	4800 PRUDENTIAL TOWER B	ING	1		ADDRESS		•	
STREET ADORESS	BOSTON, MASS 00000	LDG	2.4 C			Boston, MA 02199		{
CITY-ST-ZIP	S	☐ DELETE	3.1 17				Chang	ge Addition
NAME	RICHARDSON, JILL C		3.2 N	ME		.•		
STREET ADDRESS	ACCO DELICENTIAL TOMES DI DO		3.3 \$1	3.3 STREET ADDRESS				
CITY-ST-ZIP	BOSTON MA		3.4. C	ITY-S	T-ZIP	Boston, MA 02199		
TITLE	SVP	☐ DELETE	4.1 TI	rle -			Chan	ge 🔲 Addition
NAME	DICENSO, ROBERT E		4 2 N	AME				
STREET ADDRESS	4800 PRUDENTIAL TOWER B	LDG	4.3 ST	REET	ADDRESS			
CITY-ST-ZIP	BOSTON, MASS 00000		4.4 CI	TY-\$1	T-ZIP	Boston, MA 02199		
TITLE	VCS	X DELETE	5.1 TT			Senior Vice President	Chan	- !
NAME	MULLANEY, JOSEPH E.		52 N			Charles W. Cramb		~
STREET ADDRESS	4800 PRUDENTIAL TOWER B	LDG.			ADDRESS	4800@Prudential Tower	Bldg.	
CITY-ST-ZIP	BOSTON, MASS 00000		5.4 CI		T-ZIP	Boston, MA 02199		- Thomas
TITLE	 -	DELETE	6.1 TF				Chan	ge Addition
NAME			6.2 N/					
STREET ADDRESS			1		ADDRESS			
OUTLY OF THE			6.4 CI	TY-S	T-ZIP			

14. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607. Florida Statutes; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE:





02/24/1999 10:36 am

PA0010 - The Gillette Company

Directors

Warren E. Buffett

Wilbur H. Gantz

Michael B. Gifford

Carol R. Goldberg

Michael C. Hawley

Herbert H. Jacobi

Henry R. Kravis

Jorge Paulo Lemann

Richard R. Pivirotto

Alexander B. Trowbridge

Marjorie M.T. Yang

Alfred M. Zeien

Alfred M. Zeien

Michael C. Hawley

Michael C. Hawley

Charles W. Cramb

Robert E. DiCenso Allan G. Boath

Joan M. Gallagher

Edward N. Guillet

Robert P. Hanafee

A. Wallace Hayes

Everett R. Howe -

Kenneth F. Kames

John M. McGowan

Ronald J. Rossi

Claudio Ruben

Patrick J. Zilvitis

Charles W. Cramb

Jill C. Richardson

Claudio Ruben

Alfred M. Zeien

Gianulderico Camuzzi

John C. Terry

Robert A. Izzo

David B. Jasie

Gianulderico Camuzzi

Joel P. Davis

All located at:

4800 Prudential Tower Building

Boston, MA 02199

All located at:

Officers

4800 Prudential Tower Building,

Boston, MA 02199

Rot CS-

President

Chairman of the Board

Chief Operating Officer Senior Vice President

Senior Vice President

Senior Vice President

Vice President

Vice President Vice President

Vice President

Vice President

Vice President

Vice President

Vice President

Vice President

Vice President

Vice President

Vice President

Vice President

Vice President

Vice President

Treasurer

Controller

Internal Auditor

Secretary

Chief Executive Officer

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PA0010 - The Gillette Company

Walter Ochynski
Leland J. Adams
Assistant General Counsel
Dieter Bach
Carol S. Fischman
Kevin Loftus
Assistant General Counsel

Paul Apholt
Timothy N. MacCaw
Assistant Secretary
William J. Mostyn
Assistant Secretary
Ronald C. Peterson
Andrew J. Redpath
John E. Tesch
Richard J. Troon, Jr.
Assistant Secretary
Assistant Secretary
Assistant Secretary
Assistant Secretary

Edward F. Degraan Executive Vice President
Robert G. King Executive Vice President
Archibald Livis Executive Vice President
Jorgen Wedel Executive Vice President

James P. Connolly

Donal B. Tobin Patent&Trademark Counse

Deputy General Counsel