

**NOT-FOR-PROFIT CORPORATION  
UNIFORM BUSINESS REPORT (UBR)**

**DOCUMENT # 735897**

1. Entity Name

Highlands Association of Realtors, Inc.

FILED

02 NOV -4 PM 5:33

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**DO NOT WRITE IN THIS SPACE**

2. Principal Place of Business

815 US 27 South

Suite, Apt. #, etc.

3. Mailing Address

815 US 27 South

Suite, Apt. #, etc.

City & State  
Sebring, FL

City & State  
Sebring, FL

4. FEI Number 59-1684961

Applied For  
Not Applicable

Zip  
33870

Country  
USA

Zip  
33870

Country  
USA

5. Certificate of Status Desired ☐ \$8.75 Additional  
Fee Required

DO NOT WRITE IN THIS SPACE

**DO NOT WRITE  
IN THIS SPACE**

7. Name and Address of Current Registered Agent

Name Debra A. Marine

Street Address (P.O. Box Number is Not Acceptable)

815 US 27 South

City Sebring

FL

Zip Code  
33870

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the state of Florida.

SIGNATURE

Signature: typed or printed name of registered agent and title if applicable.

Debra A. Marine, Association Executive 10-30-2002

(NOTE: Registered Agent signature required when reinstating)

DATE

**FEE IS \$61.25**  
Initial or Amended UBR

9. Election Campaign Financing  
Trust Fund Contribution. ☐

**\$5.00** May Be  
Added to Fees

**Make Check Payable to  
Department of State**

10. OFFICERS AND DIRECTORS

TITLE NAME STREET ADDRESS CITY - ST - ZIP	D President Teresa Bock 2617 US 27 South Sebring, FL 33870
TITLE NAME STREET ADDRESS CITY - ST - ZIP	D Pres-Elect Ronnie T. Carter 1843 US 27 South Sebring, FL 33870
TITLE NAME STREET ADDRESS CITY - ST - ZIP	D Vice-Pres Perry W. Carter 1843 US 27 South Sebring, FL 33870
TITLE NAME STREET ADDRESS CITY - ST - ZIP	D Secretary Erin Sowards 809 US 27 South Sebring, FL 33870
TITLE NAME STREET ADDRESS CITY - ST - ZIP	D Treasurer Susan Jones 1167 US 27 South Sebring, FL 33870
TITLE NAME STREET ADDRESS CITY - ST - ZIP	Association Executive Debra A. Marine 809 US 27 South Sebring, FL 33870

TITLE NAME STREET ADDRESS CITY - ST - ZIP	200008890612 11/08/02--01080--001 **61.25
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12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(f), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 617, Florida Statutes; and that my name appears in Block 10 or on an attachment with an address, with all other like empowered.

**SIGNATURE:**

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Debra A. Marine, Assoc.Execut 10-30-02 (863)385-6014

Date

Daytime Phone #

CR2E037B (12/01)

# HIGHLANDS ASSOCIATION OF REALTORS®, INC.

815 U.S. 27 South • Sebring, Florida 33870

Telephone: (863) 385-6014 • Fax: (863) 385-4944 • Email: hilands@strato.net

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October 31, 2002

Florida Department of State  
Division of Corporations  
409 East Gaines Street  
Tallahassee, FL 32399

RE: Corporation Reinstatement  
Highlands Association of Realtors, Inc.

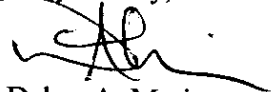
Dear Sirs/Madam:

Enclosed you will find the Uniform Business Report as well as a Corporation Reinstatement form.

Our address changed June 1, 2001. Evidently our mail forwarding had expired by the time the UBR's were sent out, as we did not receive the Annual Report information. For that reason we are requesting the reinstatement fee be waived.

As we were in the process of developing our 2003 budget reports, it came to light that the forms had not been completed nor payment issued. Thus this request is being made. Please advise at your earliest convenience.

Respectfully,



Debra A. Marine  
Association Executive