314339

Articles of Merger filed 11-8-76

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November 5, 1976

Secretary of State
Att: Mrs. Nettie Sims
Division of Corporations
The Capitol
Tallahassee, Florida 32304

RE: RYDER TRUCK LINES, INC. (FLA)
Merging: LOCKE INVESTMENTS, INC. (ARK)

RE: RYDER TRUCK LINES, INC. (FLA)
Merging: HOLT TRUCK LINE, INC. (ARK)
MERCURY MOTORS INCORPORATED (ARK)

Csl: IU International Corporation
Att: Anson W. H. Taylor, Jr., Gen. Csl.
1500 Walnut Street
Philadelphia, Pa. 19102

Dear Mrs. Sims:

As requested by counsel we enclose original and one copy of Articles of Merger for each of the above matters.

Please file merger number 1 first and immediately thereafter file merger number 2.

Please file on Monday, November 8, 1976 and notify the undersigned by collect telephone.

We enclose our checks in the amount of \$45,00 and \$60.00. Please certify the additional copy of each merger and forward to this office together with the usual evidence.

Very truly yours,

C T CORPORATION SYSTEM ..

R RIEN ...

GEORGE LEVIS Ausistant Secretary

GL:mc Encs.



Secretary of State

STATE OF FLORIDA THE CAPITOL TALLAHASSEE 32304

November 9, 1976

BRUCE A. SMATHERS

Telephone Number: 904/488-3140

CHARTER NUMBER: 314339

George Lewis, Ass't Sec. C T CORPORATION SYSTEM 173 S. Broad Street Philadelphia, Paa 19109

SUBJECT: RYDER TRUCK LINES, INC. - Merger

	This	will acknowledge receipt of the following:			
хх	_ 1.	Check in the amount of \$ 60.00			
	_ 2.	Articles of Incorporation filed			
	3. Ameriment to Articles of Incorporation filed				
XX	_ 4.	Articles of Merger or Consolidation filed	November 8, 1976		
	5.	Certificate of Withdrawal filed			
	6.	Limited Partnership filed	• • • • • • • • • • • • • • • • • • •		
	7.	Trademark Application filed			
	8.	Application for qualification filed is no longer required to issue a permit. to this effect may be obtained for \$5.	A certificate under seal		
	9.	Reinstatement filed	π		
	10.	Dissolution filed	• • -		
	_ 11.	Other:			
		ENCLOSED:			
.xx	1.	Certified Copy(ies)			
	2.	Certificate(s) Under Seal	-		

DIVISION OF CORPORATIONS

Corp. 100 (Corp. 2) 05/03/76

/103

Photocopy(ies)

4. Other:

ARTICLES OF MERGER
OF

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HOLT TRUCK LINE, INC., AND MERCURY MOTORS INCORPORATED

(Subsidiaries of Locke Investments, Inc.)

INTO

RYDER TRUCK LINES, INC.

* * * * *

Pursuant to the provisions of Section 75 of the Florida General Corporation Act, the undersigned corporations adopt the following Articles of Merger:

FIRST: The names of the undersigned corporations and the States under the laws of which they are respectively organized are:

Name of Corporation

State

Holt Truck Line, Inc.
Mercury Motors Incorporated

Arkansas

Locke Investments, Inc.

Arkansas

ZOUNC ZIIVCOLIMOITO, ZIIV

Arkansas

Ryder Truck Lines, Inc.

Florida

SECOND: The laws of the State of Arkansas, under which such foreign corporations are organized, permit the merger.

THIRD: The name of the surviving corporation is

Ryder Truck Lines, Inc., and it is to be governed by the

laws of the State of Florida.

FOURTH: The following Plan of Merger was duly approved and adopted by the boards of directors and thereafter approved by the shareholders of the undersigned foreign corporations in the manner prescribed by the Arkansas ...

Business Corporation Act on November 2, 1976, and was duly approved and adopted by the shareholder of the undersigned

domestic corporation on October 4, 1976 in the monner prescribed by the Florica General Corporation Acts

PLAN OF HENGER

1. The names of the corporations proposing to merge (hereinafter called the "Merging Corporations") and the State in which they are incorporated are:

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Noit Truck Line, Inc. Arkansas Mercury Motors Incorporated Arkansas

The name of the corporation into which they propose to merge (hereinafter called the "Surviving Corporation"), and the State in which it is incorporated are:

hyder Truck Lines, Inc. Plorida

- Locke Investments Inc. own all of the issued and outstanding capital stock of Note Truc ne, Inc. and Mercury Notors Incorporated, and Ryder Truck Lines, Inc. owns all of the issued and outstanding capital stock of Locke Investments, Inc. Nowever, prior to the effective date of the merger contemplated herein, Locke Investments, Inc. will be merged with and into Ryder Truck Lines, Inc. under separate Articles of Merger, resulting in Ryder Truck Lines, Inc. ownership of all of the issued and outstanding capital stock of Nott Truck Line, Inc. and Mercury Motors Incorporated at the time of filing of the Articles of Merger.
- 3. The Articles of Incorporation of Ryder Truck Lines, Inc. shall continue in full force and effect as the Articles of Incorporation of the Surviving Corporation, and no change in the Articles of Incorporation shall occur as a result of

THE SECTION AND ADDRESS.

the merger.

- 4. We change shall occur as a result of the merger with respect to the By-Laws of Ryder Truck Lines, Inc.
- to time, as and when requested by the Surviving Corporation or by its successors or assigns, to execute and deliver or cause to be executed and delivered all such deeds and instruments and to take or cause to be taken such further or other action as the Surviving Corporation may deem necessary or desirable in order to vest in and confirm to the Surviving Corporation title to and possession of any property of the Merging Corporations acquired or to be acquired by reason of or as a result of the merger herein provided for and otherwise to carry out the intent and purposes hereof officers and directors of the Merging Corporations and the proper officers and directors of the Surviving Corporation are fully authorized in the name of the Merging Corporations or otherwise to take any and all such action.
- 6. Upon the merger becoming effective, the Surviving Corporation shall assume and shall be responsible for all of the liabilities and obligations of the Merging Corporations.
- 7. The manner and basis of dealing with the outstanding shares of capital stock of the Surviving Corporation and the Merging Corporations shall be as follows:
- (a) Each share of the capital stock of Ryder
 Truck Lines, Inc. outstanding at the effective date of the
 merger shall continue to be one share of the capital stock
 of the Surviving Corporation from and after the effective
 date of the merger;

- (b) All of the shares of capital stock (whether or not issued and outstanding) of the Herging Corporations and all rights with respect thereto shall be eliminated and shall cease to exist at the effective date of the merger, and the certificates representing such shares shall be cancelled upon the surrender of such shares and no shares or other securities or obligations or cash of the Surviving Corporation shall be issued in exchange therefor; and
- (c) Each share of the capital stock of the Surviving Corporation continuing outstanding in accordance herewith shall be duly and validly issued, fully paid and non-assessable.
- 8. To carry out this Plan of Merger, the President or any Vice President, and the Secretary or any Assistant Secretary, of each of the corporations, upon approval of this Plan of Merger, shall be vested with full authority to do and perform each and every act or thing necessary or proper to be done or performed in order to give effect to and to consummate this Plan of Merger.
- 9. The merger contemplated herein will become effective upon the filing of Articles of Merger, duly executed and approved, with the Secretary of State of Plorida and the Secretary of State of Arkansas. For accounting purposes, the merger contemplated herein will be effective as of October 29, 1976.
- 10. This Plan of Merger may be terminated at any time prior to the filing of the Articles of Merger with the Secretary of State of Plorida and the Secretary of State of Arkansas by the Board of Directors of either of the Merging Corporations or of the Surviving Corporation, notwithstanding approval of the Plan of Merger by the stockholders of the

Merging Corporations or the Surviving Corporation.

FIFTH: As to each of the undersigned corporations,
the number of shares outstanding are as follows:

Name of Corporation		umber of Shares tstanding
Molt Truck Line, Inc.	·	100
Mercury Motors Incorporated	•	6,730
Locke Investments, Inc.		500
Ryder Truck Lines, Inc.		97

Mo shares of any class are entitled to vote as a class.

SIXTH: As to each of the undersigned corporations, the total number of shares woted for and against such Plan, respectively, are as follows:

	Number of Shares	
Name of Corporation	Total Voted Por	Total Voted Against
Holt Truck Line, Inc.	100	Hone
Nercury Motors Incorporated	6,730	None
Locke Investments, Inc.	500	Mone
Ryder Truck Lines, Inc.	97	None

Ro-shares of any class are entitled to vote as

IN WITHESS WHEREOF, each of the undersigned corporations has caused these Articles of Merger to be executed

in its name by its President or Vice President and Secretary or Assistant Secretary, as of the 5th day of November, 1976.

HOLT TRUCK LINE, INC.

MERCURY HOTORS INCORPORATED

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LOCKE INVESTMENTS, INC.

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RYDER TRUCK LINES, INC.

By M. Ellen DINGO

Vice President

ATTEST: Man Line ATTEST: Colet H Ster

COMMONWEALTH OF PENNSYLVANIA: 5 SE COUNTY OF PHILADELPHIA: 5

I hereby certify on this day of November, 1976
before me, an officer duly authorized in the Commonwealth
aforesaid and in the County aforesaid to take acknowledgments, personally appeared H. Beatty Chadwick and Robert H.
Stier, to me known and known to be the persons described in
and who executed the foregoing instrument as Vice President
and Assistant Secretary, respectively, of Ryder Truck Lines,
Inc., a Florida corporation, and severally acknowledged
before me that they executed the same as such officers in
the name and on behalf of said corporation.

WITNESS my hand and official seal in the county and state last atoresaid this Jaday of November, 1976.

Notary Public

MARIA O'CONNOR

Hotsry Public, Philadelphie, Philadelphie Co. My Commission Expires Moreh 31, 1986 COUNTY OF PHILADELPHIA

I hereby certify on this 5th day of November, 1976
before me, an officer duly authorized in the Commonwealth
aforesaid and in the County aforesaid to take acknowledgments, personally appeared M. Ellen Dixon and H. Beatty
Chadwick, to me known and known to be the persons described
in and who executed the foregoing instrument as Vice President
and Secretary, respectively, of Locke Investments, Inc., an
Arkansas corporation, and severally acknowledged before me
that they executed the same as such officers in the name and
on behalf of said corporation.

WITHESS my hand and official seal in the county and state last aforesaid this 5th day of November, 1976.

Hotary Public

MARIA O'CONNOR

Stotary Public, PI dudelphie, Philedelphie Co. My Commission Expires Merch 31, 1989 COMMONWEALTH OF PENNSYLVANIA : : 88
COUNTY OF PHILADELPHIA :

I hereby certify on this 5th day of November, 1976
before me, an officer duly authorized in the Commonwealth
aforesaid and in the County aforesaid to take acknowledgements, personally appeared M. Ellen Dixon and M. Beatty
Chadwick, to me known and known to be the persons described
in and who executed the foregoing instrument as Vice President
and Secretary, respectively, of Mercury Motors Incorporated,
an Arkansas corporation, and severally acknowledged before
me that they executed the same as such officers in the name
and on behalf of said corporation.

WITNESS my hand and official seal in the county and state last aforesaid this 5th day of November, 1976.

Notary Public

MARIA O'CONNOR

Intery Public, Philadelphia Co.

No Commission Expires March 31, 3680

COUNTY OF PHILADELPHIA : SS

I hereby certify on this 5th day of November, 1976
before me, an officer duly authorized in the Commonwealth
aforesaid and in the County aforesaid to take acknowledgments, personally appeared M. Ellen Dixon and M. Beatty
Chadwick, to me known and known to be the persons described
in and who executed the foregoing instrument as Vice President
and Secretary, respectively, of Holt Truck Lines, Inc., an
Arkansas corporation, and severally acknowledged before me
that they executed the same as such officers in the name and
on behalf of said corporation.

WITNESS my hand and official seal in the county and state last aforesaid this 5th day of November, 1976.

Notary Public

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MARIA O'CONNOR Laten Palac, Pr. Lecteals, Philodophia Ca.