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MERGER OR SHARE EXCHANGE Ryder Truck Rental, Inc.

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ARTICLES OF MERGER

in se. The hame and jurisdiction of th	ne <u>surviving</u> corporation:	A P
Name	Jurisdiction	Document Number
Ryder Truck Rental, Inc.	FLORIDA	176569
Second: The name and jurisdiction o	feach merging corporation:	
<u>Name</u>	<u>Jurisdiction</u>	Document Number (If known/ applicable)
Metro Truck & Tractor Leasing, Inc.	Maryland	N/A
Third: The Plan of Merger is attached	ed.	
Fourth: The merger shall become of		s of Merger are filed with the Florida
Fourth: The merger shall become of Department of State. OR // / (Enter a	Tective on the date the Article	s of Merger are filed with the Florida
Fourth: The merger shall become of Department of State. OR / / (Enter a than 9	Tective on the date the Article specific date. NOTE: An effective days after merger file date.) not meet the applicable statutory file	
Fourth: The merger shall become of Department of State. OR / (Enter a than 9 Note: If the date inserted in this block does document's effective date on the Department Fifth: Adoption of Merger by survi	Tective on the date the Article is specific date. NOTE: An effective 0 days after merger file date.) not meet the applicable statutory file of State's records. ving corporation - (COMPLET	edate cannot be prior to the date of filing or more ing requirements, this date will not be listed as the
than 9 Note: If the date inserted in this block does document's effective date on the Department Fifth: Adoption of Merger by survi The Plan of Merger was adopted by t	Tective on the date the Article specific date. NOTE: An effective 0 days after merger file date.) not meet the applicable statutory filit of State's records. Ving corporation - (COMPLET the shareholders of the survivi	reduce cannot be prior to the date of filing or more ing requirements, this date will not be listed as the FE ONLY ONE STATEMENT) Ing corporation on

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Seventh: SIGNATURES FOR EACH CORPORATION

Name of Corporation	Signature of an Officer or Director	Typed or Printed Name of Individual & Title
Ryder Truck Rental, Inc. Metro Truck & Tractor Leasing.	lle & Brown	Alena S. Brenner, Assistant Secretary Alena S. Brenner, Assistant Secretary
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PLAN OF MERGER (Merger of subsidiary corporation(s))

The following plan of merger is submitted in compliance with section 607.1104. Florida Statutes, and in accordance with the laws of any other applicable jurisdiction of incorporation.

The name and jurisdiction of the parent corporation owning at least 80 percent of the outstanding shares of each class of the subsidiary corporation:

Name	Jurisdiction
Ryder Truck Rental, Inc.	Florida
The name and jurisdiction of each subsidiary corporation:	
<u>Name</u> ,	<u>Jurisdiction</u>
Metro Truck & Tractor Leasing, Inc.	Maryland
The manner and basis of converting the shares of the subsid securities of the parent or any other corporation or, in whole manner and basis of converting rights to acquire shares of elobligations, and other securities of the surviving or any other other property are as follows:	or in part, into cash or other property, and the ach corporation into rights to acquire shares,
As of the effective time of the merger each share of Metro Truck & Tramerger, cease to represent a share of Metro, and shall instead represent hereinofter defined) payable to the holder thereof as set forth below. As surviving entity in the merger, shall distribute to the sole shareholder of Consideration").	only the right to receive the Merger Consideration (as sof the effective time, Ryder Truck Rental, Inc., as the

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If the merger is between the parent and a subsidiary corporation and the parent is not the surviving corporation, a provision for the pro rata issuance of shares of the subsidiary to the holders of the shares of the parent corporation upon surrender of any certificates is as follows:

N/A

If applicable, shareholders of the subsidiary corporations, who, except for the applicability of section 607.1104, Florida Statutes, would be entitled to vote and who dissent from the merger pursuant to section 607.1321, Florida Statutes, may be entitled, if they comply with the provisions of chapter 607 regarding appraisal rights of dissenting shareholders, to be paid the fair value of their shares.

Other provisions relating to the merger are as follows: N/A