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Articles of Merger Filed 12-11-84

11 pgs.

MERGER - A FOREIGN CORPORATION NOT QUALIFIED IN FLORIDA, INTO A FLORIDA CORPORATION

SEMPLE TRUCK RENTAL & LEASING, INC., a Massachusetts corporation not qualified in Florida

----merging into----

RYDER TRUCK RENTAL, INC.

Surviving Charter Number: 176669

Filing Date: December 11, 1984

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ARTICLES OF MERGER OF

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SEMPLE TRUCK RENTAL & LEASING, ASIC. (Subsidiary Corporation)

INTO

RYDER TRUCK RENTAL, INC. (Parent Corporation)

PURSUANT TO SECTION 607.227 OF THE FLORIDA GENERAL CORPORATION ACT, THE UNDERSIGNED CORPORATIONS ADOPT THE FOLLOWING ARTICLES OF MERGER:

FIRST: Ryder Truck Rental, Inc. ("Parent Corporation*), is a corporation organized under the Laws of the State of Plorida, owning all of the issued shares of Semple Truck Rental & Leasing, Inc. ("Subsidiary Corporation*), a corporation organized under the laws of the Commonwealth of Massachusetts.

SECOND: The attached Plan of Merger was app d by resolution of the Board of Directors of the Parent Corporation.

THIRD: The number of outstanding shares of each class of the subsidiary corporation and the number of shares of each class owned by the surviving corporation ist

Class	Number of Shares Outstanding	Number of Shares Owned by Parent
Common	100	100
Convertible	. 2,500	2,500
Preferred	i j	

FOURTH: The mailing of the Plan of Merger to the shareholders of the Subsidiary Corporation was waived by all the shareholders.

FIFTH: The effective date of the merger is the date
of filing with the Florida Secretary of State.

SIGNED this 7th day of Danember, 1984.

RYDER TRUCK RENTAL, INC.

Donald W. Estes President

Attest:

Fed Ray Strever Assistant Becretary

(SEAL)

STATE OF FLORIDA

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COUNTY OF DADE

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PLAN OF MERGER TALLASSEE, FLORDS

WHEREAS Ryder Truck Rental, Inc. is a corporation duly organized under the laws of the State of Florida (the "Parent Corporation"); and

WHEREAS Semple Truck Rental & Leasing, Inc. is a corporation duly organized under the laws of the Commonwealth of Massachusetts (the "Subsidiary Corporation"); and

WHEREAS the Parent Corporation purchased, and is the legal and beneficial owner, of all the issued and outstanding shares of the capital stock of the Subsidiary Corporation; and

WHEREAS the Parent and Subsidiary Corporations are desirous of simplifying their business procedures, bookkeeping and administrative structure and of eliminating duplicative functions;

NOW, THEREFORE, in consideration of the premises and the mutual covenants contained herein, the parties hereto, pursuant to the applicable provisions of the laws of the State of Florida and the Commonwealth of Massachusetts, agree as follows:

- the Parent Corporation and, upon the effective date of such merger, the Subsidiary Corporation shall cease to exist and will no longer exercise its rights, powers, privileges, and franchises, pursuant to the laws of the Commonwealth of Massachusetts. The Parent Corporation will succeed to the property and assets of and exercise all of the rights, powers, privileges and franchises of the Subsidiary Corporation and will assume and be liable for all of the debts and liabilities, if any, of the Subsidiary Corporation.
- 2. The number of shares of the Subsidiary and Parent Corporations issued and outstanding are as follows:

RYDER TRUCK RENTAL, INC. (Parent Corporation)

SEMPLE TRUCK RENTAL & LEASING, INC. (Subsidiary Corporation)

100 Shares of Common Stock (Without Par Value)

100 Shares of Common Stock (Without Par Value) and 2,500 Shares of Convertible Preferred Stock (\$100.00 Par Value)

3. Inasmuch as the Parent Corporation owns all the issued and outstanding shares of the Subsidiary Corporation, the shares of the Subsidiary Corporation will not be converted into shares of the Parent Corporation, but shall be surrendered and cancelled, and the authorized and presently existing issued and outstanding shares of

the capital stock of the Parent Corporation will not be changed but will be and remain the same as before the merger.

- 4. The State of Incorporation of the Parent Corporation will be and remain the State of Florida.
- 5. The officers and directors of the Parent Corporation will be the same officers and directors in office prior to the merger.
- 6. The name of the Parent Corporation, upon the effective date of the merger, will be RYDER TRUCK RENTAL, INC.
- 7. All provisions of the existing Certificate of Incorporation of the Parent Corporation, on file with the Secretary of State of Florida, will remain the same and will constitute the Certificate of Incorporation of the Parent Corporation.
- 8. The Parent Corporation will pay all expenses of carrying into effect and accomplishing the merger.

- 9. The Subsidiary Corporation and the Parent Corporation shall take, or cause to be taken, all action, or cause to be done, all things necessary, proper or advisable in accordance with the laws of the State of Plorida and the Commonwealth of Massachusetts, to consummate and make effective the merger.
- 10. This Plan will be effective as of filing with the Florida Secretary of State.

IN WITNESS WHEREOF, the Parent Corporation and the Subsidiary Corporation have caused these presents to be executed by the below named officers, this 7/2 day of Docamber, 1984, by direction of the Board of Directors of each corporation.

:	
RYDER TRUCK RENTAL, INC.	SEMPLE TRUCK RENTAL 6 LEASING, INC.
By: Woneldw. Total	By: de Morch
Donald W. Estes President	Edwin A. Huston Vice President
Attmst: /	Attest:
Jullan Sewer	5/15 Plum
Fred by Stuever Assignant Secretary	Meffrey J. Murphy Missistant Secretary
Verified:	Verified:
By: Wustayla	By: Westayk
Marshall B. Taylor Vice President	Marshall B. Yaylor Vice President
	van

STATE OF FLORIDA

COUNTY OF DADE

55:

Before me personally appcared DONALD N. LSTES and FRED RAY STUEVER, to me known and known to me to be the individuals described in and who executed the foregoing instrument as President and Assistant Secretary of the above named RYDER TRUCK RENTAL, INC., a Plorida corporation, and severally acknowledged to and before me that they executed such instrument as such President and Assistant Secretary, respectively, of said corporation, and that the seal affixed to the foregoing instrument is the corporate seal of said corporation and that it was affixed to said instrument by due and regular corporate authority, and that said instrument is the free act and deed of said corporation.

Witness my hand and official seal, this May of Lonember , 1984.

Notary Public

My Commission Expires:
NOTARY PUBLIC 5 ATE OF FLUKUDA
MY COMMISSION ENTRES MAY 12 THE S
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STATE OF FLORIDA

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COUNTY OF DADE

Before me personally appeared EDWIN A. HUSTON and JEFFREY J. MURPHY, to me known and known to me to be the individuals described in and who executed the foregoing instrument as Vice President and Assistant Secretary of the above named SEMPLE TRUCK RENTAL & LEASING, INC., a Massachusetts corporation, and severally acknowledged to and before me that they executed such instrument as such Vice President and Assistant Secretary, respectively, of said corporation, and that the seal affixed to the foregoing instrument is the corporate seal of said corporation and that it was affixed to said instrument by due and regular corporate authority, and that said instrument is the free act and deed of said corporation.

Witness my hand and official seal, this 70 day of

Davember , 1984.

Dougly Bargne

My Commission Expires:
NOTARY PUBLIC STATE OF FLORIDA
MY COMMISSION EXPIRES MAY 27 1986
EXPORT THE SEMERAL HAS LIKELY BUILDS.

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CERTIFICATION PURSUANT TO

FLORIDA GENERAL CORPORATION ACT,

SECTION 607.221 (5)

I, Fred Ray Stuever, Assistant Secretary of RYDER TRUCK RENTAL, INC., the Parent Corporation pursuant to the Plan of Merger to which this Certification is attached do hereby certify that said Plan of Merger was adopted pursuant to Section 607.221 (5) and that, as of the date hereof, the outstanding shares of the corporation were such as to render Section 607.221 (5) applicable.

RYDER TRUCK RENTAL, INC.

Fred RAY Strevet Assistant Becretary

Date: December 1, 1984

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