

112252

Division of Corporations

## Florida Department of State

Division of Corporations  
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**MERGER OR SHARE EXCHANGE  
PUBLIX SUPER MARKETS, INC.**

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**ARTICLES OF MERGER  
OF  
PSM EXCHANGE COMPANY I, LLC  
(a Florida limited liability company)**

**WITH AND INTO  
PUBLIX SUPER MARKETS, INC.  
(a Florida corporation)**

*These Articles of Merger are submitted in accordance with Sections 605.1025 and 607.1108 of the Florida Statutes.*

**FIRST:** The exact name, form/entity type, and jurisdiction of the merging entity is as follows:

<u>Name</u>	<u>Jurisdiction</u>	<u>Form/Entity Type</u>	<u>FL Document Number</u>
PSM EXCHANGE COMPANY I, LLC	Florida	LLC	L18000201242

**SECOND:** The exact name, form/entity type, and jurisdiction for the surviving entity is as follows:

<u>Name</u>	<u>Jurisdiction</u>	<u>Form/Entity Type</u>	<u>FL Document Number</u>
PUBLIX SUPER MARKETS, INC.	Florida	corporation	112252

**THIRD:** The effective date of the merger shall be the date and time these Articles of Merger are filed with the Florida Department of State.

**FOURTH:** The Agreement and Plan of Merger meets the requirements of Sections 605.1021 – 605.1026 of the Florida Statutes, and was approved by written consent of the sole member of the merging entity, as of July 1<sup>st</sup>, 2019, in accordance with the Florida Statutes and the limited liability company operating agreement of the merging entity.

**FIFTH:** The Agreement and Plan of Merger meets the requirements of Sections 607.1101 – 607.1110 of the Florida Statutes, and was approved by unanimous written consent of the board of directors of the surviving entity, as of July 1<sup>st</sup>, 2019, in accordance with the Section 607.1104 of the Florida Statutes and the Bylaws of the surviving entity and no shareholder approval is required.

**SIXTH:** This entity agrees to pay any members of the merging entity with appraisal rights the amount to which members are entitled under Sections 605.1006 and 604.1061-1072, Florida Statutes.

**SEVENTH:** The Articles of Incorporation and the Bylaws of the surviving entity in effect prior to the effective time of the merger shall each remain in effect, without modification, as the Articles of Incorporation and the Bylaws of the surviving entity immediately after the effective time of the merger.

*[Signatures hereto contained on following page.]*

IN WITNESS WHEREOF, the undersigned hereby executes these Articles of Merger as of the  
4th day of September, 2019.

**MERGING ENTITY:**

PSM EXCHANGE COMPANY I, LLC,  
a Florida limited liability company

By: Publix Super Markets, Inc., a Florida  
Corporation, Authorized Member

By: William W. Rayburn, IV  
Name: William W. Rayburn, IV  
Title: Vice President of Real Estate Assets

**SURVIVING ENTITY:**

PUBLIX SUPER MARKETS, INC., a  
Florida corporation

By: William W. Rayburn, IV  
Name: William W. Rayburn, IV  
Title: Vice President of Real Estate Assets