2021 FOREIGN PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# P36862

Entity Name: ADVANTICA RESTAURANT GROUP, INC.

Current Principal Place of Business:

203 E MAIN ST P-11-2

SPARTANBURG, SC 29319-0001

Current Mailing Address:

203 E MAIN ST P-11-2

SPARTANBURG, SC 29319-0001 US

FEI Number: 13-3487402 Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CT CORPORATION SYSTEM 1200 S. PINE ISLAND ROAD PLANTATION, FL 33324 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

FILED Apr 28, 2021

Secretary of State

1609164619CC

Officer/Director Detail:

Title CEO Title PRESIDENT

NameMILLER, JOHN CNameWOLFINGER, MARK FAddress203 EAST MAIN STREETAddress203 EAST MAIN STREET

City-State-Zip: SPARTANBURG SC 29319-0001 City-State-Zip: SPARTANBURG SC 29319-0001

Title VP&T Title SEC

NameNELL, ROSS BNameMELTON, SCOTTAddress203 E. MAIN ST.Address203 E. MAIN ST

City-State-Zip: SPARTANBURG SC 29319-0001 City-State-Zip: SPARTANBURG SC 29319-0001

Title DIRECTOR Title DIRECTOR

NameMARKS, ROBERT ENameDEDRICK, GREGG RAddress35 MASON ST., 3RD FLOORAddress203 E MAIN ST P-11-1

City-State-Zip: GREENWICH CT 06830 City-State-Zip: SPARTANBURG SC 29319-0001

Title CHAIRMAN OF THE BOARD, Title DIRECTOR

DIRECTOR Name MILLER, JOHN C

Name LAUDERBACK, BRENDA J Address 203 E MAIN ST P-11-1

Address 203 E MAIN ST P-11-1 City-State-Zip: SPARTANBURG SC 29319-0001

City-State-Zip: SPARTANBURG SC 29319-0001

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I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: ROSS B. NELL

VP TAX AND TREASURER 04/28/2021

Electronic Signature of Signing Officer/Director Detail

Date

Officer/Director Detail Continued:

Title Title DIRECTOR DIRECTOR ROBINSON, DONALD C Name WARD, LAYSHA Name Address 203 E MAIN ST P-11-1 Address 203 E MAIN ST P-11-1 City-State-Zip: SPARTANBURG SC 29319-0001 City-State-Zip: SPARTANBURG SC 29319-0001 Title **DIRECTOR** Title **DIRECTOR** Name GUTIERREZ, JOSE' WOLFINGER, F MARK Name Address 203 E MAIN ST P-11-1 203 E MAIN ST P-11-1 Address SPARTANBURG SC 29319-0001 City-State-Zip: SPARTANBURG SC 29319-0001 City-State-Zip: Title SENIOR VICE PRESIDENT, CFO VP, CHIEF ACCOUNTING OFFICER AND Title CORPORATE CONTROLLER VEROSTEK, ROBERT P Name GILMORE, JAY C Name Address 203 E MAIN ST P-11-1 Address 203 E MAIN ST P-11-1 SPARTANBURG SC 29319-0001 City-State-Zip: City-State-Zip: SPARTANBURG SC 29319-0001 Title ASST SECRETARY Title ASST SECRETARY Name NAIL, LESTER C Name SEXTON, D MICHELLE 203 E MAIN ST P-11-1 Address Address 203 E MAIN ST P-11-1 City-State-Zip: SPARTANBURG SC 29319-0001 SPARTANBURG SC 29319-0001 City-State-Zip: Title DIRECTOR Title ASST SECRETARY Name AULESTIA, BERNADETTE Name SMITH, CHRISTOPHER A Address 203 EAST MAIN STREET Address 203 E MAIN ST P-11-1 SPARTANBURG SC 29319 City-State-Zip: City-State-Zip: SPARTANBURG SC 29319-0001 Title SENIOR VP, CHIEF BRAND OFFICER SENIOR VICE PRESIDENT, COO Title Name DILLON, JOHN W Name BODE, CHRISTOPHER D 203 E MAIN ST P-11-1 Address Address 203 E MAIN ST P-11-1 City-State-Zip: SPARTANBURG SC 29319-0001 City-State-Zip: SPARTANBURG SC 29319-0001 CHIEF INFORMATION OFFICER Title Title CHIEF GLOBAL DEVELOPMENT OFFICER Name FURLOW, MICHAEL L DUNN, STEPHEN C Name Address 203 E MAIN ST P-11-1 203 E MAIN ST P-11-1 Address City-State-Zip: SPARTANBURG SC 29319-0001 SPARTANBURG SC 29319-0001 City-State-Zip: VP GUEST EXPERIENCE AND Title MARKETING TECHNOLOGY Title VP REAL ESTATE AND BUSINESS COLTRIN, DAVID W Name DEVELOPMENT Name BURGESS, MARK S Address 203 E MAIN ST P-11-1 203 E MAIN ST P-11-1 City-State-Zip: SPARTANBURG SC 29319-0001 Address City-State-Zip: SPARTANBURG SC 29319-0001 Title VP FIELD FINANCE AND GROWTH **STRATEGIES** Title VP MARKETING AND MENU INNOVATION Name GALLAGHER, ETHAN R CURTIS, LAURIE R Name Address 203 F MAIN ST P-11-1 203 E MAIN ST P-11-1 Address City-State-Zip: SPARTANBURG SC 29319-0001 SPARTANBURG SC 29319-0001 City-State-Zip:

Title VP BRAND ENGAGEMENT

JENSEN, ERIK P Name 203 E MAIN ST P-11-1 Address

City-State-Zip: SPARTANBURG SC 29319-0001

VP TRAINING Title

VP PURCHASING Title LINFORD, GREGORY R Name Address 203 E MAIN ST P-11-1 City-State-Zip: SPARTANBURG SC 29319-0001 Title VP INVESTOR RELATIONS Name NICHOLS, CURTIS L

Name MELAKU-PETERSON, FASIKA

Address 203 E MAIN ST P-11-1

City-State-Zip: SPARTANBURG SC 29319-0001

Title VP BRAND PROTECTION
Name STARNES, THOMAS MIKE

Address 203 E MAIN ST P-11-1

City-State-Zip: SPARTANBURG SC 29319-0001

Address 203 E MAIN ST P-11-1

City-State-Zip: SPARTANBURG SC 29319-0001

Title VP OPERATIONS SERVICES

Name TORRES, RAMON

Address 203 E MAIN ST P-11-1

City-State-Zip: SPARTANBURG SC 29319-0001