

2024 FOREIGN PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# 851304

Entity Name: THERMO FISHER SCIENTIFIC INC.**Current Principal Place of Business:**168 THIRD AVENUE
WALTHAM, MA 02451**Current Mailing Address:**168 THIRD AVENUE
WALTHAM, MA 02451 US**FEI Number:** 04-2209186**Certificate of Status Desired:** No**Name and Address of Current Registered Agent:**CAPITOL CORPORATE SERVICES, INC.
515 EAST PARK AVENUE
2ND FL
TALLAHASSEE, FL 32301 US*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.***SIGNATURE:**

Electronic Signature of Registered Agent

Date

Officer/Director Detail :**Title** DIRECTOR, PRESIDENT, CEO,
CHAIRMAN**Name** CASPER, MARC N**Address** 168 THIRD AVENUE**City-State-Zip:** WALTHAM MA 02451**Title** VICE PRESIDENT, TREASURER,
ASSISTANT SECRETARY**Name** SMITH, ANTHONY H**Address** 168 THIRD AVENUE**City-State-Zip:** WALTHAM MA 02451**Title** ASSISTANT SECRETARY**Name** BRUNI, JAMES E**Address** 300 INDUSTRY DRIVE**City-State-Zip:** PITTSBURGH PA 15275**Title** DIRECTOR**Name** HARRIS, C. MARTIN**Address** 168 THIRD AVENUE**City-State-Zip:** WALTHAM MA 02451**Title** ASSISTANT TREASURER**Name** SPELLMAN, MAURA A**Address** 168 THIRD AVENUE**City-State-Zip:** WALTHAM MA 02451**Title** ASST. SECRETARY**Name** MICHAUD, MICHAEL K**Address** 168 THIRD AVENUE**City-State-Zip:** WALTHAM MA 02451**Title** DIRECTOR**Name** CHAI, NELSON J**Address** 168 THIRD AVENUE**City-State-Zip:** WALTHAM MA 02451**Title** ASST. SECRETARY**Name** FETTER, ROBERT H**Address** 168 THIRD AVENUE**City-State-Zip:** WALTHAM MA 02451**Continues on page 2**

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: JAMES E BRUNI

ASSISTANT SECRETARY 04/16/2024

Electronic Signature of Signing Officer/Director Detail

Date

Officer/Director Detail Continued :

Title DIRECTOR
Name SPERLING, SCOTT M
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT
Name LOWERY, FREDERICK M
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title CFO, SENIOR VICE PRESIDENT
Name WILLIAMSON, STEPHEN
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title DIRECTOR
Name SORENSEN, LARS REBIEN
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT, GENERAL COUNSEL
Name BOXER, MICHAEL A
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title DIRECTOR
Name MULLEN, JAMES
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT
Name PETTITI, GIANLUCA
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT
Name PARKER, PAUL G
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT
Name CRAMP, DANIELLA
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT
Name BAUER, KONRAD
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title VICE PRESIDENT, CCO
Name BELL POUND, SANDRA

Title DIRECTOR
Name JACKS, TYLER
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT
Name SHINE, DANIEL P
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title DIRECTOR
Name WEISLER, DION J.
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT, CHIEF
HUMAN RESOURCES OFFICER
Name BRITT, LISA P.
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title EXECUTIVE VICE PRESIDENT, COO
Name LAGARDE, MICHEL
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title DIRECTOR
Name SPAR, DEBORA L
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT
Name SHAFER, MICHAEL D
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT, CIO
Name SNYDER, RYAN
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title ASSISTANT SECRETARY
Name SVEDLUND, JONAS
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title DIRECTOR
Name KEITH, R. ALEXANDRA
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title DIRECTOR
Name CHANDY, RUBY R
Address 168 THIRD AVENUE

Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT
Name SOS, JOHN
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT
Name SMEDLEY, MARK
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title VICE PRESIDENT, STRATEGY AND MARKETING
Name JOSHI, ADITYA
Address 168 THIRD AVE
City-State-Zip: WALTHAM MA 02451

Title DIRECTOR
Name JOHNSON, JENNIFER M
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT
Name PACIOUS, SEBASTIAN
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

City-State-Zip: WALTHAM MA 02451

Title VICE PRESIDENT, CHIEF
ACCOUNTING OFFICER
Name HOLMES, JOSEPH
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title VICE PRESIDENT
Name TEJADA, RAFAEL
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451

Title VICE PRESIDENT, DEPUTY GENERAL
COUNSEL, CORPORATE SECRETARY
Name CHEN, JULIA L
Address 168 THIRD AVE
City-State-Zip: WALTHAM MA 02451

Title SENIOR VICE PRESIDENT
Name SPOOR, RICHARD LAWRENCE
Address 168 THIRD AVENUE
City-State-Zip: WALTHAM MA 02451