2019 FOREIGN PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# 815654

Entity Name: ECOLAB INC.

FILED Feb 15, 2019 Secretary of State 4976777190CC

Current Principal Place of Business:

1 ECOLAB PLACE ST. PAUL, MN 55102

Current Mailing Address:

ASSISTANT SECRETARY 1 ECOLAB PLACE ST. PAUL, MN 55102 US

FEI Number: 41-0231510 Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CT CORPORATION SYSTEM 1200 S. PINE ISLAND ROAD PLANTATION, FL 33324 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent Date

Officer/Director Detail:

Title ASSISTANT SECRETARY Title CFO

NameDUVICK, DAVIDNameSCHMECHEL, DANIELAddress1 ECOLAB PLACEAddress1 ECOLAB PLACE

City-State-Zip: ST. PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102

Title CHAIRMAN OF THE BOARD AND Title EXECUTIVE VICE PRESIDENT AND

CHIEF EXECUTIVE OFFICER PRESIDENT - REGIONS

NameBAKER, DOUGLASNameBECK, CHRISTOPHEAddress1 ECOLAB PLACEAddress1 ECOLAB PLACE

City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND Title EXECUTIVE VICE PRESIDENT AND

CHIEF TECHNICAL OFFICER CHIEF SUPPLY CHAIN OFFICER

NameBERGER, LARRYNameBLANCO, ALEXAddress1 ECOLAB PLACEAddress1 ECOLAB PLACE

City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND Title SENIOR VICE PRESIDENT -

PRESIDENT - EUROPE CORPORATE DEVELOPMENT

Name BUSCH, ANGELA

Name BROWN, DARRELL Name BUSCH, ANGELA

Address 1 ECOLAB PLACE Address 1 ECOLAB PLACE

City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102

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I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: DAVID F. DUVICK ASSISTANT SECRETARY 02/15/2019

Electronic Signature of Signing Officer/Director Detail

Date

Officer/Director Detail Continued : Title **EXECUTIVE VICE PRESIDENT AND** PRESIDENT - GLOBAL Title PRESIDENT AND CHIEF OPERATING OFFICER INSTITUTIONAL HICKEY, MICHAEL Name Name HANDLEY, THOMAS 1 ECOLAB PLACE Address 1 ECOLAB PLACE Address City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102 Title **EXECUTIVE VICE PRESIDENT -**Title EXECUTIVE VICE PRESIDENT AND PRESIDENT -**HUMAN RESOURCES** GLOBAL SERVICES AND SPECIALTY Name MARSH, LAURIE Name INCHAUSTEGUI, ROBERTO Address 1 ECOLAB PLACE 1 ECOLAB PLACE Address City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102 **VICE PRESIDENT - TAX** Title EXECUTIVE VICE PRESIDENT AND CHIEF Title INFORMATION OFFICER Name MCNAMARA, JUDY Name ARCALGUD, ANIL Address 1 ECOLAB PLACE 1 ECOLAB PLACE Address City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102 EXECUTIVE VICE PRESIDENT AND Title PRESIDENT - GLOBAL FOOD & Title EXECUTIVE VICE PRESIDENT AND PRESIDENT -**BEVERAGE** GLOBAL WATER AND PROCESS SERVICES Name WYANT, JILL Name MULHERE, TIMOTHY Address 1 ECOLAB PLACE 1 ECOLAB PLACE Address SAINT PAUL MN 55102 City-State-Zip: City-State-Zip: SAINT PAUL MN 55102 Title DIRECTOR Title DIRECTOR Name BILLER, LES Name BECK, BARBARA Address 1 ECOLAB PLACE 1 ECOLAB PLACE Address City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102 Title DIRECTOR Title DIRECTOR Name LARSON, MICHAEL Name HIGGINS, ARTHUR 1 ECOLAB PLACE Address 370 WABASHA STREET NORTH Address City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102 Title DIRECTOR Title DIRECTOR Name VAUTRINOT, SUZANNE Name REICH, VICTORIA Address 1 ECOLAB PLACE Address 1 ECOLAB PLACE SAINT PAUL MN 55102 City-State-Zip: City-State-Zip: SAINT PAUL MN 55102 Title SENIOR VICE PRESIDENT - GLOBAL Title **DIRECTOR** MARKETING AND COMMUNICATIONS Name ZILLMER, JOHN SIMERMEYER, ELIZABETH Name 1 ECOLAB PLACE Address Address 1 ECOLAB PLACE SAINT PAUL MN 55102 SAINT PAUL MN 55102 City-State-Zip: City-State-Zip: DIRECTOR Title DIRECTOR Title MCKIBBEN, TRACY B ETTINGER, JEFFREY M. Name Name Address 1 ECOLAB PLACE Address 1 ECOLAB PLACE

City-State-Zip: ST. PAUL MN 55102 City-State-Zip: ST. PAUL MN 55102

Title **SECRETARY** Title DIRECTOR

Name MACLENNAN, DAVID W. Name MCCORMICK, MICHAEL 1 ECOLAB PLACE Address 1 ECOLAB PLACE Address City-State-Zip: ST. PAUL MN 55102 City-State-Zip: ST. PAUL MN 55102

Title ASST. TREASURER

Name BETTMANN, KRISTEN L

Address ASSISTANT TREASURER

1 ECOLAB PLACE

City-State-Zip: ST. PAUL MN 55102

Title DIRECTOR

Name BALLARD, SHARI
Address 1 ECOLAB PLACE
City-State-Zip: ST. PAUL MN 55102

Title ASST. SECRETARY
Name BEASTROM, TIMOTHY
Address 1 ECOLAB PLACE
City-State-Zip: ST. PAUL MN 55102

Title DIRECTOR

Name LIONELL NOWELL Address 1 ECOLAB PLACE

City-State-Zip: ST. PAUL MN 55102

Title ASSISTANT TREASURER
Name LASAGE, MUHAMMED
Address 1 ECOLAB PLACE
City-State-Zip: ST. PAUL MN 55102