2021 FOREIGN NOT FOR PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# F9700000885

Entity Name: SOUTHWEST RESEARCH INSTITUTE INC.

Current Principal Place of Business:

6220 CULEBRA ROAD SAN ANTONIO, TX 78238

Current Mailing Address:

6220 CULEBRA ROAD SAN ANTONIO, TX 78238 US

FEI Number: 74-1070544

Name and Address of Current Registered Agent:

C T CORPORATION SYSTEM 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324 US

Certificate of Status Desired: No

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Officer/Director Detail :

Onicendired	Stor Detail.		
Title	VICE PRESIDENT - INTELLIGENT SYSTEMS	Title	VICE PRESIDENT - CHEMISTRY AND CHEMICAL ENGINEERING
Name	DELLENBACK, STEVEN W.	Name	MACNAUGHTON, MICHAEL G.
Address	6220 CULEBRA ROAD	Address	6220 CULEBRA ROAD
City-State-Zip:	SAN ANTONIO TX 78238	City-State-Zip:	SAN ANTONIO TX 78238
Title Name	DIRECTOR GREEN, PHILLIP D.	Title Name	DIRECTOR KORBELL, JOHN C.
Address	PO BOX 1600	Address	745 E. MULBERRY AVENUE SUITE 200
City-State-Zip:	SAN ANTONIO TX 78296-1600	City-State-Zip:	SAN ANTONIO TX 78212-3166
Title Name	DIRECTOR LUBEL, KIMBERLY S.	Title	
Address	755 E. MULBERRY AVE SUITE 200	Name Address	LEE, MILTON B. 6103 WOOD BAYOU
City-State-Zip:	SAN ANTONIA TX 78212-4285	City-State-Zip:	SAN ANTONIO TX 78249-1923
Title Name	DIRECTOR NEWTON, JAN	Title Name	DIRECTOR PFEIFFER, PHILIP J.
Address	113 ARROYO	Address	175 CLUBS DRIVE
City-State-Zip:		City-State-Zip:	BOERNE TX 78006-6174

Continues on page 2

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 617, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: LINDA BOEHME

TREASURER

04/22/2021 Date

Electronic Signature of Signing Officer/Director Detail

Officer/Director Detail Continued :

FILED Apr 22, 2021 Secretary of State 5708682059CC

Date

Title	DIRECTOR	Title	VICE PRESIDENT - POWERTRAIN
Name	RANKIN, MARY ANN	Name	ENGINEERING STEWART, DANIEL W.
Address	1119 MAIN ADMINISTRATION BUILDING	Address	6220 CULEBRA ROAD
City-State-Zip:	COLLEGE PARK MD 20742-5031	City-State-Zip:	SAN ANTONIO TX 78238
Title	VICE PRESIDENT - FUELS AND LUBRICANTS RESEARCH	Title	VICE PRESIDENT - MECHANICAL
Name	MARTY, STEVEN D.		ENGINEERING
Address	6220 CULEBRA ROAD	Name	DEFFENBAUGH, DANNY M.
City-State-Zip:	SAN ANTONIO TX 78238	Address	6220 CULEBRA ROAD
		City-State-Zip:	SAN ANTONIO TX 78238
Title	SECRETARY	Title	VICE PRESIDENT - FINANCE
Name	RAFFERTY, BETH ANN	Name	RAFFERTY, BETH ANN
Address	PO DRAWER 28510	Address	PO DRAWER 28510
City-State-Zip:	SAN ANTONIO TX 78228-0510	City-State-Zip:	SAN ANTONIO TX 78228-0510
Title	VICE PRESIDENT - SPACE SCIENCE AND ENGINEERING	Title	DIRECTOR
Name	BURCH, JAMES L.	Name	ROMO, RICARDO
Address	6220 CULEBRA ROAD	Address	THE UNIVERSITY OF TEXAS AT SAN
City-State-Zip:	SAN ANTONIO TX 78238		ANTONIO 125 W. AGARITA AVENUE
, ,		City-State-Zip:	SAN ANTONIO TX 78212-2926
Title	GENERAL COUNSEL		
Name	TROLLINGER, MONICA R.	Title	VICE PRESIDENT - FACILITIES & SERVICES
Address	6220 CULEBRA ROAD	Name	EASLEY, PAUL
City-State-Zip:	SAN ANTONIO TX 78238	Address	6220 CULEBRA ROAD
Title	VICE PRESIDENT - HUMAN RESOURCES	City-State-Zip:	SAN ANTONIO TX 78238
Name	MAGARO, TONY	Title	VICE PRESIDENT - APPLIED PHYSICS
Address	6220 CULEBRA ROAD	Name	BENNETT, KENNETH H.
City-State-Zip:	SAN ANTONIO TX 78238	Address	6220 CULEBRA ROAD
T		City-State-Zip:	
Title	VICE PRESIDENT - APPLIED POWER		
Name		Title	VICE PRESIDENT - DEFENCE AND INTELLIGENCE SOLUTIONS
Address	6220 CULEBRA ROAD	Name	SMITH, C. NILS
City-State-Zip:	SAN ANTONIO TX 78238	Address	6220 CULEBRA ROAD
Title	PRESIDENT	City-State-Zip:	SAN ANTONIO TX 78238
Name	HAMILTON, ADAM L.		050
Address	PO DRAWER 28510	Title	
City-State-Zip:	SAN ANTONIO TX 78228-0510	Name	
Title	TREASURER	Address	6220 CULEBRA ROAD
Name	BOEHME, LINDA	City-State-Zip:	SAN ANTONIO TX 78238
Address	PO DRAWER 28510	Title	EXECUTIVE VICE PRESIDENT
City-State-Zip:	SAN ANTONIO TX 78228-0510	Name	DOWNING, WALTER D.
		Address	700 E. HILDEBRAND SUITE 1202
Title		City-State-Zip:	
Name	ZACHRY, DAVID S.	T '4.	
Address	P.O. BOX 33240	Title	
City-State-Zip:	SAN ANTONIO TX 78265-3240	Name	ALEXANDER, WAYNE S.
Title	DIRECTOR	Address	2 LOST TIMBERS
		City-State-Zip:	SAN ANTONIO TX 78248-1661

Name	AMES, GENE		
Address	P.O. BOX 160186	Title	DIRECTOR
Address	P.O. BOX 100186	Name	BATES, J. DAN
City-State-Zip:	SAN ANTONIO TX 78280-2386	Address	222 WELLESLEY LOOP
Title	VC	City-State-Zip:	SHAVANO PARK TX 78231-2270
Name	DAWSON, SAM G	Title Name	CHAIRMAN OF THE BOARD
Address	2000 NW LOOP 410		
City-State-Zip:	SAN ANTONIO TX 78213-2251		ALEXANDER, WAYNE S.
		Address	2 LOST TIMBERS
Title	DIRECTOR	City-State-Zip:	SAN ANTONIO TX 78248-1661
Name	HAMILTON, ADAM L.		
Address	PO DRAWER 28510		
City-State-Zip:	SAN ANTONIO TX 78228-0510		