2024 FOREIGN LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# M21000008796

Entity Name: ALVAREZ & MARSAL INFRASTRUCTURE & CAPITAL

PROJECTS, LLC

Current Principal Place of Business:

600 MADISON AVENUE 8TH FLOOR NEW YORK, NY 10022

Current Mailing Address:

600 MADISON AVENUE 8TH FLOOR NEW YORK, NY 10022 US

FEI Number: 27-1229047 Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CORPORATION SERVICE COMPANY 1201 HAYS STREET TALLAHASSEE, FL 32301 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

FILED Feb 20, 2024

Secretary of State

4850553087CC

Authorized Person(s) Detail:

Title AUTHORIZED MEMBER Title VP

Name ALVAREZ & MARSAL HOLDINGS, LLC Name PORETSKY, JOEL A.

Address 600 MADISON AVENUE Address 600 MADISON AVENUE

8TH FLOOR 8TH FLOOR

City-State-Zip: NEW YORK NY 10022 City-State-Zip: NEW YORK NY 10022

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: JOEL A. PORETSKY

AUTHORIZED REPRESENTATIVE 02/20/2024