

**2013 FOREIGN LIMITED LIABILITY COMPANY ANNUAL REPORT**

DOCUMENT# M10000001591

**FILED**  
**Apr 15, 2013**  
**Secretary of State**  
**CC1175349353**

**Entity Name:** ALVAREZ & MARSAL FINANCIAL INDUSTRY ADVISORY SERVICES, LLC

**Current Principal Place of Business:**

600 MADISON AVENUE, 8TH FLOOR  
NEW YORK, NY 10022

**Current Mailing Address:**

600 MADISON AVENUE, 8TH FLOOR  
NEW YORK, NY 10022 US

**FEI Number:** 26-2342623

**Certificate of Status Desired:** No

**Name and Address of Current Registered Agent:**

CORPORATION SERVICE COMPANY  
1201 HAYS STREET  
TALLAHASSEE, FL 32301-2525 US

*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.*

SIGNATURE:

\_\_\_\_\_  
Electronic Signature of Registered Agent

\_\_\_\_\_  
Date

**Authorized Person(s) Detail :**

Title MGR  
Name ALVAREZ, ANTONIO CII  
Address 600 MADISON AVENUE, 8TH FLOOR  
City-State-Zip: NEW YORK NY 10022

Title MGR  
Name MARSAL, BRYAN P  
Address 600 MADISON AVNUE, 8TH FLOOR  
City-State-Zip: NEW YORK NY 10022

Title MGR  
Name GOLDEN, SAMUEL  
Address 700 LOUISIANA STREET, SUITE 900  
City-State-Zip: HOUSTON TX 77002

*I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 608, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.*

SIGNATURE: ANTONIO C. ALVAREZ

MANAGER

04/15/2013

\_\_\_\_\_  
Electronic Signature of Signing Authorized Person(s) Detail

\_\_\_\_\_  
Date