2023 FOREIGN LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# M04000001356

Entity Name: TIAA-CREF INDIVIDUAL & INSTITUTIONAL SERVICES, LLC

FILED
Jan 24, 2023
Secretary of State
8752373615CC

Current Principal Place of Business:

730 THIRD AVENUE NEW YORK, NY 10017

Current Mailing Address:

730 THIRD AVENUE NEW YORK, NY 10017 US

FEI Number: 55-0856733 Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CORPORATION SERVICE COMPANY 1201 HAYS STREET TALLAHASSEE, FL 32301-2525 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

Authorized Person(s) Detail :

Title	MANAGER	Title	MANAGER
Name	BADWE, RASHMI	Name	GRIESSER, WILLIAM G
Address	730 THIRD AVENUE	Address	730 THIRD AVENUE
City-State-Zip:	NEW YORK NY 10017	City-State-Zip:	NEW YORK NY 10017

Title MANAGER Title MANAGER

NameJONES, ERIC TNameBELLUCCI, RAYMONDAddress730 THIRD AVENUEAddress730 THIRD AVENUECity-State-Zip:NEW YORK NY 10017City-State-Zip:NEW YORK NY 10017

Title MANAGER Title SECRETARY

NameKAHRMANN, ANGELANameZELNICK, JEANNEAddress730 THIRD AVENUEAddress730 THIRD AVENUECity-State-Zip:NEW YORK NY 10017City-State-Zip:NEW YORK NY 10017

Title AUTHORIZED REPRESENTATIVE Title VF

NameWORLEY, STEVEN A.NameBARAKS, CHRISTOPHERAddress730 THIRD AVENUEAddress730 THIRD AVENUECity-State-Zip:NEW YORK NY 10017City-State-Zip:NEW YORK NY 10017

Continues on page 2

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: JEANNE ZELNICK

SECRETARY

01/24/2023

Authorized Person(s) Detail Continued:

Title ASST. SECRETARY
Name RAMOS, JANET

Address 730 THIRD AVENUE

City-State-Zip: NEW YORK NY 10017

Title ASST. SECRETARY

Name NEGRON, PATRICIA Address 730 THIRD AVENUE

City-State-Zip: NEW YORK NY 10017

Title ASST. SECRETARY
Name BARNHILL, HELEN
Address 730 THIRD AVENUE
City-State-Zip: NEW YORK NY 10017

Title TREASURER

Name HEALD, CHRISTOPHER J

Address 8500 ANDREW CARNEGIE BLVD

City-State-Zip: CHARLOTTE NC 28262

Title AUTHORIZED REPRESENTATIVE

Name GOODSON, KINDLE
Address 730 THIRD AVENUE
City-State-Zip: NEW YORK NY 10017