2021 FOREIGN LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# M03000004352

Entity Name: ALVAREZ & MARSAL HOLDINGS, LLC

Current Principal Place of Business:

600 MADISON AVENUE 8TH FLOOR

NEW YORK, NY 10022

Current Mailing Address:

600 MADISON AVENUE

8TH FLOOR

NEW YORK, NY 10022 US

FEI Number: 56-2409465 Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CORPORATION SERVICE COMPANY 1201 HAYS STREET TALLAHASSEE, FL 32301 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Address

Electronic Signature of Registered Agent

Date

FILED Apr 16, 2021

Secretary of State

4663916364CC

Authorized Person(s) Detail:

Title VΡ Title MANAGER

MARSAL, BRYAN P PORETSKY, JOEL A Name Name

> 600 MADISON AVENUE Address 600 MADISON AVENUE

8TH FLOOR 8TH FLOOR

NEW YORK NY 10022 NEW YORK NY 10022 City-State-Zip: City-State-Zip:

Title **MANAGER**

ALVAREZ II, ANTONIO C. Name

600 MADISON AVENUE Address

8TH FLOOR

NEW YORK NY 10022 City-State-Zip:

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: JOEL A. PORETSKY

VICE PRESIDENT

04/16/2021