

**2022 FLORIDA LIMITED LIABILITY COMPANY ANNUAL REPORT**

DOCUMENT# L15000171600

**Entity Name:** 978 HARBOR TERRACE ROAD, LLC

**Current Principal Place of Business:**

910 HARBOR TERRACE ROAD  
TAVARES, FL 32778

**Current Mailing Address:**

910 HARBOR TERRACE ROAD  
TAVARES, FL 32778 US

**FEI Number:** 47-5295893

**Certificate of Status Desired:** No

**Name and Address of Current Registered Agent:**

PICKENS, MARTIN C  
910 HARBOR TERRACE RD  
TAVARES, FL 32778 US

*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.*

**SIGNATURE:** MARTIN C PICKENS

04/21/2022

Electronic Signature of Registered Agent

Date

**Authorized Person(s) Detail :**

Title AMBR  
Name PICKENS, MARTIN C  
Address 910 HARBOR TERRACE ROAD  
City-State-Zip: TAVARES FL 32778

Title AMBR  
Name PICKENS, DULCIE M  
Address 910 HARBOR TERRACE ROAD  
City-State-Zip: TAVARES FL 32778

Title AMBR  
Name PICKENS, WES B  
Address 860 PECORI TERRACE  
City-State-Zip: OCOEE FL 34761

Title AMBR  
Name WHITMAN, ALISTER L  
Address 2935 CARSASSI DR  
City-State-Zip: OCOEE FL 34761

*I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.*

**SIGNATURE:** DULCIE PICKENS

AMBR

04/21/2022

Electronic Signature of Signing Authorized Person(s) Detail

Date