

2023 FLORIDA LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# L12000118430

Entity Name: SHAFFER AND ASSOCIATES, LLC

Current Principal Place of Business:

400 S. STEELE STREET
#18
DENVER, CO 80209

Current Mailing Address:

400 S. STEELE STREET
#18
DENVER, CO 80209 US

FEI Number: 46-1021298

Certificate of Status Desired: No

Name and Address of Current Registered Agent:

NOVATT, JEFF ESQ.
1415 PANTHER LANE
SUITE 432
NAPLES, FL 34109 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE: JEFF NOVATT, ESQ.

01/04/2023

Electronic Signature of Registered Agent

Date

Authorized Person(s) Detail :

Title MGR
Name SHAFFER, OREN
Address 60 SEAGATE DRIVE, #1702
City-State-Zip: NAPLES FL 34103

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: OREN SHAFFER

MGR

01/04/2023

Electronic Signature of Signing Authorized Person(s) Detail

Date