

**Electronic Articles of Incorporation  
For**

**P03000026390  
FILED  
March 05, 2003  
Sec. Of State**

ALCARD USA, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

ALCARD USA, INC.

**Article II**

The principal place of business address:

467 SILVER PALM WAY  
WESTON, FL. 33327

The mailing address of the corporation is:

467 SILVER PALM WAY  
WESTON, FL. 33327

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

100

**Article V**

The name and Florida street address of the registered agent is:

ALEJANDRO BALLESTIN  
467 SILVER PALM WAY  
WESTON, FL. 33327

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: ALEJANDRO BALLESTIN

### **Article VI**

The name and address of the incorporator is:

ALEJANDRO BALLESTIN  
467 SILVER PALM WAY  
WESTON, FLORIDA 33327

Incorporator Signature: ALEJANDRO BALLESTIN

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: VP  
AGUSTIN CANOSA MARTINEZ  
CABOTO 630  
BUENOS AIRES, BA. 1157 AR

Title: VP  
LORENZO OFFENHENDEN  
CABOTO 630  
BUENOS AIRES, BA. 1157 AR

Title: VP  
ALEJANDRO BALLESTIN  
467 SILVER PALM WAY  
WESTON, FL. 33327 US

### **Article VIII**

The effective date for this corporation shall be:

03/06/2003