

# 2003 FOR PROFIT CORPORATION UNIFORM BUSINESS REPORT (UBR)


**FILED**  
**Feb 18, 2003 8:00 am**  
**Secretary of State**

02-18-2003 90102 010 \*\*\*150.00

M19826 1A0

**DOCUMENT # F02000006279**

1. Entity Name  
**NETFLIX, INC.**



Principal Place of Business  
**970 UNIVERSITY AVENUE  
LOS GATOS CA 95032**

Mailing Address  
**970 UNIVERSITY AVENUE  
LOS GATOS CA 95032**

**90029191**



CHECK HERE IF MAKING CHANGES

2. Principal Place of Business  
Suite, Apt. #, etc.  
City & State  
Zip

3. Mailing Address  
Suite, Apt. #, etc.  
City & State  
Zip

4. FEI Number **77-0467272**  
Applied For  
 Not Applicable

5. Certificate of Status Desired  **\$8.75** Additional Fee Required

6. Name and Address of Current Registered Agent

**NRAI SERVICES, INC.  
526 E. PARK AVENUE  
TALLAHASSEE FL 32301**

7. Name and Address of New Registered Agent

Name  
Street Address (P.O. Box Number is Not Acceptable)  
City **FL** Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE \_\_\_\_\_ DATE \_\_\_\_\_  
Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating)

**FILE-NOW!!! FEE IS \$150.00**  
**After May 1, 2003 Fee will be \$550.00**  
**Make Check Payable to Florida Department of State**

9. Election Campaign Financing Trust Fund Contribution.  **\$5.00** May Be Added to Fees

10. OFFICERS AND DIRECTORS

TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>DPCE HASTINGS, REED 970 UNIVERSITY AVENUE LOS GATOS CA 95032</b>	<input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>SCFO MCCARTHY, W. BARRY JR. 970 UNIVERSITY AVENUE LOS GATOS CA 95032</b>	<input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>V DILLON, THOMAS R 970 UNIVERSITY AVENUE LOS GATOS CA 95032</b>	<input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>V KILGORE, LESLIE J 970 UNIVERSITY AVENUE LOS GATOS CA 95032</b>	<input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>D BARTON, RICHARD N 13810 SE EASTGATE WAY, SUITE 400 BELLEVUE WA 98008</b>	<input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>D HOAG, JAY C 528 RAMONA STREET PALO ALTO CA 94301</b>	<input type="checkbox"/> Delete

11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11

TITLE NAME STREET ADDRESS CITY-ST-ZIP		<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP		<input type="checkbox"/> Change <input type="checkbox"/> Addition
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TITLE NAME STREET ADDRESS CITY-ST-ZIP		<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP		<input type="checkbox"/> Change <input type="checkbox"/> Addition

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: SIGNATURE REQUIRED **2-9-03**  
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

CR2E034 (10/02)

Attachment  
Doc. # F02000006279 90029191

Attachment to

State of Florida  
2003 Uniform Business Report

Document # F02000006279

FEI Number 77-0467272

Section 11. Additions to Officers and Directors

Title	D	Addition
Name	Timothy M. Haley	
Street Address	3000 Sand Hill Road - Bldg. 2 - Suite 290	
City - ST - Zip	Menlo Park CA 94025	

Title	D	Addition
Name	A. Robert Pisano	
Street Address	5757 Wilshire Blvd. - 8 <sup>th</sup> Floor	
City - ST - Zip	Los Angeles CA 90036	

Title	D	Addition
Name	Michael Ramsay	
Street Address	2160 Gold Street	
City - ST - Zip	Alviso CA 95002	

Title	D	Addition
Name	Michael N. Schuh	
Street Address	70 Willow Rd Suite 200	
City - ST - Zip	Menlo Park CA 94025	