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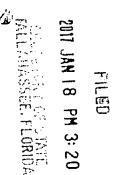
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- Practical Guidance –

January 11, 2017

(VIA U.S. Mail)

Department of State Division of Corporations Clifton Building 2661 Executive Center Circle Tallahassee, FL 32301

In Re: Upper Room Ministries Land O'Lakes Articles of Incorporation

Dear Sir or Madam:

Please find enclosed Articles of Incorporation for Upper Room Ministries Land O'Lakes and a check in the amount of Seventy Dollars (\$70.00) in order to incorporate Upper Room Ministries Land O'Lakes as a Florida not-for-profit corporation.

Upon filing, please mail the original Articles to the following address, in the self-addressed stamped envelope provided:

Aaron J. Tracy c/o Tracy Law, P.A. P.O. Box 2759 Sarasota, Florida 34230

Thank you for your attention with regard to this matter. Should you have any questions, please do not hesitate to contact me.

Sincerely,

/s/ Aaron J. Tracy

Enclosures

ARTICLES OF INCORPORATION OF UPPER ROOM MINISTRIES LAND O'LAKES, INC.

FILED 2017 JAN 18 PM 3: 20 INC.

I, the undersigned, do hereby subscribe my name to these Articles of Incorporation for the purpose of creating a Corporation, not for profit in nature and purpose, in accordance with Chapter 617, Florida Statutes, as now in force or hereafter amended.

ARTICLE I NAME, ADDRESS AND INITIAL REGISTERED AGENT AND OFFICE

The name of this Corporation shall be UPPER ROOM MINISTRIES LAND O'LAKES, INC. (the "Corporation"). The address of the Corporation's principal place of business, and its mailing address is 3407 Lake Padgett Drive, Land O'Lakes, Florida 34639. The street address of the initial registered agent is 3407 Lake Padgett Drive, Land O'Lakes, Florida 34639, and the name of the initial registered agent is Keith Donahue.

ARTICLE II OBJECTIVES AND PURPOSES

The general objective and purpose of this Corporation shall be:

- 1. The Corporation is organized exclusively for religious, charitable and educational purposes, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code, or the corresponding provision of any future Federal tax code.
- 2. Educating and supporting people through the creation of a number of programs targeted to ultimately bring awareness and support to having a relationship with Jesus Christ. The Ministry's programs provide techniques and assistance on having healthy spiritual awareness and relationships, through regular practices (such as worship and prayer, Bible study and meditation and participation in spiritual support groups). The Ministry will also set-forth charitable programs to aid those in need of assistance through the love of God and others with regard to hardships incurred.
- 3. To establish and publish rules and regulations governing:
 - a) The adoption and publication of Bylaws; and
 - b) The adoption of the corporate seal.
- 4. To enter into contractual agreements, including but not limited to the lease, purchase and sale, of any and all kinds of real and personal property which may be necessary or appropriate for any of the foregoing objectives and purposes and to enter into agreements with persons or agents for the provision of professional services relating to the foregoing objectives and purposes.

- 5. To borrow money and mortgage, pledge, encumber, or otherwise hypothecate assets of the Corporation as security therefor.
- 6. To employ the foregoing general purposes and objectives as guidelines, which are not to be construed as limitations. Said purposes may from time to time be changed through lawful procedures as directed by a vote of the Corporation's Directors in accordance with its published or adopted Bylaws. This Corporation shall also have all other common law and statutory powers as are provided by the laws of the State of Florida under which this Corporation is organized.
- 7. Notwithstanding any other provision of these Articles, this Corporation shall not carry on any other activities not permitted to be carried on: (a) by an organization exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code (or the corresponding section of any future Federal tax code); or (b) by a corporation, contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code (or the corresponding section of any future Federal tax code).

ARTICLE III TERM OF EXISTENCE

Pursuant to the provisions of Section 617.0123, Florida Statutes, this Corporation shall begin existence upon the filing of these Articles of Incorporation with the Secretary of State, State of Florida. This Corporation shall have perpetual existence, or as determined earlier by the laws of the State of Florida, or by the vote of its Directors, as provided in the Bylaws of this Corporation.

ARTICLE IV NAME AND ADDRESS OF INCORPORATOR

Aaron J. Tracy, Esq.

435 12th Street W., Suite 209, Bradenton, FL 34205

ARTICLE V DIRECTORS OF THE CORPORATION

The affairs of the Corporation shall be managed by its Officers and Board of Directors. The Officers of this Corporation shall be as follows: President, Vice President, Secretary, Treasurer, and such other officers with such other duties and tenures as set forth and provided by the Bylaws of the Corporation.

The Board of Directors shall consist of not less than three (3) nor more than nine (9) Directors who shall be elected, qualified as to their membership and hold office in accordance with the provisions of the Bylaws of this Corporation.

At any meeting of the Directors, a majority of the then elected Board of Directors shall constitute a quorum.

ARTICLE VI NAMES OF INITIAL DIRECTORS

Directors:

Keith Donahue Cathy Donahue Tracy Brink

ARTICLE VII AMENDMENT OF THE ARTICLES OF INCORPORATION

- A. The Articles of Incorporation may be altered, amended or repealed in whole or in part by the majority vote of all members of the Board of Directors of the Corporation at any duly-called and noticed regular or special meeting. Any Amendments of the Articles of Incorporation, upon the approval by the Secretary of State of Florida and upon filing in the office of the said Secretary of State and paying all required filing fees shall become and be taken as part of, these Articles of Incorporation.
- B. Notwithstanding the foregoing Section A, the officers or directors of the Corporation shall not cause any amendment or alteration of the Articles of Incorporation or Bylaws to be made which would alter the intention and purposes expressed in Article II or which would conflict with the provisions of Articles VIII (if applicable) and IX of these Articles of Incorporation.

ARTICLE VIII RESTRICTIONS

Notwithstanding any other Article of these Articles of Incorporation, if the Corporation is determined to be a Private Foundation within the meaning of Section 509(a) of the Internal Revenue Code (or corresponding section of any future Federal tax code), then the Corporation:

- A. Shall distribute its income, if any, for each tax year at such time and in such manner as not to become subject to the tax on undistributed income imposed by Section 4942 of the Internal Revenue Code (or corresponding section of any future Federal tax code).
- B. Will not engage in any act of self-dealing as defined in Section 4941(d) of the Internal Revenue Code (or corresponding section of any future Federal tax code).
- C. Will not retain any excess business holdings as defined in Section 4943(c) of the Internal Revenue Code (or corresponding section of any future Federal tax code).
- D. Will not make any investments in such manner as to subject it to tax under Section 4944 of the Internal Revenue Code (or corresponding section of any Future federal tax code).

E. Will not make any expenditures as defined in Section 4945(d) of the Internal Revenue Code (or corresponding section of any future Federal tax code).

No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to, its members, trustees, directors, officers, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of Section 501(c)(3) purposes. No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publication or distribution of statements), any political campaign on behalf of, or in opposition to, any candidate for public office.

ARTICLE IX DISSOLUTION

In the event the Corporation is dissolved by either voluntary or involuntary means, all assets of the Corporation shall be distributed for one or more exempt purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code, i.e., charitable, educational, religious or scientific (or corresponding section of any future Federal tax code), or shall be distributed to the Federal Government, or to a state or local government for a public purpose. The determination required hereby shall be made by the Corporation's Board of Directors in their sole discretion, applying the guidelines set forth herein. Any such assets not so disposed of shall be disposed of by a Court of Competent Jurisdiction of the county in which the principal office of the Corporation is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

Aaron J. Tracy, Esq., Incorporator

Having been named as registered agent and to accept service of process for the above-stated Corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiat with and accept the obligations of my position as registered agent.

Keith Donahue