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Office of the Vice President and General Counsel

123 Tigert Hall PO Box 113125 Gainesville, FL 32611-3125 352-392-1358 352-392-4387 Fax

February 18, 2016

Department of State Division of Corporations Corporate Filings P.O. Box 6327 Tallahassee, FL 32314

Re: Articles of Incorporation

Dear Sir/Madam:

Enclosed for filing are Articles of Incorporation and Registered Agent Designation for Cattle Enhancement Board, Inc. A check for \$70.00 for the filing fee is also enclosed.

Thank you.

Michael W. Ford

Senior University Counsel

Muchael W. Ford



ARTICLES OF INCORPORATION OF CATTLE ENHANCEMENT BOARD, INC. A Florida Not-for-Profit Corporation

The undersigned, acting as incorporator of this Corporation pursuant to Chapter 617 of the Florida Statutes, hereby forms a corporation not for profit under the laws of the State of Florida and adopts the following Articles of Incorporation for such Corporation:

ARTICLE 1. NAME OF CORPORATION AND PRINCIPAL OFFICE

The name of the Corporation is Cattle Enhancement Board, Inc. The principal office is 800 Shakerag Road, Kissimmee, Florida 34744.

ARTICLE 2. TERM

The Corporation shall have perpetual existence.

ARTICLE 3. PURPOSES

This Corporation is organized exclusively for charitable, religious, education and scientific purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986 (or the corresponding provision of any future Internal Revenue Law) including the promotion of research, education and extension at, or for the benefit of, the Institute of Food and Agricultural Science at the University of Florida on issues related to the Florida cattle industry, including, but not limited to production, disease prevention, forage development and genetic research and technology.

ARTICLE 4. MEMBERS

The Corporation shall not have any members.

ARTICLE 5. POWERS

The Corporation shall have and may exercise all powers, rights and authorities as are now or may hereafter be granted to corporations not for profit under the laws of the State of Florida.

ARTICLE 6. BOARD OF DIRECTORS

All corporate powers shall be exercised and the affairs of the Corporation shall be managed under the direction of a Board of Directors consisting of not less than three (3) persons, the exact number of which shall be provided in the Bylaws. The manner of appointment, election or designation of the directors shall be as provided in the Bylaws.

ARTICLE 7. OFFICERS

The Officers of the Corporation, and the manner of their appointment, shall be as set forth in the Bylaws.

ARTICLE 8. BYLAWS

Bylaws, not inconsistent with Florida law or these Articles, shall be adopted by the Board of Directors to provide for the administration of the affairs of the Corporation and the exercise of its corporate powers but such Bylaws shall not be effective until approved by the President of the University of Florida.

ARTICLE 9. AMENDMENTS

The Articles of Incorporation and Bylaws of the Corporation may be amended by the Board of Directors as provided in the Bylaws but any such amendment shall not be effective until approved by the President of the University of Florida.

ARTICLE 10. LIMITATIONS

No part of the net earnings of the corporation shall inure to the benefit of or be distributed to its directors, officers or other private persons, except that the Corporation shall be authorized to pay reasonable compensation and expenses for operations. No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation and the Corporation shall not participate in or intervene in (including the publishing or distribution of statements) any political campaign on behalf of, or in opposition to, any candidate for public office.

ARTICLE 11. DISSOLUTION

Upon the dissolution of the Corporation, after payment or making provision for payment of the liabilities and obligations of the Corporation, and after the return, transfer or conveyance of assets which are held by the Corporation under a condition or contract requiring their return, the Board of Directors shall distribute the Corporation's remaining assets to The University of Florida Foundation, Inc. to be held for the purpose of cattle research, education and extension by The Institute of Food and Agricultural Sciences or its successor at the University of Florida; provided that such organization is exempt from

federal income tax under Section 501(a) of the Internal Revenue Code and is described in Section 501(c)(3) of the Internal Revenue Code. In the event that such organization fails to be an exempt organization as described in the foregoing sentence, then the remaining assets shall be distributed to the University of Florida Board of Trustees for the purpose of cattle research, education and extension by the Institute for Food and Agricultural Sciences or its successor.

ARTICLE 12. REGISTERED OFFICE AND REGISTERED AGENT

The registered office address of the Corporation is 800 Shakerag Road, Kissimmee, Florida 34744. The name of the registered agent is Jim Handley.

Muchael W. For

Michael W. Ford 123 Tigert Hall University of Florida

Gainesville, Florida 32611

REGISTERED AGENT'S ACCEPTANCE

Having been named as registered agent to accept service of process for the Cattle Enhancement Board, Inc., Inc. at the place identified in Article 12 hereof, I hereby accept the appointment as registered agent and agree to act in this capacity. I am familiar with and will comply with the provisions of all statutes relating to the proper and complete performance of my duties and I accept the obligations and duties of the registered agent of the Corporation.

Jim Handle

11011

Date

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