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**FLORIDA LIMITED LIABILITY CO.
SALONZ WEST KENDALL, L.L.C.**

Certificate of Status	0
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**ARTICLES OF ORGANIZATION
OF
Salonz West Kendall, L.L.C.**

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ARTICLE I - NAME

The name of the Limited Liability Company is Salonz West Kendall, L.L.C.

ARTICLE II - DURATION

The Limited Liability Company shall have perpetual existence commencing on the date of filing.

ARTICLE III - PURPOSE

The Limited Liability Company may engage in any activity or business permitted under the laws of the United States and the State of Florida and under the laws of any other country in the world.

ARTICLE IV - INITIAL REGISTERED AGENT

The name and address of the initial registered agent of this Limited Liability Company is:

Registered Agent: Kirk D. De Leon, Esq.
44 W. Flagler Street
Suite 2250
Miami, FL 33130

ARTICLE V - PRINCIPAL OFFICE OF THE COMPANY

The principal office of this Limited Liability Company shall be: 44 W. Flagler Street
Suite 2250
Miami, Florida 33130

The mailing address of this Limited Liability Company shall be: 44 West Flagler Street
Suite 2250
Miami, Florida 33130

ARTICLE VI - MEMBERS

The Member of this Limited Liability Company are as follows:

Member Name: Salonz Holding, L.L.C.
44 West Flagler Street
Suite 2250
Miami, Florida 33130

ARTICLE VII - MANAGEMENT

The Limited Liability Company is to be Managed by one or more managers and is therefore a manager-managed company. The initial manager of the Limited Liability Company is:

Manager: Marc Finer
44 West Flagler Street
Suite 2250
Miami, Florida 33130

ARTICLE VIII - OPERATING AGREEMENT

The initial Operating Agreement of this Limited Liability Company shall be adopted by the initial Members.

ARTICLE IX - INDEMNIFICATION

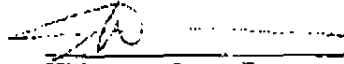
The Limited Liability Company shall indemnify and defend any Member or Manager or any former Member or Manager to the full extent permitted by law.

ARTICLES X - AMENDMENT

This Limited Liability Company reserves the right to amend or repeal any provisions contained in these Articles of Organization, in accordance with the provisions of the Florida Statutes.

IN WITNESS WHEREOF, and in accordance with ~~605.018~~^{605.0185}, of the Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

Dated this 3 day of FEBRUARY, 2016.

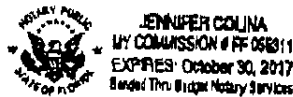

Kirk D. De Leon, Esq.

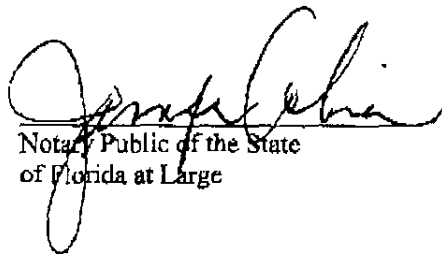
STATE OF FLORIDA)
COUNTY OF MIAMI- DADE)

BEFORE ME, the undersigned authority, personally appeared **Kirk D. De Leon, Esq.**, who is personally known to me or who has provided a Florida Drivers license as identification to verify identity, and he subscribed the above Articles of Organization and he did freely and voluntarily acknowledge before me according to the law that he made and subscribed the same for the uses and purposes therein mentioned and set forth.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal at Miami-Dade County, Florida, this 3 day of FEBRUARY, 2016.

My Commission Expires:




Notary Public of the State
of Florida at Large

CERTIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED OFFICE

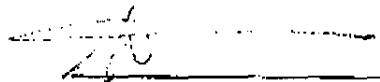
PURSUANT TO THE PROVISIONS OF CHAPTER 605 FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT IN THE STATE OF FLORIDA.

1. The name of the Limited Liability Company is: **SALONZ WEST KENDALL, L.L.C.**
2. The name and address of the registered agent and office is:

Kirk D. De Leon, Esq.
44 W. Flagler Street, Suite 2250
Miami, Florida 33130

The undersigned hereby accepts to act in the capacity of Registered Agent for SALONZ WEST KENDALL, L.L.C., and further agrees to comply with the provisions of all statutes relative to the proper and complete discharge of his/her duties.

Dated this 3 day of February 2016.


Kirk D. De Leon, Esq.

This instrument prepared by:
Kirk D. De Leon, Esq.
44 West Flagler Street, Suite 2250
Miami, Florida 33130
(305) 374-5494
(305) 374-5496 fax
Florida Bar No.: 989059
(11/1/2012) 23 Salonz West Kendall, L.L.C. Articles of Organization

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