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Florida Department of State  
Division of Corporations  
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**To:**

Division of Corporations  
Fax Number : (850)617-6383

**From:**

Account Name : CORPORATE CREATIONS INTERNATIONAL INC  
Account Number : 110432003053  
Phone : (561)694-8107  
Fax Number : (561)828-2262

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DIVISION OF CORPORATION  
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INFORMATION SERVICE

**FLORIDA LIMITED LIABILITY CO.  
NOVGOROD, LLC**

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| Certificate of Status | 1        |
| Certified Copy        | 0        |
| Page Count            | 04       |
| Estimated Charge      | \$130.00 |

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## ARTICLES OF ORGANIZATION

### Article I. Name

The name of this Florida limited liability company is:  
NOVGOROD, LLC

### Article II. Address

The street address of the Company's initial principal office is:  
NOVGOROD, LLC  
801 Brickell Avenue, Suite 1610  
Miami FL 33131

The mailing address of the Company's initial principal office is:  
NOVGOROD, LLC  
c/o Alexandre Piquet, Esq. - Piquet Law Firm, P.A.  
801 Brickell Avenue, Suite 1610  
Miami FL 33131

### Article III. Registered Agent

The name and street address of the Company's registered agent is:

Corporate Creations Network Inc.  
11380 Prosperity Farms Road #221E  
Palm Beach Gardens FL 33410

### Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Piquet Law Firm, P.A.  
801 Brickell Ave Ste 1610  
Miami FL 33131  
786-558-8054

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Article V. Distribution of Profits

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

Article VI. Management

This will be a manager-managed company. The name and address of each manager is:

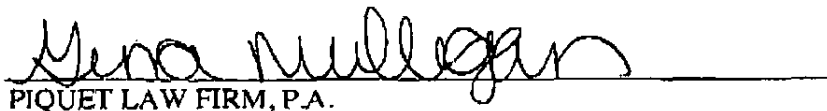
Jorge Luiz Abibe  
801 Brickell Avenue, Suite 1610  
Miami FL 33131  
Cecilia Aparecida Nunes Abibe  
801 Brickell Avenue, Suite 1610  
Miami FL 33131  
Luiz Henrique Abibe  
801 Brickell Avenue, Suite 1610  
Miami FL 33131

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Article VII. Company Existence

The Company's existence shall begin effective as of September 11, 2014.

The undersigned authorized representative of a member executed these Articles of Organization on 9/11/2014.

  
PIQUET LAW FIRM, P.A.

by Gina Mulligan as Attorney-in-Fact

Piquet Law Firm, P.A.  
801 Brickell Ave Ste 1610  
Miami FL 33131  
786-558-8054

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## STATEMENT OF REGISTERED AGENT

### LIMITED LIABILITY COMPANY:

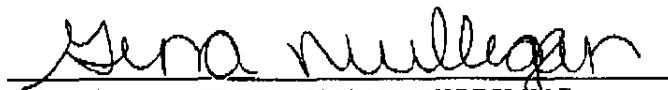
NOVGOROD, LLC

### REGISTERED AGENT/OFFICE:

Corporate Creations Network Inc.  
11380 Prosperity Farms Road #221E  
Palm Beach Gardens FL 33410  
UNITED STATES

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PALM BEACH COUNTY, FLORIDA

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



CORPORATE CREATIONS NETWORK INC.  
Gina Mulligan, Special Secretary

Date: September 11, 2014.

Piquet Law Firm, P.A.  
801 Brickell Ave Ste 1610  
Miami FL 33131  
786-558-8054

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