

Florida Department of State  
Division of Corporations  
Electronic Filing Cover Sheet

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To:

Division of Corporations  
Fax Number : (850) 617-6381

From:

Account Name : C T CORPORATION SYSTEM  
Account Number : FCA000000023  
Phone : (850) 222-1092  
Fax Number : (850) 878-5368

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TALLAHASSEE, FLORIDA

\*\*Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.\*\*

Email Address: \_\_\_\_\_

FOREIGN PROFIT/NONPROFIT CORPORATION

Neustar, Inc.

Certificate of Status	0
Certified Copy	0
Page Count	06
Estimated Charge	\$70.00

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## COVER LETTER

**TO:** New Filing Section  
Division of Corporations

**SUBJECT:** NeuStar, Inc.

Name of corporation - must include suffix

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," or "Certificate of Good Standing" and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Suzi Podhorecki

Name of Person

NeuStar, Inc.

Firm/Company

46000 Center Oak Plaza

Address

Sterling, VA 20166

City/State and Zip code

suzi.podhorecki@neustar.biz

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Ashley Wright

at (571) 434-5909

Name of Person

Area Code & Daytime Telephone Number

### STREET/COURIER ADDRESS:

New Filing Section  
Division of Corporations  
Clifton Building  
2661 Executive Center Circle  
Tallahassee, FL 32301

### MAILING ADDRESS:

New Filing Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- ☒ \$70.00 Filing Fee    ☐ \$78.75 Filing Fee & Certificate of Status    ☐ \$78.75 Filing Fee & Certified Copy    ☐ \$87.50 Filing Fee, Certificate of Status & Certified Copy

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT  
BUSINESS IN FLORIDA

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TALLAHASSEE, FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO  
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. NovStar, Inc.

(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"  
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Delaware

(State or country under the law of which it is incorporated)

3. 52-2141938

(FEI number, if applicable)

4. December 8, 1998

(Date of incorporation)

5. Perpetual

(Duration: Year corp. will cease to exist or "perpetual")

6. \_\_\_\_\_

(Date first transacted business in Florida, if prior to registration)  
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 46000 Center Oak Plaza, Sterling, VA 20166

(Principal office address)

46000 Center Oak Plaza, Sterling, VA 20166

(Current mailing address)

8. Engage in any lawful act or activity for which corporations may be organized under Delaware Law

(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: C T Corporation Systems

Office Address: 1200 South Pine Island Road

Plantation

(City)

Florida 33324

(Zip code)

10. Registered agent's acceptance:

*Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

C T Corporation System

Judith Argao  
Vice President  
and Assistant Secretary

By: \_\_\_\_\_

(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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12. Names and business addresses of officers and/or directors:

**A. DIRECTORS**

Chairman: SEE ATTACHED

Address: \_\_\_\_\_

Vice Chairman: \_\_\_\_\_

Address: \_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_

**B. OFFICERS**

President: SEE ATTACHED

Address: \_\_\_\_\_

Vice President: \_\_\_\_\_

Address: \_\_\_\_\_

Secretary: \_\_\_\_\_

Address: \_\_\_\_\_

Treasurer: \_\_\_\_\_

Address: \_\_\_\_\_

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. 

(Signature of Director or Officer listed in number 12 of the application)

14. Martin K. Lowen, Sr. Vice President, General Counsel and Secretary

(Typed or printed name and capacity of person signing application)

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neustar

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

## NEUSTAR, INC.

## DIRECTORS AND OFFICERS

Incorporated December 8, 1998  
Delaware Corporation

Directors			
Name	Title		Address
James G. Cullen	Chairman of the Board		48000 Center Oak Plaza, Sterling, VA 20166
Gareth Chang	Director		48000 Center Oak Plaza, Sterling, VA 20166
Joel P. Friedman	Director		48000 Center Oak Plaza, Sterling, VA 20166
Rose K. Ireland	Director		48000 Center Oak Plaza, Sterling, VA 20166
Dr. Kenneth Pickar	Director		48000 Center Oak Plaza, Sterling, VA 20166
Helen S. Runkagh	Director		48000 Center Oak Plaza, Sterling, VA 20166
Paul Lacouture	Director		48000 Center Oak Plaza, Sterling, VA 20166
Michael J. Rowley	Director		48000 Center Oak Plaza, Sterling, VA 20166

Directors			
Name	Title		Address
Douglas Arnold	Senior Vice President		48000 Center Oak Plaza, Sterling, VA 20166
Alex Berry	Senior Vice President		48000 Center Oak Plaza, Sterling, VA 20166
Steven Boyce	Treasurer		48000 Center Oak Plaza, Sterling, VA 20166
John J. Dzjak, Jr.	Senior Vice President, Chief Strategy Officer		48000 Center Oak Plaza, Sterling, VA 20166
Steve Edwards	Senior Vice President		48000 Center Oak Plaza, Sterling, VA 20166
Lisa Hook	President and Chief Executive Officer		48000 Center Oak Plaza, Sterling, VA 20166
Steven C. Johnson	Senior Vice President		48000 Center Oak Plaza, Sterling, VA 20166
Gerald J. Kovach	Senior Vice President		48000 Center Oak Plaza, Sterling, VA 20166
Gunter Krause	Senior Vice President		48000 Center Oak Plaza, Sterling, VA 20166
Paul Lallie	Senior Vice President and Chief Financial Officer		48000 Center Oak Plaza, Sterling, VA 20166
Martin K. Lowen	Senior Vice President, General Counsel and Secretary		48000 Center Oak Plaza, Sterling, VA 20166
Kay Monroe	Assistant Treasurer		48000 Center Oak Plaza, Sterling, VA 20166
Bradley Smith	Controller		48000 Center Oak Plaza, Sterling, VA 20166
Alan Siffert	Senior Vice President		48000 Center Oak Plaza, Sterling, VA 20166
Alex Tulchinsky	Senior Vice President		48000 Center Oak Plaza, Sterling, VA 20166
Ashley Wright	Assistant Secretary		48000 Center Oak Plaza, Sterling, VA 20166

# Delaware

*The First State*

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PAGE 1  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "NEUSTAR, INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE SEVENTEENTH DAY OF NOVEMBER, A.D. 2010.

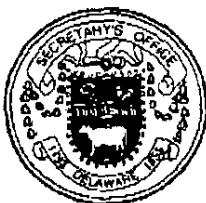
AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.


AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

2975674 8300

101097795

You may verify this certificate online  
at [corp.delaware.gov/authver.shtml](http://corp.delaware.gov/authver.shtml)



  
Jeffrey W. Bullock, Secretary of State  
AUTHENTICATION: 8360559

DATE: 11-17-10