

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L09000111076
FILED 8:00 AM
November 18, 2009
Sec. Of State
Isellers

Article I

The name of the Limited Liability Company is:
POLARIS GLOBAL INVESTMENTS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
2340 SOUTH DIXIE HIGHWAY
MIAMI, FL. US 33133

The mailing address of the Limited Liability Company is:
2340 SOUTH DIXIE HIGHWAY
MIAMI, FL. US 33133

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
ALFREDO G DURAN ESQ.
2340 SOUTH DIXIE HIGHWAY
MIAMI, FL. 33133

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ALFREDO G. DURAN

Article V

The name and address of managing members/managers are:

Title: MGRM
ANTONIO J GURUCEAGA
2340 SOUTH DIXIE HIGHWAY
MIAMI, FL. 33133 US

Title: MGRM
PABLO CEBALLOS
2340 SOUTH DIXIE HIGHWAY
MIAMI, FL. 33133 US

Title: MGRM
IGNACIO GURUCEAGA
2340 SOUTH DIXIE HIGHWAY
MIAMI, FL. 33133 US

Article VI

The effective date for this Limited Liability Company shall be:

11/18/2009

Signature of member or an authorized representative of a member

Signature: ANTONIO J. GURUCEAGA

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